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March 10, 2008

VIA FEDERAL EXPRESS & EMAIL

Illona Jeffcoat-Sacco
Executive Secretary
North Dakota Public Service Commission
State Capitol
Bismarck, ND 58505

Re: Montana Dakota Utilities Co., and Otter Tail Corporation; Advance Determination of Prudence, Big Stone II Generating Station Case Nos. PU-06-481 and PU-06-482

Dear Ms. Jeffcoat-Sacco:

On behalf of Applicants Otter Tail Corporation and Montana-Dakota Utilities Co., enclosed for filing in the above matter please find the following supplemental direct testimony and attached exhibits of Applicants:

Ward Uggerud (OTP Exhibit 112);
Bryan Morlock (OTP Exhibit 117);
Andrea Stomberg (MDU Exhibit 213);
James Heidell (MDU Exhibit 214);
Mark Rolfes (OTP/MDU Exhibit 324);
Tim Rogelstad (OTP/MDU Exhibit 325);
Jeffrey Grieg (OTP/MDU Exhibit 326); and
Thomas Crowley (OTP/MDU Exhibit 328).

Please direct any questions to Montana-Dakota's Mr. Daniel Kuntz (701-530-1016), Otter Tail's Mr. Mark Bring (218-998-7152), or to the undersigned.

Thank you for your consideration.

Very truly yours,

/s/ Todd J. Guerrero

TJG/kas
cc: Attached Service List (w/encl.)
Doc# 2570973\1

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Supplemental Direct Testimony & Attached Exhibits of
Applicants
Lindquist & Vennum
Todd Guerrero

CASE NOS. PU-06-481 & PU-06-482
BEFORE THE NORTH DAKOTA PUBLIC SERVICE COMMISSION
IN THE MATTER OF THE APPLICATION BY OTTER TAIL CORPORATION D/B/A
OTTER TAIL POWER COMPANY

AND

MONTANA-DAKOTA UTILITIES CO., A DIVISION OF MDU RESOURCES GROUP, INC.

FOR AN ADVANCED DETERMINATION OF PRUDENCE

For the Big Stone II Generating Plant

SUPPLEMENTAL PREFILED DIRECT TESTIMONY

OF

ANDREA L. STOMBERG

VICE PRESIDENT OF ELECTRIC SUPPLY

MONTANA-DAKOTA UTILITIES CO.

MARCH 10, 2008



SUPPLEMENTAL PREFILED DIRECT TESTIMONY OF ANDREA L. STOMBERG

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1 **BEFORE THE NORTH DAKOTA SERVICE COMMISSION**

2 **SUPPLEMENTAL PREFILED DIRECT TESTIMONY OF ANDREA L. STOMBERG**

3 **I. INTRODUCTION**

4 **Q: Please state your name and business address.**

5 A: My name is Andrea L. Stomberg. My business address is 400 North Fourth Street,
6 Bismarck, ND 58501.

7 **Q: By whom are you employed, and in what capacity?**

8 A: I am the Vice President of Electric Supply for Montana-Dakota Utilities Co. (Montana-
9 Dakota), a Division of MDU Resources Group, Inc. My responsibilities include power
10 production and planning, transmission and system operations, and electric sales and dispatch.

11 **Q: Did you previously submit testimony in this matter?**

12 A: Yes. I provided prefiled testimony admitted as Exhibit MDU-203.

13 **II. PURPOSE AND SUMMARY OF TESTIMONY**

14 **Q: Describe the purpose of your testimony.**

15 A: My testimony provides an update to the Commission on Montana-Dakota's continued
16 participation in the Big Stone Unit II power plant following departure of two of the original
17 project participants. I am also presenting an overview of the results of Montana-Dakota's
18 updated resource planning modeling, which continues to support the selection of Big Stone Unit
19 II as the most cost effective electric supply-side resource addition for Montana-Dakota's
20 customers.

21

22

1 **Q: Please summarize your testimony.**

2 A: After last fall's withdrawal of Great River Energy and Southern Minnesota Municipal
3 Power Agency as participants in the Big Stone Unit II project, the remaining project owners
4 considered the possibility of downsizing the plant to either 500 MW or 580 MW. The resizing of
5 the plant caused the remaining participants to reevaluate the costs. Montana-Dakota also used
6 this opportunity to amend and refine its generation expansion modeling to include various
7 parameters as a sensitivity analysis. Montana-Dakota's pro-rata share of a 500 MW Big Stone
8 Unit II would be 133 MW. Montana-Dakota's resource planning models continue to select Big
9 Stone Unit II as the best new resource for meeting our customers' future electric needs. Our
10 expert resource planning witness Jim Heidell provides further testimony on this issue.

11 **III. RESOURCE PLANNING UPDATES**

12 **Q: What inputs changed in Montana-Dakota's resource planning model?**

13 A: In my previous testimony, I discussed Montana-Dakota's need for baseload capacity and
14 energy to: (1) replace a power supply contract between Montana-Dakota and Basin Electric
15 Power Cooperative (Basin) that expired in October, 2006, and (2) support steadily increasing
16 load in the area we serve. The existing and forecasted requirement for a baseload resource has
17 not changed materially in the last year. Indeed, 2007 provided an affirmation of the Company's
18 continued load growth. As a Big Stone Unit II development participant, the cost of the plant is
19 an important component in our power supply planning and resource selection. When the two
20 partners withdrew and the remaining partners decided to examine a smaller unit, we believed it
21 necessary and prudent to re-run our planning models with more current cost estimates to test the

1 selection of the Big Stone Unit II plant. We also used this opportunity to reevaluate and refine
2 other model inputs, as discussed in more detail by Jim Heidell.

3 Each of Montana-Dakota's Integrated Resource Plans has been the product of a strategic
4 planning exercise that is based on a snapshot of conditions that exist at the time the plan is
5 prepared. The model inputs are therefore subject to change as critical assumptions such as
6 economic and business conditions change. To update or refine the models presented in our
7 earlier testimony, we modified some model inputs including plant costs, alternative generation
8 resource costs, including wind and combined and simple cycle turbines, natural gas pricing, the
9 availability or unavailability of the wind energy production tax credit, sale of energy in excess of
10 our customers' needs to the MISO market, full implementation of conservation and demand-side
11 management programs, and reductions in existing generation capability that may be caused by
12 regulation or obsolescence.

13 **Q: Why did Montana-Dakota make changes in its resource planning model input data?**

14 A: Resource planning models are just that - models of the system at a particular point in
15 time. Given that all the project participants were updating their models to include new project
16 price information, we felt it appropriate to update other input data and assumptions that had
17 changed since our last round of testimony, to confirm for ourselves and the Commission the
18 accuracy of our assumptions, and to assess the sensitivity of prior results to changes from more
19 current input parameters.

20 **Q: What were the results of the new resource planning model analyses?**

21 A: Given reasonable model inputs, our resource planning modeling selects the 500 MW Big
22 Stone Unit II plant as the best new resource to serve our customers.

1 **Q: Would consideration of a 580 MW Big Stone Unit II change the result of the**
2 **analyses?**

3 A: No. Our results show that even at the higher 500 MW price, the Big Stone II Unit is still
4 cost-effective. Thus a lower cost 580 MW unit (on a per kW basis) will do nothing but enhance
5 the selection of the Big Stone II Unit as the best resource.

6 **Q: Why is Montana-Dakota estimating it will own 133 MW of Big Stone Unit II?**

7 A: Ownership of the 500 MW plant was assumed to be on a pro-rata basis, based on the
8 ownership percentage of the original design with the original seven participants. There may be
9 some further small adjustments in plant ownership once the plant size is finally determined. At
10 this time, Montana-Dakota is asking for an advance prudence decision based on ownership of up
11 to 133 MW of either a 500 or 580 MW plant.

12 **Q: Why did the updated modeling include a scenario with the sale of excess energy into**
13 **the MISO market?**

14 A. Most baseload expansion results in “lumpy” investment, i.e., it is rarely possible or
15 reasonable to build exactly the amount of baseload capacity that forecasts or resource plan
16 models predict are needed at any particular moment. Often, a resource that is acquired and that
17 will provide for needs over a long period will have energy excess to the customers needs in the
18 early years, leaving energy available for off-system sales from time to time. The Commission is
19 aware of how our customers benefited when we had significant off-system sales during the term
20 of the Basin contract. Owning 133 MW of Big Stone Unit II will work in much the same
21 manner, and should allow Montana-Dakota the opportunity to make off-system sales,
22 particularly in the first years after it comes on line, and share the benefit of those sales with our

1 retail customers through the Commission-approved margin sharing adjustment. As a result, we
2 believed it important in the updated modeling to include a scenario where we had approximately
3 the same volume of pool sales as we did in 2006, as well as a scenario showing no pool sales.
4 As Mr. Heidell explains, the pool sales do not provide a basis for Montana-Dakota's
5 participation in the project, but do provide the company with a more realistic picture of the way
6 in which we operate our utility system within the MISO market, and how our customers may
7 benefit from participation in the plant.

8 **Q: What were the results of the models that demonstrated that Big Stone Unit II**
9 **continues to be the best resource for your customers?**

10 A: With or without pool sales our customers are better off with Big Stone Unit II than they
11 would be with what the models show to be the next best resource, which includes wind plus
12 natural gas resources based upon assumptions of a high capacity factor for wind resources and
13 continuation of production tax credits for wind resources. Without the high capacity factor and
14 production tax credit assumptions, no wind was selected as an economic resource, and the next
15 most economic option after Big Stone Unit II is primarily natural gas generation. The model of
16 course is dependent upon its inputs and changing any of the assumptions can result in the
17 selection of an entirely different resource. I believe the selection of Big Stone Unit II over the
18 next selected resource boils down to an assessment of risks, including the risk of the affordability
19 of natural gas to generate electricity versus the known long-term availability and affordability of
20 domestic coal, which has historically had far less price volatility than natural gas. Given what
21 Montana-Dakota views as probable increases in the use of natural gas as a fuel source for electric
22 power generation regionally and nationwide going forward, we are very concerned about what

1 that increased reliance on natural gas for electric generation might mean for our electric
2 customers, as well as for our customers that use natural gas to heat their homes and for
3 commercial and industrial uses in their businesses.

4 **Q: What is the status of wind generation in Montana-Dakota's models?**

5 A: Mr. Heidell modeled wind with and without the production tax credit (PTC), as currently
6 the credit will expire at the end of 2008. While it is possible the PTC will be extended for
7 another short period of time, we do not believe that it will be extended indefinitely. And given
8 its considerable impact on the economic competitiveness of wind energy, we believed it prudent
9 to model a scenario on the assumption the PTC will not be available. It is important to note that
10 no transmission upgrade costs were attached to wind in the models, as these costs are very
11 difficult to estimate with reasonable precision. Without transmission upgrade costs, the PTC,
12 and based on a capacity factor of 38 percent, the model selected no wind in addition to the
13 Diamond Willow project.

14

15 Montana-Dakota recognizes that wind energy can be part of our overall resource plan.
16 Montana-Dakota intends to expand the Diamond Willow wind farm from its current size of 20
17 MW by at least another 10 MW, and continue to evaluate other wind projects both within and
18 outside of North Dakota as a supplement to our other resources.

19 **Q: Did you consider future environmental regulations that could drive up the cost of**
20 **energy from Big Stone Unit II?**

21 A: Montana-Dakota has closely followed the developments in Congress and some of the
22 states relative to carbon dioxide regulation, as well as the recent change in mercury regulations.

1 A substantial direct tax on carbon dioxide emissions, or a high allowance price in a “cap and
2 trade” system – particularly one that singles out coal instead of applying equally to coal and
3 other carbon dioxide containing fossil fuels -- would change the results of our modeling. As the
4 Commission is aware, Montana-Dakota is prohibited by state law from considering
5 environmental cost regulation in its resource selection process, so we did not perform a
6 quantitative analysis of a range of CO₂ costs, for instance. But based on the considerable
7 amount of information that I have reviewed, I firmly believe that any penalty attached to coal as
8 part of climate change regulation will most certainly increase the cost of natural gas going
9 forward, and that too will change the model results. This is where judgments considering risk
10 must be applied: what is likely and how does that affect the business decision of selecting the
11 generation alternative that is the best long-term resource to customers?

12 **Q: What is Montana-Dakota’s current resource mix?**

13 Montana-Dakota’s current mix of installed generation capacity resources is 77 percent
14 coal, 23 percent dual fuel turbines, which can burn either gas or oil, and under one percent wind.
15 The 50 MW Lewis & Clark Station can be fired on coal or natural gas alone. Once Big Stone
16 Unit II is constructed, and retaining all of our current generation, the percentage of coal
17 generation in our mix would increase to 82 percent. Replacing the generation from Big Stone
18 Unit II primarily with natural gas, which the model suggests is the next best alternative to Big
19 Stone Unit II in the absence of PTCs, would double our natural gas generation capacity to about
20 40 percent. This would significantly increase Montana-Dakota’s customers’ exposure to natural
21 gas price risk. And it is important to point out that many of our customers - over 80 percent -
22 also use natural gas for home heating. If Montana-Dakota increases the use of natural gas for

1 electric generation, these customers are exposed to additional natural gas price risk on their
2 electric bills. We are very concerned about this.

3 Big Stone Unit II is a highly efficient plant that will burn a domestic fuel that Montana-
4 Dakota is confident will be available for the long term at a price we believe will be relatively
5 stable even with the likelihood of carbon dioxide regulation. In contrast, Montana-Dakota
6 believes that natural gas supply and pricing is far less certain.

7 **Q: What benefits do you see Big Stone Unit II affording Montana-Dakota's customers?**

8 A: As discussed in my previous testimony in this case, Big Stone Unit II is intended in part
9 to replace the 66.4 MW of baseload power supplied under the now expired power purchase
10 agreement between Montana-Dakota and Basin. Until the Big Stone Unit II plant is in
11 commercial operation, Montana-Dakota will continue to need to purchase energy from the MISO
12 market. The cost of this energy cannot accurately be predicted and, as the Commission is aware,
13 can fluctuate widely. Once Big Stone Unit II is available, Montana-Dakota's customers will be
14 more insulated from the uncertainty and variability of the price of power from the market.

15 In addition, when the Company has available energy from Big Stone Unit II, Montana-
16 Dakota will also be able to sell surplus power into the MISO market and therefore benefit our
17 customers under the Commission-approved margin sharing adjustment.

18 **Q: Describe why you believe Big Stone Unit II is the best resource option for Montana-**
19 **Dakota's electric customers.**

20 A: There continue to be several reasons why Big Stone Unit II is the best new resource for
21 Montana-Dakota's customers. Montana-Dakota's customers will benefit from economies of
22 scale in the ownership of a large, efficient baseload coal plant. Additional efficiencies will be

1 achieved from having Big Stone II built adjacent to the existing plant. Also, this highly efficient
2 unit will reduce Montana-Dakota's overall carbon-intensity, and the dual scrubber will be an
3 efficient way to reduce emissions of both units. Last, Montana-Dakota takes comfort in having
4 the considerable experience and talent of the other participants available to assist in the design
5 and operation of this plant.

6 Montana-Dakota focuses on providing our customers with the best overall resource.
7 Montana-Dakota believes the Big Stone Unit II is the best resource to provide customers with
8 reliable power for a predictable and affordable price well into the future. Using the most
9 efficient commercially-proven technology allows us to continue to reduce our net company
10 emissions per MWh for a reasonable cost. Considering all this, plus finding a way to leverage
11 this new resource to clean the emissions of the existing Big Stone Unit I plant, Big Stone Unit II
12 remains Montana-Dakota's clear first and prudent choice.

13 **Q: Does this conclude your testimony?**

14 A: Yes.

15

CASE NOS. PU-06-481 & PU-06-482

BEFORE THE NORTH DAKOTA PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION BY OTTER TAIL CORPORATION D/B/A

OTTER TAIL POWER COMPANY

AND

MONTANA-DAKOTA UTILITIES CO., A DIVISION OF MDU RESOURCES GROUP, INC.

FOR AN ADVANCED DETERMINATION OF PRUDENCE

For the Big Stone Unit II Generating Plant

SUPPLEMENTAL PREFILED DIRECT TESTIMONY

OF

JAMES HEIDELL

PA CONSULTING GROUP

MARCH 10, 2008



SUPPLEMENTAL PREFILED DIRECT TESTIMONY OF JAMES HEIDELL

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1 **BEFORE THE NORTH DAKOTA PUBLIC SERVICE COMMISSION**

2 **SUPPLEMENTAL PREFILED DIRECT TESTIMONY OF JAMES HEIDELL**

3 **I. INTRODUCTION**

4 **Q: Please state your name and business address.**

5 A: James Heidell, 1700 Lincoln Street, Suite 4600, Denver, CO.

6 **Q: Did you previously submit testimony in this proceeding?**

7 A: Yes, I submitted MDU Exhibits 210-212.

8 **II. PURPOSE AND SUMMARY OF TESTIMONY**

9 **Q: What is the purpose of your supplemental testimony?**

10 A: There are two purposes to my testimony. First, the testimony updates the previous
11 analysis I presented to the Commission in June 2007. The updated analysis reflects both the
12 proposed reconfiguration of the Big Stone Unit II power plant and other assumption
13 modifications as a result of over a year of change in the dynamic power industry. Second, the
14 testimony introduces two additional scenarios that evaluate the economics of both the wind and
15 natural gas generation alternatives assuming key assumptions impacting the economics of wind
16 made in the first two scenarios are incorrect and also quantifies the potential benefits of off-
17 system sales.

18 **Q: Is Big Stone Unit II identified as part of the least cost solution in your resource**
19 **planning modeling for Montana-Dakota?**

20 A: Yes, based upon my updated analysis using the Strategist[®] Resource Planning expansion
21 software, the reconfigured Big Stone Unit II coal plant remains part of the lowest cost mix of
22 resources for Montana-Dakota's resource expansion plan. The mix of new resources continues
23 to include demand side resources, renewable resources, gas-fired peaking generation, and base-

1 load coal generation. This conclusion is based upon a review of four scenarios that tested a
 2 number of key assumptions including the continuation of the federal renewable energy
 3 production tax credit (PTC), the cost of natural gas, and the benefits of off-system, wholesale
 4 power sales. In all four scenarios the Big Stone Unit II resource is part of the least cost resource
 5 mix as a result of Montana-Dakota's need for new generation capacity and energy; a need in-part
 6 driven by the expiration of a long-term Basin Electric Power Cooperative power contract. A
 7 summary of the least cost resource expansion plan for each of the four scenarios is shown below:

EXPANSION PLAN SUMMARY

| Scenario ¹ | I | II | III | IV |
|---|------------------------------|---|------------------------------|------------------------------|
| KEY INPUTS | | | | |
| BSPH Increment ² | 116 MW | 116 MW with option for four additional five MW increments | 25 MW with maximum of 125 MW | 25 MW with maximum of 125 MW |
| PTC's | Expiration 1/1/2013 | Expiration 1/1/2013 | Expiration 1/1/2009 | Expiration 1/1/2009 |
| Wind Capacity Factor ³ | 52% | 52% | 38% | 38% |
| Off-System Sales | No | No | No | Yes |
| LEAST COST RESOURCE MIX (In addition to Diamond Willow and conservation) | | | | |
| Year/MW/Resource | 2010 / 31.5 MW / Wind | | 2012 / 43.5 MW / CT | |
| | 2011 / 31.5 MW / Wind | | 2013 / 75 MW / BSPH | 2013 / 125 MW / BSPH |
| | 2013 / 116 MW / BSPH | 2013 / 131 MW / BSPH | 2016 / 50 MW / BSPH | 2016 / 43.5 MW / CT |
| | 2020 / 43.5 MW / CT | 2020 / 43.5 MW / CT | 2020 / 43.5 MW / CT | 2020 / 43.5 MW / CT |
| Net Present Value - 2007 \$(000) | 2,203,347 | 2,183,038 | 2,124,493 | 2,051,745 |

**NEXT COST RESOURCE MIX WITHOUT BSII
(In addition to Diamond Willow and conservation)**

| | | | | |
|----------------------------------|---------------------------------|---------------------------------|--------------------------------|--------------------------------|
| Year/MW/Resource | 2010 / 31.5 MW / Wind | 2010 / 31.5 MW / Wind | 2013 / 130.5 MW / CT | 2013 / 130.5 MW / CT |
| | 2011 / 63 MW / Wind | 2011 / 63 MW / Wind | | |
| | 2011 / 87 MW / CT | 2011 / 87 MW / CT | | |
| | 2012 / 31.5 MW / Wind | 2012 / 31.5 MW / Wind | | |
| | 2017 / 43.5 MW / CT | 2017 / 43.5 MW / CT | 2016 / 116 MW / IGCC | 2016 / 116 MW / IGCC |
| | 2024 / 43.5 MW / CT | 2024 / 43.5 MW / CT | | |
| Net Present Value - 2007 \$(000) | 2,215,660 | 2,215,660 | 2,363,530 | 2,312,366 |

- 1
- 2 1. Scenarios I & II were developed in Q3 of 2007. Scenarios III & IV were developed in the Q1 of 2008.
- 3 2. Big Stone Unit II modeled as a 500 MW unit in all scenarios.
- 4 3. There was no binding constraint on the amount of wind that Strategist[®] could add to the resource plan.
- 5

6 **Q: Please summarize what the top two sections of the preceding table illustrate?**

7 A: The top half of the table shows the least cost expansion plan identified by Strategist[®] in
 8 four scenarios prepared for this proceeding. The new resources added are detailed for each of
 9 the expansion plans where the year added is indicated and followed by the MW of nameplate
 10 capacity added and the type of resource. In all scenarios, the model selected all the available
 11 conservation resources and all the plans included Montana-Dakota's Diamond Willow wind
 12 project near Baker, Montana.

13 **Q: Please describe what the last section of the preceding table illustrates?**

14 A: The bottom half of the table shows the first resource plan for each scenario that did not
 15 include Big Stone Unit II. The model provides a summary of plans considered that have a higher
 16 cost than the least cost plan. For each scenario the incremental cost of not including Big Stone
 17 Unit II in Montana-Dakota's resource expansion plan is the difference between the net present
 18 value (NPV) for each scenario shown on the bottom and middle of the table.

1 **Q: In summary, what was the result of your test of key assumptions regarding the**
2 **economics of wind?**

3 A: My analysis of the alternative plans evaluated by the Strategist[®] model indicates that
4 without a production tax credit and with a realistic capacity factor for wind generators, the cost
5 of a wind generation alternative is more than 10% higher than the optimal plan involving Big
6 Stone Unit II.

7 **Q: In summary, what was the result of your analysis of off-system sales?**

8 A: My analysis indicates that on a net present value basis there are an additional
9 approximate \$72m of benefits from off-system sales with Big Stone Unit II in Montana-Dakota's
10 resource mix.

11 **Q: What risks do you see with a wind/combustion turbine alternative?**

12 A: No. While Mr. Schlissel, on behalf of Mark Trechock and the Dakota Resource Council,
13 has previously presented testimony in this proceeding regarding the risk of greenhouse gas
14 regulation, there are also significant risks associated with the alternative wind/natural gas
15 expansion plan. Even though the alternative plan has a net present value total cost within two
16 percent of the Big Stone Unit II plan (comparing the top and bottom half of the preceding table
17 under the column labeled "Scenario II"), there are risks associated with this alternative including:
18 performance risk of the wind based upon the assumed capacity factor, fuel price risk associated
19 with natural gas, the potential for significant capital costs associated with transmission and
20 integration costs associated with large amounts of wind generation, and higher operating costs
21 associated with the fossil fuel plants operating in a system with a large amount of wind
22 generation.

1 As I will discuss later in this supplemental testimony, the previous assumptions used for
2 wind included continuation of the PTC and high annual capacity factors. Both of those
3 assumptions underlie the conclusion that the cost comparison is within two percent. If we were
4 to use more realistic assumptions regarding the capacity factor of wind, the resulting costs of the
5 scenarios will be further apart.

6 **Q: Why was it necessary to update the input assumptions?**

7 A: Resource planning is a dynamic process and a number of updates in assumptions were
8 appropriate because a number of factors had changed since the analysis was completed and
9 presented to this Commission almost one year ago. A key update was to modify the inputs to
10 reflect material changes related to the down-sizing of the proposed Big Stone Unit II coal plant.
11 Given the attention that wind generation has received in this proceeding, it was also critical that
12 the analysis reflect the recent capital cost pressures on the construction of wind turbines. The
13 updates also include changes made in conjunction with the development of Montana-Dakota's
14 2007 Integrated Resource Plan.

15 **Q: Please summarize the organization of your supplemental testimony?**

16 A: The first section of my testimony summarizes the key assumption updates to my
17 previously filed analysis in this proceeding. The second part describes the sensitivities analysis I
18 conducted. The final section summarizes the results.

19 **Q: Please summarize the information contained in MDU Exhibit 215?**

20 A: My exhibit summarizes the key input assumptions and results from the Strategist[®]
21 analysis that I completed to support my supplemental testimony.

- 22 • Table 1: Fuel cost assumptions for Scenarios I & II
- 23 • Table 2: Natural gas cost assumptions (used for Scenarios III & IV)

- 1 • Table 3: Load Forecast used for all four scenarios (including a comparison with the
- 2 load forecast previously used in this proceeding)
- 3 • Table 4: Assumptions for Resource Options
- 4 • Table 5: Demand Side Resource Options modeled
- 5 • Table 6: Scenario I Results Summary
- 6 • Table 7: Scenario II Results Summary
- 7 • Table 8: Scenario III Results Summary
- 8 • Table 9: Scenario IV Results Summary
- 9 • Table 10: Montana-Dakota’s Least Cost Expansion Plan Summary

10 **III. UPDATE OF ASSUMPTIONS**

11 **Q: What assumption updates were incorporated in your updated resource modeling**
12 **results?**

13 A: I will briefly list the key assumption updates and then provide additional detail on each of
14 the updates. The updates include:

- 15 • Reflecting the proposed reconfiguration of the Big Stone Unit II coal plant as a 500
- 16 MW project;
- 17 • Allowing the Strategist® model to select up to 131 MW of Big Stone Unit II;
- 18 • Incorporating Montana-Dakota’s revised energy and demand forecast;
- 19 • Incorporating Montana-Dakota’s recent natural gas cost price forecast;
- 20 • Updating the cost of wind projects and testing scenarios with and without extension
- 21 of the production tax credit (PTC);

- 1 • Updating the list of committed projects and contracts in the model to include the
- 2 Diamond Willow wind project and removal of the South Dakota wind project;
- 3 • Incorporating additional demand-side management projects;
- 4 • Modeling the option to extend for an additional year Montana-Dakota's existing
- 5 contract with Northern States Power for approximately 100 MW of capacity; and
- 6 • Analyzing constraints on how much wind is allowed to enter the model.

7 **Q: What parameters for Big Stone Unit II did you adjust in your analysis?**

8 A: The base case analysis reflects a resource option for a 116 MW share of the proposed Big
9 Stone Unit II plant for Montana-Dakota. However, certain parameters relating to this resource
10 were changed including extending the commercial on-line date one year to the summer of 2013,
11 updating the capital cost of the project, updating the fuel and non-fuel operating cost
12 assumptions, correcting a heat rate assumption, and incorporating interest during construction
13 (IDC) into the capital cost assumption. The updated capital and O&M cost estimates incorporate
14 the information provided by the Applicant's witness Mr. Mark Rolfes in the fall of 2007.

15 A second scenario, Scenario II, was also developed to determine whether it would be
16 cost-effective for Montana-Dakota to increase its share of Big Stone Unit II from 116 to 131
17 MW. This scenario allowed the Strategist® model to select up to four incremental 5 MW shares
18 of Big Stone Unit II if 116 MW share is cost effective.

19 **Q: What capital costs for Big Stone Unit II did you assume in your analysis?**

20 A: The capital cost for the 500 MW configuration of Big Stone Unit II power plant is
21 \$1.272B. My analysis in Strategist® involved converting the nominal construction costs in 2006
22 constant dollars and also incorporates the transmission line capital costs and interest during
23 construction.

1 **Q: Would you please summarize the load forecast update?**

2 A: Yes. Montana-Dakota routinely updates its load forecast. In the process of preparing its
3 2007 Integrated Resource Plan, Montana-Dakota updated both its long-term forecast and its
4 forecast methodology. Montana-Dakota recently decided to change its end-use forecasting
5 methodology, which it used during the period 1988 – 2005, to an econometric approach. The
6 end-use approach to developing load forecasts is based upon a process that characterizes
7 electricity use by major users with fundamental equations that calculate electricity use as the
8 product of electricity used per unit times the number of units. For example, electricity used per
9 multi-family household times the forecast of the number of multifamily households. The
10 econometric approach to forecast relies on statistical analysis of historical consumption to
11 develop equations that are used to forecast future consumption. For example, residential sales
12 are based upon changes in key explanatory variables such as population, income, and weather.
13 Both approaches are valid load forecasting techniques. In the spring of 2007, Montana-Dakota
14 prepared an econometric forecast of annual energy and peak demand in conjunction with the new
15 Integrated Resource Plan.

16 **Q: How did the long term energy and demand forecast change between the end-use and**
17 **the econometric forecasts?**

18 A: The new econometric forecast has slightly higher long-term demand and energy growth
19 rates. The long-term average annual demand growth rate increased from 0.99 percent to 1.07
20 percent while the long-term average annual energy growth rate increased from 0.92 percent to
21 1.23 percent. Thus, Montana-Dakota is showing slightly more growth than previously forecast.

22 **Q: Please summarize the update to the natural gas forecast.**

1 A: The natural gas forecast consists of two components. The first part is a projection of
2 natural gas prices at the CIG hub, and the second component incorporates the pipeline
3 transportation delivery costs to the Ventura Hub and then through the South Dakota Intrastate
4 Pipeline Company (SDIP) to a location near Mobridge, South Dakota.

5 The natural gas commodity forecast that I used in my capacity expansion modeling was
6 prepared by Montana-Dakota and is based on the long-term DOE Energy Information
7 Administration (EIA) natural gas forecast which was then adjusted based on Montana-Dakota's
8 extensive in-house experience in procuring natural gas.

9 The natural gas transportation cost forecast is based upon the firm delivery of natural gas
10 to a site at Mobridge, SD for a new gas turbine project. Delivery of gas to the site is relatively
11 expensive until 2019 as a result of the SDIP tariff. The transportation cost to Mobridge is
12 expected to decline commencing in 2019. Despite the near term high cost of transporting gas to
13 South Dakota, this is nonetheless considered the preferred site for a new Montana-Dakota natural
14 gas resource as a result of pipeline capacity and water constraints related to other potential sites.

15 **Q: What updates were made regarding the assumed cost of wind projects?**

16 A: The cost of wind was updated based upon a spreadsheet model used to calculate the
17 levelized cost of wind over a twenty year period. This model incorporates the assumption that
18 the capital cost of wind is \$2,000 / kW (2006 \$) rather than the \$1,200 / kW that I used in
19 previous modeling. This estimate better reflects the increased cost of wind projects and is also
20 consistent with Montana-Dakota's experience with its 20 MW Diamond Willow project. This
21 estimate also includes an assumed cost to connect the wind project to the transmission grid.
22 However, it does not include the costs for any required transmission system upgrades.

1 The wind cost assumes two levels of integration costs. The first 156 MW of wind
2 assumes a system integration cost of \$4.6 / MWH (2006 \$) and incremental wind beyond 156
3 MW has an integration costs of \$6.6 / MWH (2006 \$). As described further in my discussion of
4 scenarios, wind was modeled under two assumptions regarding the PTC: first, assuming that the
5 PTC would be extended thru 2012; and second, assuming the PTC is not extended beyond the
6 end of 2008.

7 **Q: What updates were made regarding Montana-Dakota's committed wind projects?**

8 A: The analysis reflects the inclusion of Montana-Dakota's Diamond Willow wind project
9 located near Baker, Montana. The updated analysis no longer includes capacity and energy
10 associated with the 31.5 MW wind project that was slated to be installed near Java, South
11 Dakota. That project was removed from the resource plan since the supplier defaulted on the
12 contract in November, 2006.

13 **Q: What updates in DSM assumptions were made?**

14 A: As in the prior analysis, the impacts of conservation programs that Montana-Dakota is
15 already implementing continue to be embedded in Montana-Dakota's long-term forecast. These
16 programs include a residential high efficiency air conditioning program, a commercial high
17 efficiency lighting program, and an interruptible load program. The least cost planning analysis
18 in Strategist® is also allowed to select four proposed packages of conservation and DSM
19 measures. All of these measures, outlined in MDU Exhibit 215 Table 5, are incorporated into
20 the resource expansion plan developed in Strategist® and are based on Montana-Dakota's 2007
21 Integrated Resource Plan.

22 **Q: Why was the option to extend the existing capacity contract between Montana-**
23 **Dakota and NSP added to the resource plan?**

1 A: The NSP contract, a four year contract for capacity starting in the summer of 2007,
2 includes two options for renewal. The first option for renewal in 2011 is at a defined price and
3 that option was incorporated into the Strategist® analysis previously presented to the
4 Commission. In addition, the contract contains an option for a second annual extension, through
5 the summer of 2012, at a price to be negotiated. While an extension of the contract requires that
6 I make an assumption regarding the future contract price, I determined that it is better to include
7 this option to provide a larger number of choices for the Montana-Dakota resource expansion
8 plan. Extending the contract for modeling purposes creates more resource expansion options.
9 Without the contract extension, the model is forced to select a long-term resource in 2012 due to
10 the capacity deficit. The contract extension allows the model to select from long-term resources
11 in 2012 and 2013 and thus creates more options.

12 **Q: How did you determine the price for the contract extension in 2012?**

13 A: I developed a proxy for a negotiated contract price based upon the levelized cost of a new
14 General Electric 7FA combustion turbine. I also used Montana-Dakota's forecasted cost of
15 natural gas.

16 **Q: How much wind generation was incorporated into the resource optimization
17 process?**

18 A. In the case of wind generation, I limited the amount of wind to 219 MW of capacity
19 which translates into approximately 40 percent of the utility's peak demand for 2015 and 25
20 percent to 35 percent of energy sales in 2015 (based upon a 38 percent or 52 percent capacity
21 factor for the wind generation). These percentages are considered in excess of what could
22 realistically be absorbed on the utility's system without incurring other costs, such as additional
23 regulation up and down services, the need for more quick start capacity, potential loss of

1 efficiencies associated with backing down base-load coal plants, and potential increased
2 maintenance costs associated with more cycling of fossil fuel generation units.

3 **Q: Did your modeling of resource options create a bias against natural gas and wind**
4 **options as a result of limiting choices associated with the wind / gas options?**

5 A: No. The model could identify whether there was a lower cost combination of wind and
6 natural-gas fired generation subject to the constraint of a realistic maximum amount of wind that
7 Montana-Dakota could absorb on its system.

8 **Q: Can you elaborate on why you chose to limit Strategist[®] to selecting an additional**
9 **189 MW of wind beyond Diamond Willow?**

10 A: The amount of wind that can be assumed as part of the Montana-Dakota expansion plan
11 cannot be completely divorced from the reality and context of its actual system and the
12 limitations of that system. I limited wind in the model to 219 MW (the existing and planned 30
13 MW Diamond Willow project plus the potential of an additional 189 MW) based upon my
14 review of a number of transmission integration and related studies, including the 2006 Minnesota
15 Wind Integration Study and the Bonneville Power Administration (BPA) 2007 Northwest Wind
16 Integration Plan. The Northwest study analyzed wind penetration on the order of 20 – 30 percent
17 of system capacity. The Minnesota study stops at 25 percent penetration of energy. While
18 neither study identifies a maximum amount of wind that can be absorbed by a utility system,
19 both studies find that the cost of integrating wind into the system increases as more wind is
20 added to the system.

21 The integration costs increase as a result of increased need for other resources (hydro or
22 thermal) to maintain system reliability and stability. While the Northwest study estimated an
23 integration cost of \$4.60 / MWH at a 30 percent penetration of wind, the federal Bonneville

1 Power system has a large amount of hydropower to support wind integration. Alternatively,
2 Idaho Power and Avista estimate that wind integration costs are respectively \$8.84 and \$16.16 /
3 MWH at a 30 percent penetration.

4 The impact of more than 219 MW of wind energy on the Montana-Dakota system would
5 depend, in part, on the ability of the MISO system to absorb some of that wind. On a stand-alone
6 basis, this would inevitably require Montana-Dakota coal plants to reduce generation in some
7 hours that would have negative cost implications. For example, 219 MW of assumed wind on the
8 Montana-Dakota system creates the potential for wind production to exceed 75 percent of the
9 Montana-Dakota's hourly demand in over 25 percent of the hours in 2015. This high level of
10 wind penetration could lead to additional costs not modeled in Strategist[®] due to the complexity
11 of the issue and the difficulty of capturing those complexities in Strategist[®]. These costs,
12 including the cost of backing down coal plants to uneconomic levels of operation and the need
13 for spinning reserves and regulation-up and regulation-down services, are not fully captured in
14 the assumption regarding wind integration costs. The need for sufficient responsive thermal
15 resources to maintain system reliability with large amounts of wind was recently demonstrated in
16 Texas where emergency curtailments of interruptible load were required as a result of wind
17 variations. In the February 27, 2008 event, wind output in Western Texas dropped from 1,700
18 MW to 300 MW during a time that load increased from 31,200 MW to 35,612 MW.

19 **Q: Have there been any studies performed on wind integration for the Montana-**
20 **Dakota system?**

21 A: I am not aware of any studies related to Montana-Dakota's system with regard to the
22 amount of wind capacity the system can absorb without incurring costs for additional generation
23 resources to support the wind. However, based on the Minnesota and Pacific Northwest studies,

1 in order to be conservative (i.e., making an assumption in favor of wind energy), I increased the
2 wind integration costs by only \$2/MWH for capacity over 30 percent of the peak demand.
3 Actual costs could be, if not likely will be, considerably greater.

4 In addition, it is important to also keep in mind that the total cost of adding a significant
5 amount of wind is still understated since unlike the thermal resources analyzed in the expansion
6 model, the costs for transmission that would actually be required to integrate significant
7 additions of wind capacity into the grid were not included in the model.

8 **Q: What was the result of the Strategist[®] modeling using the updated assumptions?**

9 A: The results of my updated modeling continue to pick the Big Stone Unit II project as part
10 of a least cost resource expansion plan. That plan also includes a new 43.5 MW gas peaking
11 resource, a combination of energy-efficiency programs, and the Diamond Willow wind project.

12 **Q: Did the Strategist[®] model identify a wind / CT alternative to the Big Stone Unit II**
13 **alternative?**

14 A: Yes, as shown on the Expansion Plan Summary, when the Big Stone Unit II resource is
15 removed from the preferred resource mix, the next best resource mix under Scenarios I and II
16 consists of four combustion turbines (174 MW) and four wind projects (126 MW in addition to
17 the Diamond Willow project). However, there are some significant uncertainties associated with
18 that plan. The plan assumes a wind capacity factor of over 50 percent which is a very
19 questionable assumption. The cost of wind also assumes that Montana-Dakota would receive the
20 benefit of the federal production tax credit for renewable resources and that no new transmission
21 lines will be required. The assumption with the lack of transmission for wind resources is in
22 contrast to the costs for new transmission facilities that were added to all the thermal options.

1 **Q: Why were new transmission facility costs added to the thermal resources but not to**
2 **the wind resources?**

3 A: I did not have any studies regarding the costs to build transmission to the wind sites. The
4 exclusion of the transmission cost is not meant to imply that a large penetration of wind energy
5 will not require an associated transmission investment. However, leaving such costs out of the
6 analysis favors the wind alternative.

7 **IV. ADDITIONAL SCENARIOS**

8 **Q: Please summarize the additional scenarios that you analyzed?**

9 A: I developed two additional scenarios that update the assumptions used in the third quarter
10 of 2007 analysis. One scenario, Scenario III, is primarily designed to test some of the key
11 assumptions regarding wind that resulted in wind / natural gas resources having a net present
12 value cost within two percent of the least-cost scenario. The other scenario, Scenario IV,
13 examines the potential benefits from off-system sales created by short-term excess capacity
14 available to make such sales if Big Stone Unit II is built. The assumption updates in the
15 additional scenarios include:

- 16 1. Testing the impact of the federal PTC not being extended;
- 17 2. Adjusting the capacity factor of the wind units to a more reasonable level;
- 18 3. Examining the impact of lower natural gas costs;
- 19 4. Allowing the resource expansion optimization to select Big Stone Unit II in 25 MW
20 increments instead of as a single 116 MW unit;
- 21 5. Allowing the reduction of existing generation capacity that may be caused by regulation or
22 obsolescence; and
- 23 6. Updating the cost-of-capital.

1 The first two assumptions in the list test the impact of two uncertain assumptions that I
2 consider to be key drivers in the levelized cost of the wind. The third and fourth assumption
3 updates were made to address concerns raised by others regarding the Montana-Dakota
4 modeling.

5 **Q: Why did you choose to analyze the impact of off-system sales?**

6 A: The premise that the resource expansion plan should be based primarily on the retail load
7 requirements of Montana-Dakota remains intact. However, a review of the model results
8 indicates the Big Stone Unit II unit is not required to run at full capacity to meet Montana-
9 Dakota’s load requirements. In my testimony from last year, I pointed out there are potential
10 benefits to off-system sales from the Big Stone Unit II unit, but those benefits were not included
11 in the analysis. The purpose of the updated analysis is to identify the magnitude of those
12 additional benefits.

13 **Q: What is the impact of incorporating off-system sales into the resource planning
14 optimization process?**

15 A: The analysis identified an estimated additional \$72m of benefits on a NPV basis.
16 Importantly, the analysis also shows the selection of the resource expansion plan is not changed
17 by the incorporation of off-system sales. In other words, the model does not rely on off-system
18 sales as a basis for its selection of Big Stone Unit II for Montana-Dakota. Instead, it simply
19 points to the fact that off-system sale opportunities provided by the plant provide additional
20 benefits to Montana-Dakota’s customers. These additional benefits diminish over time,
21 however, as Montana-Dakota’s retail load growth takes more and more of Montana-Dakota’s
22 participation in the project.

23 **Q: Why did you test the impact of the expiration of the production tax credit?**

1 A: The Energy Independence and Security Act of 2007, the major piece of federal energy
2 legislation coming out of Congress last year, did not include an extension of the PTC. I
3 anticipated extension of the PTC when I did my prior Strategist[®] modeling for Montana-Dakota.
4 While the House of Representatives recently passed a bill to extend the PTC to the end of 2011
5 and it appears that some extension is likely, permanent extension remains uncertain. As a result,
6 I simply wanted to test how important the federal PTC is to the selection of additional wind
7 generation in any resource expansion modeling that we prepared for Montana-Dakota.

8 **Q: What happens to the wind resource when the PTC is not extended in the model?**

9 A: First, it is important to point out that Montana-Dakota's participation in Big Stone Unit II
10 is identified as part of a least-cost resource plan even in scenarios which included the federal
11 PTC. Even with the PTC extended (Scenarios I and II), the model did not select additional wind
12 (i.e., beyond the 30 MW Diamond Willow) in the optimal expansion plan. The exclusion of the
13 PTC obviously makes wind more expensive so it does not change the results of the model
14 including Big Stone Unit II in the preferred plan. However, as I noted above, assuming no
15 extension of the PTC causes the next best alternative resource plans – plans that substitute
16 significant amounts of wind and natural gas generation in lieu of Big Stone Unit II – to become
17 even more uneconomic, and in fact pushes these plans outside of 10 percent of the cost of the
18 preferred plan.

19 **Q: Why did you revise the assumption regarding the capacity factor of new wind units?**

20 A: In the course of our review of certain of the modeling assumptions, we noted the model is
21 still using a capacity factor for wind energy that is based on a single wind project that Montana-
22 Dakota was considering in South Dakota. That project was cancelled after the developer
23 defaulted. The capacity factor for the wind energy in that project was high, almost 52 percent,

1 based solely on the developer's representations. Thus, to model a more reasonable assumption,
2 we reduced the capacity factor from 52 to 38 percent based on the statistics reported for wind
3 projects recently undertaken by Minnkota Power Cooperative.

4 **Q: Did you adjust the accredited capacity of the wind units in conjunction with**
5 **reducing the capacity factor?**

6 A: No. The accredited capacity for wind remains at 23 percent of nameplate capacity.

7 **Q: What assumptions did you make to test the impact of lower gas costs?**

8 A: I tested the impact of reducing the gas transportation costs. A natural gas plant located
9 near Mobridge is likely the best location for Montana-Dakota because of the availability of water
10 and gas pipeline capacity, even given the short-term high gas transportation costs. Therefore, the
11 purpose of the analysis was to investigate whether a hypothetical reduction in gas transportation
12 costs makes natural gas-fired generation significantly more attractive. The lower gas price does
13 not change the results, the model still selected Big Stone Unit II as part of the least cost
14 expansion option.

15 **Q: Why did you test selection of Big Stone Unit II in increments of 25 MW?**

16 A: In prior hearings, particularly in the recent Minnesota proceedings, Montana-Dakota has
17 been criticized because it elected not to model increments of Big Stone Unit II to which it has no
18 contractual opportunity to participate. In other words, Mr. Schlissel has argued that Montana-
19 Dakota should allow the model to select the optimal amount of Big Stone Unit II, regardless of
20 whether this amount was available to Montana-Dakota in the real world.

21 Our recent modeling simply was intended to test the theoretical question of whether a
22 smaller increment of baseload coal would result in a lower cost expansion plan to Montana-
23 Dakota. The Strategist[®] model still selected 125 MW of Big Stone Unit II as part of the least

1 cost expansion option. However, the model did identify higher cost expansion plans that
2 incorporated smaller amounts of Big Stone Unit II in conjunction with building more combustion
3 turbines.

4 **Q: Why did you adjust the existing unit retirement assumptions?**

5 A: Big Stone Unit II was already identified as part of the resource expansion plan assuming
6 no other generating units are retired during the study period. The sensitivity was designed to
7 identify whether there are additional savings associated with retiring smaller generating units that
8 are relatively inefficient or have potentially high environmental retrofit costs.

9 **Q: Why did you update the cost of capital?**

10 A: The cost of capital was updated to make the analysis consistent with current utility
11 financial assumptions.

12 **Q: What other changes did you make to the modeling assumptions?**

13 A: I corrected an error in modeling the energy profile associated with the possible NSP
14 contract extension. The correction does not change the selection of new resources, but it
15 corrected a problem with more energy being purchased under the short-term contract than what
16 was needed given the availability of the existing coal plants.

17 **V. UPDATED MODELING RESULTS SUMMARY**

18 **Q: What do the scenarios presented in your supplemental testimony conclude**
19 **regarding the incorporation of Big Stone Unit II in Montana-Dakota's resource expansion**
20 **plan?**

21 A: The scenarios summarized below, and set forth in MDU Exhibit 215 , all indicate that the
22 least cost expansion plan includes 116 to 131 MW of the proposed 500 MW Big Stone Unit II
23 unit. The analysis also demonstrates that, while not a justification for its selection, there are

1 additional benefits to Montana-Dakota customers from off-system sales resulting from the short-
 2 term capacity that is available to Montana-Dakota from Big Stone Unit II, which benefits
 3 decrease over time as Montana-Dakota's load grows.

| Cost / Resource | Scenario I: Update of 2006 Study (Q3 2007) | Scenario II: Update of 2006 Study with Potential for 131 MW of BSII (Q3 2007) | Scenario III: PTC not Extended (Q1 2008) | Scenario IV: PTC not Extended and Off-System Sales (Q1 2008) |
|-------------------------------------|--|---|--|--|
| Study Period NPV 2007 \$(000) | \$2,203,347 | \$2,183,038 | \$2,124,493 | \$2,051,745 |
| Big Stone Unit II | 116 MW | 131 MW | 125 MW (five 25 MW increments selected) | 125 MW (five 25 MW increments selected) |
| Wind | 93 MW (Diamond Willow and two additional projects) | 30 MW (Diamond Willow) | 30 MW (Diamond Willow) | 30 MW (Diamond Willow) |
| Combustion Turbines: Natural Gas | 43.5 MW (one project) | 43.5 MW (one project) | 87 MW (two projects) | 87 MW (two projects) |
| Combined Cycle Turbine: Natural Gas | None selected | None selected | None selected | None selected |
| Conservation | All programs included | All programs included | All programs included | All programs included |

4
 5 **Q: What does the Strategist® modeling conclude regarding the Big Stone Unit II**
 6 **alternative versus a hypothetical wind/gas alternative?**

7 A: The modeling continues to show that Montana-Dakota's participation in Big Stone Unit
 8 II remains the lowest cost option. In scenarios where the federal PTC is extended, the
 9 comparative costs between Big Stone Unit II and a natural gas/wind option becomes very close,
 10 with the wind/gas option within two percent of the Big Stone Unit II scenario. These scenarios,

1 however, include use of a questionably high capacity factor for wind and wind would comprise
2 nearly 30 percent of Montana-Dakota's total generating capacity. In cases assuming no PTC
3 extension, a wind-gas option (that also excludes any portion of Big Stone Unit II) does not
4 appear in plans that have a NPV within 10 percent of the least cost plan which includes Big
5 Stone Unit II.

6 **Q: Are there scenarios where the wind-gas option would displace Big Stone Unit II in**
7 **the expansion plan?**

8 A: Yes. One can change the input assumptions to construct scenarios where Big Stone Unit
9 II would not be identified in the Strategist[®] model as a least cost expansion plan. Of course,
10 scenarios can be constructed to achieve almost any result so the critical issue is the
11 reasonableness of the collection of input assumptions that constitute the scenario. Those
12 instances where a wind plus natural gas option is shown to be a lower cost option than is
13 Montana-Dakota's participation in Big Stone Unit II would include a number of assumptions
14 that, in my opinion, are unrealistic or undesirable or both. Montana-Dakota has stated, and with
15 which I agree, the results of a particular model is an important consideration in the overall
16 resource selection process. Modeling results, relying entirely on the assumptions upon which
17 they are built, were never intended to be a substitute for experienced business judgment.

18 **Q: Does this conclude your testimony?**

19 A: Yes.

UPDATED STRATEGIST[®] ASSUMPTIONS AND RESULTS

Table 1: Fuel Cost Assumptions for Scenarios I & II

| Year | Big Stone Unit II (nominal) | Lignite - LV- 21 (nominal) | Natural Gas | | |
|------|-----------------------------------|-------------------------------|-----------------------------|-----------------------------|------------------------|
| | | | Ventura Hub (nominal) | Transportation (NOMINAL) | Delivered (nominal) |
| 2007 | | | \$7.67 | \$2.88 | \$10.55 |
| 2008 | | | \$7.59 | \$2.97 | \$10.56 |
| 2009 | | | \$7.64 | \$3.06 | \$10.69 |
| 2010 | \$1.76 | \$1.44 | \$7.70 | \$3.15 | \$10.85 |
| 2011 | \$1.81 | \$1.48 | \$7.88 | \$3.24 | \$11.12 |
| 2012 | \$1.86 | \$1.53 | \$8.00 | \$3.34 | \$11.34 |
| 2013 | \$1.92 | \$1.57 | \$8.18 | \$3.44 | \$11.62 |
| 2014 | \$1.98 | \$1.62 | \$8.49 | \$3.54 | \$12.03 |
| 2015 | \$2.04 | \$1.67 | \$8.80 | \$3.65 | \$12.45 |
| 2016 | \$2.10 | \$1.72 | \$9.20 | \$3.76 | \$12.96 |
| 2017 | \$2.16 | \$1.77 | \$9.56 | \$3.87 | \$13.43 |
| 2018 | \$2.22 | \$1.82 | \$9.94 | \$3.99 | \$13.92 |
| 2019 | \$2.29 | \$1.88 | \$10.33 | \$1.64 | \$11.97 |
| 2020 | \$2.36 | \$1.94 | \$10.73 | \$1.69 | \$12.42 |
| 2021 | \$2.43 | \$1.99 | \$11.15 | \$1.74 | \$12.89 |
| 2022 | \$2.50 | \$2.05 | \$11.59 | \$1.79 | \$13.38 |
| 2023 | \$2.58 | \$2.12 | \$12.05 | \$1.85 | \$13.89 |
| 2024 | \$2.66 | \$2.18 | \$12.52 | \$1.90 | \$14.42 |
| 2025 | \$2.74 | \$2.24 | \$13.01 | \$1.96 | \$14.97 |
| 2026 | \$2.82 | \$2.31 | \$13.53 | \$2.02 | \$15.54 |

Table 2: Natural Cost Assumptions for Scenarios III & IV

| Natural Gas Alternative (Scenarios III & IV) | | | |
|---|-----------------------------|-----------------------------|------------------------|
| Year | Ventura Hub (nominal) | Transportation (NOMINAL) | Delivered (nominal) |
| 2007 | \$7.67 | \$ 0.65 | \$ 8.32 |
| 2008 | \$7.59 | \$ 0.67 | \$ 8.26 |
| 2009 | \$7.64 | \$ 0.69 | \$ 8.33 |
| 2010 | \$7.70 | \$ 0.71 | \$ 8.41 |
| 2011 | \$7.88 | \$ 0.73 | \$ 8.61 |
| 2012 | \$8.00 | \$ 0.75 | \$ 8.75 |
| 2013 | \$8.18 | \$ 0.78 | \$ 8.96 |
| 2014 | \$8.49 | \$ 0.80 | \$ 9.29 |
| 2015 | \$8.80 | \$ 0.83 | \$ 9.63 |
| 2016 | \$9.20 | \$ 0.85 | \$ 10.05 |
| 2017 | \$9.56 | \$ 0.87 | \$ 10.43 |
| 2018 | \$9.94 | \$ 0.90 | \$ 10.84 |
| 2019 | \$10.33 | \$ 0.92 | \$ 11.25 |
| 2020 | \$10.73 | \$ 0.96 | \$ 11.69 |
| 2021 | \$11.15 | \$ 0.99 | \$ 12.14 |
| 2022 | \$11.59 | \$ 1.01 | \$ 12.60 |
| 2023 | \$12.05 | \$ 1.04 | \$ 13.09 |
| 2024 | \$12.52 | \$ 1.08 | \$ 13.60 |
| 2025 | \$13.01 | \$ 1.11 | \$ 14.12 |
| 2026 | \$13.53 | \$ 1.14 | \$ 14.67 |

Table 3: Load Forecast Assumptions

| Year | October 2006 | | Supplemental Filing 03/08 | |
|----------------------------------|---------------------|--------------------------|---------------------------|--------------------------|
| | Peak Demand (MW) | Energy Sales (GWH) | Peak Demand (MW) | Energy Sales (GWH) |
| 2006 | 481.8 | 2,441 | | |
| 2007 | 487.8 | 2,496 | 475.3 | 2,509 |
| 2008 | 492.4 | 2,540 | 481.9 | 2,562 |
| 2009 | 497.0 | 2,581 | 487.9 | 2,603 |
| 2010 | 502.4 | 2,624 | 493.7 | 2,653 |
| 2011 | 507.7 | 2,647 | 499.2 | 2,688 |
| 2012 | 512.9 | 2,669 | 504.7 | 2,722 |
| 2013 | 518.1 | 2,689 | 510.1 | 2,755 |
| 2014 | 523.3 | 2,706 | 515.6 | 2,789 |
| 2015 | 528.6 | 2,723 | 521.1 | 2,822 |
| 2016 | 533.6 | 2,740 | 526.6 | 2,853 |
| 2017 | 538.9 | 2,758 | 532.1 | 2,884 |
| 2018 | 544.1 | 2,775 | 537.5 | 2,914 |
| 2019 | 549.3 | 2,793 | 543.0 | 2,945 |
| 2020 | 554.5 | 2,811 | 548.4 | 2,976 |
| 2021 | 559.8 | 2,829 | 554.0 | 3,006 |
| 2022 | 564.8 | 2,847 | 559.4 | 3,037 |
| 2023 | 570.1 | 2,866 | 564.9 | 3,069 |
| 2024 | 575.3 | 2,884 | 570.4 | 3,100 |
| 2025 | 580.5 | 2,903 | 575.9 | 3,131 |
| 2026 | | | 581.4 | 3163 |
| Avg Annual Growth | 0.99% | 0.92% | 1.07% | 1.23% |

Table 4: Assumptions for Alternative Resource Options

New Generation Resource Options

| Unit | Fuel | Capacity (MW) | Full Load Heat Rate (Btu/kWh) | Capital Cost \$/kW (2006) ² | First Year Available | Fixed Cost \$/kW (2006) | Variable Cost \$/MWh (2006) |
|---------------------------------|-------------|---------------|-------------------------------|--|----------------------|-------------------------|-----------------------------|
| Combustion Turbine | Natural Gas | 43.5 | 9,000 | 975 | 2009 | 32.22 | 3.67 |
| Combined Cycle | Natural Gas | 120 | 7,548 | 1,795 | 2010 | 18.85 | 3.73 |
| Big Stone Unit II ³ | Coal | 116 | 8,988 | 2,853 | 2013 | 31.27 | 1.58 |
| Wind (2010 - 2012) ¹ | Wind | 31.5 | | 2,000 | 2010 | 56.54 | 4.60 |
| Wind 2012 ² | Wind | 31.5 | | 2035 | 2012 | 56.54 | 6.60 |
| Wind no PTC | Wind | 31.5 | | 2,000 | 2013 | 56.54 | 4.60 |
| IGCC | Coal | 116 | 9,612 | 3,006 | 2013 | 24.15 | 6.06 |
| LV -21 | Coal | 175 | 10,440 | 3,050 | 2013 | 46.72 | 2.75 |

1. First 126 MW of wind in addition to the 30 MW of Diamond Willow
2. Next 62.5 MW of wind.
3. Scenarios III & IV modeled Big Stone Unit II in 25 MW increments

Table 5: Demand Side Management Options

| Program | Demand (MW) | Program Cost (2007 Dollars) | Total Energy Reduction kWh | Average Cost per kWh |
|--|-------------|-----------------------------|----------------------------|----------------------|
| Residential Refrigerators and Freezers (DSM 1) | 0.949 | \$517,491 | 20,750,835 | \$0.03 |
| Residential and Commercial AC Cycling (DSM 2) | 8.024 | \$3,366,852 | 26,793,912 | \$0.13 |
| High Efficiency Commercial AC and Motors (DSM 3) | 0.337 | \$309,978 | 11,561,276 | \$0.0268 |
| Interruptible Rate (DSM 4) | 4.5 | \$553,255 | 3,400,252 | \$0.16 |

Table 6: Summary Results For Scenario I

Scenario I: Q3 2007

CON 11-07 Base 500
PA CONSULTING

GENERATION AND FUEL MODULE
SYSTEM REPORT

| MDU SYSTEM | | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
|--------------------|---------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|---------|---------|---------|---------|
| ENERGY REQUIRED | GWH | 2,509 | 2,561 | 2,600 | 2,648 | 2,683 | 2,716 | 2,750 | 2,784 | 2,817 | 2,847 | 2,878 | 2,908 | 2,939 | 2,970 | 3,001 | 3,032 | 3,063 | 3,094 | 3,125 | 3,157 |
| THERM GENERATION | GWH | 2,180 | 2,122 | 2,142 | 2,032 | 1,943 | 1,975 | 2,360 | 2,394 | 2,382 | 2,411 | 2,443 | 2,473 | 2,504 | 2,534 | 2,566 | 2,597 | 2,628 | 2,658 | 2,690 | 2,722 |
| EMERGENCY ENERGY | GWH | 3 | 3 | 3 | 2 | 1 | 1 | 1 | - | - | - | 1 | 1 | 1 | - | - | - | - | - | - | 1 |
| NET TRANSACTIONS | GWH | 326 | 436 | 455 | 615 | 739 | 740 | 389 | 389 | 435 | 436 | 435 | 435 | 435 | 436 | 435 | 435 | 435 | 436 | 435 | 435 |
| PEAK LOAD | MW | 475 | 477 | 480 | 483 | 486 | 492 | 497 | 503 | 508 | 514 | 519 | 524 | 530 | 535 | 541 | 546 | 552 | 557 | 563 | 568 |
| LOAD FACTOR | PCT | 60.27 | 61.09 | 61.79 | 62.55 | 63 | 62.9 | 63.15 | 63.23 | 63.29 | 63.12 | 63.29 | 63.31 | 63.31 | 63.16 | 63.33 | 63.35 | 63.36 | 63.2 | 63.39 | 63.41 |
| INSTALLED CAPACITY | MW | 568 | 578 | 583 | 595 | 607 | 607 | 608 | 608 | 611 | 611 | 611 | 611 | 611 | 654 | 654 | 654 | 654 | 654 | 654 | 654 |
| RESERVE MARGIN | MW | 93 | 101 | 102 | 112 | 121 | 116 | 111 | 106 | 103 | 97 | 92 | 86 | 81 | 119 | 113 | 108 | 102 | 97 | 91 | 86 |
| RESERVE MARGIN | PCT | 19.54 | 21.07 | 21.31 | 23.1 | 24.91 | 23.52 | 22.38 | 21.04 | 20.18 | 18.89 | 17.63 | 16.42 | 15.21 | 22.18 | 20.91 | 19.72 | 18.52 | 17.35 | 16.21 | 15.08 |
| CAPACITY MARGIN | PCT | 16.35 | 17.4 | 17.57 | 18.77 | 19.94 | 19.04 | 18.29 | 17.38 | 16.79 | 15.89 | 14.99 | 14.11 | 13.2 | 18.15 | 17.3 | 16.47 | 15.63 | 14.79 | 13.95 | 13.11 |
| ENERGY RESV MARGIN | PCT | -86.99 | -82.96 | -82.51 | -80.91 | -80.58 | -80.82 | -93.78 | -93.86 | -92.3 | -92.39 | -92.47 | -92.55 | -92.62 | -92.7 | -92.77 | -92.85 | -92.92 | -92.99 | -93.06 | -93.13 |
| FUEL BURNED | MMBTU | 24,128 | 23,467 | 23,704 | 22,433 | 21,392 | 21,765 | 24,888 | 24,462 | 24,337 | 24,648 | 24,972 | 25,289 | 25,608 | 25,896 | 26,232 | 26,558 | 26,887 | 27,201 | 26,810 | 27,080 |
| TOTAL FUEL COST | \$(000) | 35,312 | 34,803 | 36,804 | 34,448 | 32,538 | 34,217 | 40,760 | 39,981 | 40,912 | 42,845 | 44,933 | 47,070 | 48,937 | 51,039 | 53,507 | 56,030 | 58,686 | 61,382 | 63,230 | 66,178 |
| VAR. O&M COST | \$(000) | 5,018 | 4,972 | 5,220 | 4,953 | 4,736 | 4,949 | 5,053 | 4,554 | 4,645 | 4,832 | 5,023 | 5,219 | 5,425 | 5,616 | 5,846 | 6,080 | 6,325 | 6,572 | 6,852 | 7,136 |
| FIXED O&M COST | \$(000) | 10,618 | 10,883 | 11,156 | 11,434 | 11,720 | 12,013 | 14,841 | 17,040 | 17,466 | 17,903 | 18,351 | 18,809 | 19,280 | 22,868 | 23,439 | 24,025 | 24,626 | 25,242 | 25,873 | 26,520 |
| TOTAL THERM COST | \$(000) | 50,947 | 50,659 | 53,179 | 50,836 | 48,994 | 51,179 | 60,654 | 61,575 | 63,024 | 65,580 | 68,306 | 71,098 | 73,641 | 79,523 | 82,792 | 86,136 | 89,637 | 93,196 | 95,955 | 99,833 |
| THERMAL COST | \$/MWH | 23.37 | 23.87 | 24.82 | 25.02 | 25.22 | 25.91 | 25.71 | 25.72 | 26.46 | 27.2 | 27.96 | 28.75 | 29.41 | 31.38 | 32.27 | 33.17 | 34.11 | 35.06 | 35.67 | 36.68 |
| NET TRANS COST | \$(000) | 24,107 | 30,093 | 32,453 | 41,146 | 47,605 | 56,324 | 18,198 | 18,652 | 22,029 | 22,622 | 23,145 | 23,723 | 24,316 | 24,970 | 25,547 | 26,186 | 26,841 | 27,562 | 28,200 | 28,905 |
| EMER ENERGY COST | \$(000) | 202 | 189 | 224 | 145 | 93 | 103 | 86 | 26 | 25 | 30 | 36 | 41 | 48 | 14 | 17 | 20 | 23 | 27 | 32 | 38 |
| TOTAL SYS. COST | \$(000) | 75,256 | 80,941 | 85,856 | 92,127 | 96,693 | 107,606 | 78,937 | 80,253 | 85,078 | 88,232 | 91,486 | 94,863 | 98,006 | 104,507 | 108,356 | 112,342 | 116,502 | 120,786 | 124,187 | 128,776 |
| SYSTEM COST | \$/MWH | 29.99 | 31.61 | 33.02 | 34.79 | 36.04 | 39.62 | 28.71 | 28.83 | 30.2 | 30.99 | 31.79 | 32.62 | 33.35 | 35.19 | 36.11 | 37.05 | 38.04 | 39.04 | 39.73 | 40.79 |
| AVG. MARG. COST | \$/MWH | 40.48 | 39.5 | 42.55 | 38.41 | 34.81 | 36.48 | 31.61 | 24.01 | 24.58 | 26.04 | 27.55 | 29.01 | 29.28 | 29.33 | 30.92 | 32.5 | 34.41 | 36.14 | 38.53 | 40.75 |
| TRANS PURCH | GWH | 326 | 436 | 455 | 615 | 739 | 740 | 389 | 389 | 435 | 436 | 435 | 435 | 435 | 436 | 435 | 435 | 435 | 436 | 435 | 435 |
| TRANS PURCH COST | \$(000) | 24107 | 30093 | 32453 | 41146 | 47605 | 56324 | 18198 | 18652 | 22029 | 22622 | 23145 | 23723 | 24316 | 24970 | 25547 | 26186 | 26841 | 27562 | 28200 | 28905 |
| TOTAL PURCH | GWH | 326 | 436 | 455 | 615 | 739 | 740 | 389 | 389 | 435 | 436 | 435 | 435 | 435 | 436 | 435 | 435 | 435 | 436 | 435 | 435 |
| TOTAL PURCH | \$(000) | 24107 | 30093 | 32453 | 41146 | 47605 | 56324 | 18198 | 18652 | 22029 | 22622 | 23145 | 23723 | 24316 | 24970 | 25547 | 26186 | 26841 | 27562 | 28200 | 28905 |
| TOTAL SALES | GWH | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL SALES | \$(000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table 7: Summary Results For Scenario II

Scenario II: Q3 2007 Allowing for up to Four 5 MW Increments of Big Stone Unit II

| MDU SYSTEM | | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
|--------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| ENERGY REQUIRED | GWH | 2509 | 2561 | 2600 | 2648 | 2683 | 2716 | 2750 | 2784 | 2817 | 2847 | 2878 | 2908 | 2939 | 2970 | 3001 | 3032 | 3063 | 3094 | 3125 | 3157 |
| THERM GENERATION | GWH | 2180 | 2122 | 2142 | 2172 | 2223 | 2256 | 2641 | 2677 | 2665 | 2695 | 2725 | 2756 | 2786 | 2818 | 2849 | 2880 | 2911 | 2942 | 2973 | 3004 |
| EMERGENCY ENERGY | GWH | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 1 | 1 | 1 | 1 | 1 |
| NET TRANSACTIONS | GWH | 326 | 436 | 455 | 473 | 456 | 456 | 106 | 106 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 |
| PEAK LOAD | MW | 475 | 477 | 480 | 483 | 486 | 492 | 497 | 503 | 508 | 514 | 519 | 524 | 530 | 535 | 541 | 546 | 552 | 557 | 563 | 568 |
| LOAD FACTOR | PCT | 60.27 | 61.09 | 61.79 | 62.55 | 63 | 62.9 | 63.15 | 63.23 | 63.29 | 63.12 | 63.29 | 63.31 | 63.31 | 63.16 | 63.33 | 63.35 | 63.36 | 63.2 | 63.39 | 63.41 |
| INSTALLED CAPACITY | MW | 568 | 578 | 583 | 588 | 593 | 593 | 609 | 609 | 611 | 611 | 611 | 611 | 611 | 655 | 655 | 655 | 655 | 655 | 655 | 655 |
| RESERVE MARGIN | MW | 93 | 101 | 102 | 104 | 107 | 101 | 112 | 106 | 103 | 98 | 92 | 87 | 81 | 119 | 114 | 108 | 103 | 97 | 92 | 86 |
| RESERVE MARGIN | PCT | 19.54 | 21.07 | 21.31 | 21.6 | 21.93 | 20.57 | 22.48 | 21.14 | 20.28 | 18.99 | 17.73 | 16.52 | 15.31 | 22.27 | 21.01 | 19.81 | 18.62 | 17.45 | 16.3 | 15.17 |
| CAPACITY MARGIN | PCT | 16.35 | 17.4 | 17.57 | 17.77 | 17.99 | 17.06 | 18.35 | 17.45 | 16.86 | 15.96 | 15.06 | 14.18 | 13.28 | 18.22 | 17.36 | 16.53 | 15.69 | 14.85 | 14.01 | 13.17 |
| ENERGY RESV MARGIN | PCT | -86.99 | -82.96 | -82.51 | -82.14 | -83.01 | -83.22 | -96.15 | -94.62 | -94.73 | -94.79 | -94.73 | -94.79 | -94.84 | -94.89 | -94.95 | -95 | -95.05 | -95.1 | -95.15 | -95.2 |
| LOSS LOAD | HOURS | 96 | 92 | 106 | 120 | 132 | 142 | 105 | 21 | 20 | 24 | 28 | 32 | 36 | 12 | 14 | 16 | 18 | 21 | 24 | 28 |
| RENEWABLE ENERGY | PCT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUEL BURNED 000 | MBTU | 24128 | 23467 | 23704 | 24059 | 24637 | 25012 | 27900 | 27201 | 27072 | 27400 | 27730 | 28057 | 28387 | 28679 | 29025 | 29361 | 29701 | 30027 | 29644 | 29923 |
| FIXED FUEL COST | \$0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL FUEL COST | \$0 | 35312 | 34803 | 36804 | 38979 | 41472 | 43672 | 48946 | 45551 | 46645 | 48837 | 51170 | 53572 | 55543 | 57853 | 60613 | 63442 | 66426 | 69459 | 71688 | 75033 |
| VAR. O&M COST | \$0 | 5018 | 4972 | 5220 | 5487 | 5785 | 6041 | 5865 | 4963 | 5062 | 5270 | 5485 | 5704 | 5934 | 6141 | 6401 | 6664 | 6939 | 7213 | 7531 | 7850 |
| FIXED O&M COST | \$0 | 10618 | 10883 | 11156 | 11434 | 11720 | 12013 | 15168 | 17612 | 18052 | 18503 | 18966 | 19440 | 19926 | 23530 | 24119 | 24722 | 25340 | 25973 | 26623 | 27288 |
| TOTAL THERM COST | \$0 | 50947 | 50659 | 53179 | 55901 | 58977 | 61726 | 69979 | 68126 | 69759 | 72610 | 75621 | 78716 | 81403 | 87525 | 91133 | 94827 | 98705 | 102645 | 105841 | 110170 |
| THERMAL COST | \$/MWH | 23.37 | 23.87 | 24.82 | 25.74 | 26.53 | 27.36 | 26.5 | 25.45 | 26.18 | 26.94 | 27.75 | 28.56 | 29.22 | 31.06 | 31.99 | 32.93 | 33.91 | 34.89 | 35.6 | 36.67 |
| NET TRANS COST | \$0 | 24107 | 30093 | 32453 | 34927 | 34682 | 43040 | 4620 | 4735 | 7764 | 7958 | 8157 | 8361 | 8570 | 8785 | 9004 | 9229 | 9460 | 9697 | 9939 | 10188 |
| EMER ENERGY COST | \$0 | 202 | 189 | 224 | 256 | 287 | 312 | 231 | 45 | 44 | 53 | 62 | 71 | 82 | 25 | 30 | 35 | 41 | 47 | 55 | 64 |
| TOTAL SYS. COST | \$0 | 75256 | 80941 | 85856 | 91084 | 93946 | 105077 | 74831 | 72906 | 77567 | 80621 | 83840 | 87149 | 90056 | 96335 | 100167 | 104092 | 108206 | 112389 | 115836 | 120422 |
| SYSTEM COST | \$/MWH | 29.99 | 31.61 | 33.02 | 34.39 | 35.02 | 38.68 | 27.21 | 26.19 | 27.54 | 28.31 | 29.13 | 29.96 | 30.64 | 32.44 | 33.38 | 34.33 | 35.33 | 36.32 | 37.06 | 38.14 |
| AVG. MARG. COST | \$/MWH | 40.48 | 39.5 | 42.55 | 45.48 | 48.37 | 51.28 | 40.69 | 26.15 | 26.76 | 28.42 | 30.25 | 32.05 | 32.06 | 31.9 | 33.93 | 35.86 | 37.97 | 40.02 | 42.89 | 45.61 |
| TRANS PURCH | GWH | 326 | 436 | 455 | 473 | 456 | 456 | 106 | 106 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 |
| TRANS PURCH COST | \$0 | 24107 | 30093 | 32453 | 34927 | 34682 | 43040 | 4620 | 4735 | 7764 | 7958 | 8157 | 8361 | 8570 | 8785 | 9004 | 9229 | 9460 | 9697 | 9939 | 10188 |
| TRANS SALES | GWH | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRANS SALES REV. | \$0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL PURCH | GWH | 326 | 436 | 455 | 473 | 456 | 456 | 106 | 106 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 |
| TOTAL PURCH | \$0 | 24107 | 30093 | 32453 | 34927 | 34682 | 43040 | 4620 | 4735 | 7764 | 7958 | 8157 | 8361 | 8570 | 8785 | 9004 | 9229 | 9460 | 9697 | 9939 | 10188 |
| TOTAL SALES | GWH | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL SALES | \$0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| EXTERNAL COSTS | \$0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CUST. IMPACT COSTS | \$0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table 8: Summary Results For Scenario III

Scenario III: Q1 2008 with no Off-System Sales

| MDU SYSTEM | | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|---------|---------|---------|---------|---------|
| ENERGY REQUIRED | GWH | 2,509 | 2,561 | 2,600 | 2,648 | 2,683 | 2,716 | 2,750 | 2,784 | 2,817 | 2,847 | 2,878 | 2,908 | 2,939 | 2,970 | 3,001 | 3,032 | 3,063 | 3,094 | 3,125 |
| THERM GENERATION | GWH | 2,449 | 2,408 | 2,444 | 2,485 | 2,514 | 2,579 | 2,643 | 2,677 | 2,664 | 2,695 | 2,726 | 2,756 | 2,787 | 2,818 | 2,849 | 2,880 | 2,911 | 2,942 | 2,973 |
| EMERGENCY ENERGY | GWH | 3 | 3 | 3 | 4 | 4 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | - | - | - | - | 1 | 1 |
| NET TRANSACTIONS | GWH | 57 | 151 | 153 | 160 | 165 | 136 | 106 | 106 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 |
| PEAK LOAD | MW | 475 | 477 | 480 | 483 | 486 | 492 | 497 | 503 | 508 | 514 | 519 | 524 | 530 | 535 | 541 | 546 | 552 | 557 | 563 |
| LOAD FACTOR | PCT | 60.27 | 61.09 | 61.79 | 62.55 | 63 | 62.9 | 63.15 | 63.23 | 63.29 | 63.12 | 63.29 | 63.31 | 63.31 | 63.16 | 63.33 | 63.35 | 63.36 | 63.2 | 63.39 |
| INSTALLED CAPACITY | MW | 568 | 578 | 583 | 588 | 593 | 636 | 596 | 587 | 589 | 610 | 610 | 610 | 610 | 653 | 653 | 653 | 653 | 653 | 653 |
| RESERVE MARGIN | MW | 93 | 101 | 102 | 104 | 107 | 145 | 99 | 84 | 81 | 96 | 91 | 85 | 80 | 118 | 112 | 107 | 101 | 96 | 90 |
| RESERVE MARGIN | PCT | 19.54 | 21.07 | 21.31 | 21.6 | 21.93 | 29.42 | 19.96 | 16.74 | 15.93 | 18.71 | 17.45 | 16.24 | 15.03 | 22 | 20.73 | 19.54 | 18.35 | 17.18 | 16.04 |
| CAPACITY MARGIN | PCT | 16.35 | 17.4 | 17.57 | 17.77 | 17.99 | 22.73 | 16.64 | 14.34 | 13.74 | 15.76 | 14.86 | 13.97 | 13.07 | 18.03 | 17.17 | 16.35 | 15.5 | 14.66 | 13.82 |
| ENERGY RESV MARGIN | PCT | -99.43 | -95.87 | -95.93 | -96 | -96.05 | -96.1 | -96.15 | -96.2 | -94.62 | -94.67 | -94.73 | -94.79 | -94.84 | -94.89 | -94.95 | -95 | -95.05 | -95.1 | -95.15 |
| LOSS LOAD | HOURS | 95 | 89 | 104 | 118 | 129 | 40 | 46 | 33 | 32 | 27 | 22 | 25 | 29 | 9 | 11 | 13 | 15 | 17 | 20 |
| RENEWABLE ENERGY | PCT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUEL BURNED 000 | MBTU | 27,076 | 26,607 | 27,028 | 27,508 | 27,847 | 28,423 | 28,325 | 28,078 | 27,953 | 27,806 | 27,888 | 28,202 | 28,519 | 28,824 | 29,154 | 29,478 | 29,803 | 30,119 | 29,718 |
| FIXED FUEL COST | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FUEL COST | \$0 | 39,060 | 38,908 | 41,266 | 43,797 | 46,110 | 49,432 | 48,761 | 47,621 | 48,732 | 51,342 | 52,326 | 54,866 | 57,226 | 59,815 | 62,845 | 65,958 | 69,245 | 72,569 | 75,242 |
| VAR. O&M COST | \$0 | 5,769 | 5,778 | 6,102 | 6,450 | 6,750 | 7,084 | 6,739 | 6,441 | 6,557 | 6,455 | 6,565 | 6,821 | 7,089 | 7,345 | 7,642 | 7,943 | 8,258 | 8,577 | 8,929 |
| FIXED O&M COST | \$0 | 10,618 | 10,883 | 11,156 | 11,434 | 11,720 | 14,563 | 16,561 | 18,140 | 18,593 | 18,599 | 19,916 | 20,413 | 20,924 | 24,553 | 25,167 | 25,796 | 26,441 | 27,102 | 27,779 |
| TOTAL THERM COST | \$0 | 55,448 | 55,569 | 58,523 | 61,682 | 64,581 | 71,078 | 72,061 | 72,202 | 73,883 | 76,396 | 78,807 | 82,100 | 85,239 | 91,714 | 95,653 | 99,697 | 103,945 | 108,248 | 111,951 |
| THERMAL COST | \$/MWH | 22.64 | 23.08 | 23.95 | 24.82 | 25.69 | 27.56 | 27.27 | 26.97 | 27.73 | 28.35 | 28.91 | 29.79 | 30.59 | 32.55 | 33.58 | 34.62 | 35.71 | 36.79 | 37.65 |
| NET TRANS COST | \$0 | 5,424 | 10,724 | 11,379 | 11,692 | 13,860 | 11,462 | 4,620 | 4,735 | 7,764 | 7,958 | 8,157 | 8,361 | 8,570 | 8,785 | 9,004 | 9,229 | 9,460 | 9,697 | 9,939 |
| EMER ENERGY COST | \$0 | 200 | 183 | 219 | 252 | 279 | 72 | 88 | 72 | 70 | 54 | 47 | 55 | 64 | 19 | 23 | 27 | 31 | 36 | 43 |
| TOTAL SYS. COST | \$0 | 61,072 | 66,477 | 70,121 | 73,626 | 78,719 | 82,612 | 76,769 | 77,009 | 81,717 | 84,409 | 87,012 | 90,517 | 93,873 | 100,518 | 104,680 | 108,953 | 113,436 | 117,981 | 121,933 |
| SYSTEM COST | \$/MWH | 24.34 | 25.96 | 26.97 | 27.8 | 29.34 | 30.41 | 27.92 | 27.66 | 29.01 | 29.65 | 30.24 | 31.12 | 31.94 | 33.85 | 34.88 | 35.94 | 37.04 | 38.13 | 39.01 |
| AVG. MARG. COST | \$/MWH | 42.3 | 41.84 | 44.68 | 48.24 | 53.46 | 49.76 | 39.98 | 32.63 | 33.32 | 33.26 | 31.61 | 33.5 | 34.44 | 35.18 | 37.57 | 39.81 | 42.29 | 44.53 | 47.72 |
| TRANS PURCH | GWH | 14 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 |
| TRANS PURCH COST | \$0 | 423 | 4,264 | 4,370 | 4,480 | 4,592 | 4,706 | 4,620 | 4,735 | 7,764 | 7,958 | 8,157 | 8,361 | 8,570 | 8,785 | 9,004 | 9,229 | 9,460 | 9,697 | 9,939 |
| TRANS SALES | GWH | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| TRANS SALES REV. | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| UNIT PURCH | GWH | 43 | 45 | 47 | 54 | 59 | 30 | - | - | - | - | - | - | - | - | - | - | - | - | 152 |
| UNIT PURCH COST | \$0 | 5,001 | 6,461 | 7,009 | 7,212 | 9,268 | 6,756 | - | - | - | - | - | - | - | - | - | - | - | - | 9,939 |
| UNIT SALES | GWH | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| UNIT SALES REV. | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL PURCH | GWH | 57 | 151 | 153 | 160 | 165 | 136 | 106 | 106 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | - |
| TOTAL PURCH COST | \$0 | 5,424 | 10,724 | 11,379 | 11,692 | 13,860 | 11,462 | 4,620 | 4,735 | 7,764 | 7,958 | 8,157 | 8,361 | 8,570 | 8,785 | 9,004 | 9,229 | 9,460 | 9,697 | - |
| TOTAL SALES | GWH | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table 9: Summary Results For Scenario IV

Scenario IV: Q1 2008 with no Off-System Sales

| MDU SYSTEM | | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 |
|--------------------|--------|--------|--------|--------|--------|--------|--------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| ENERGY REQUIRED | GWH | 2,509 | 2,561 | 2,600 | 2,648 | 2,683 | 2,716 | 2,750 | 2,784 | 2,817 | 2,847 | 2,878 | 2,908 | 2,939 | 2,970 | 3,001 | 3,032 | 3,063 | 3,094 | 3,125 |
| THERM GENERATION | GWH | 2,569 | 2,580 | 2,583 | 2,585 | 2,583 | 2,636 | 3,185 | 3,619 | 3,612 | 3,516 | 3,515 | 3,474 | 3,544 | 3,649 | 3,600 | 3,610 | 3,600 | 3,557 | 3,532 |
| EMERGENCY ENERGY | GWH | 3 | 3 | 3 | 4 | 4 | 4 | 3 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| NET TRANSACTIONS | GWH | (62) | (22) | 14 | 60 | 96 | 76 | (438) | (836) | (796) | (669) | (638) | (567) | (606) | (679) | (600) | (579) | (537) | (463) | (407) |
| PEAK LOAD | MW | 475 | 477 | 480 | 483 | 486 | 492 | 497 | 503 | 508 | 514 | 519 | 524 | 530 | 535 | 541 | 546 | 552 | 557 | 563 |
| LOAD FACTOR | PCT | 60.27 | 61.09 | 61.79 | 62.55 | 63 | 62.9 | 63.15 | 63.23 | 63.29 | 63.12 | 63.29 | 63.31 | 63.31 | 63.16 | 63.33 | 63.35 | 63.36 | 63.2 | 63.39 |
| INSTALLED CAPACITY | MW | 568 | 578 | 583 | 588 | 593 | 593 | 603 | 593 | 595 | 610 | 610 | 610 | 610 | 653 | 653 | 653 | 653 | 653 | 653 |
| RESERVE MARGIN | MW | 93 | 101 | 102 | 104 | 107 | 101 | 106 | 91 | 87 | 96 | 91 | 85 | 80 | 118 | 112 | 107 | 101 | 96 | 90 |
| RESERVE MARGIN | PCT | 19.54 | 21.07 | 21.31 | 21.6 | 21.93 | 20.57 | 21.27 | 18.04 | 17.21 | 18.71 | 17.45 | 16.24 | 15.03 | 22 | 20.73 | 19.54 | 18.35 | 17.18 | 16.04 |
| CAPACITY MARGIN | PCT | 16.35 | 17.4 | 17.57 | 17.77 | 17.99 | 17.06 | 17.54 | 15.28 | 14.68 | 15.76 | 14.86 | 13.97 | 13.07 | 18.03 | 17.17 | 16.35 | 15.5 | 14.66 | 13.82 |
| ENERGY RESV MARGIN | PCT | -99.43 | -95.87 | -95.93 | -96 | -96.05 | -96.1 | -96.15 | -96.2 | -94.62 | -94.67 | -94.73 | -94.79 | -94.84 | -94.89 | -94.95 | -95 | -95.05 | -95.1 | -95.15 |
| LOSS LOAD | HOURS | 95 | 89 | 104 | 118 | 129 | 137 | 104 | 27 | 26 | 19 | 22 | 25 | 29 | 9 | 11 | 13 | 15 | 17 | 20 |
| RENEWABLE ENERGY | PCT | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUEL BURNED 000 | MBTU | 28,492 | 28,646 | 28,679 | 28,707 | 28,671 | 29,256 | 33,977 | 37,872 | 37,789 | 36,350 | 36,347 | 35,875 | 36,645 | 37,700 | 37,175 | 37,280 | 37,173 | 36,705 | 35,709 |
| FIXED FUEL COST | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| TOTAL FUEL COST | \$0 | 42,078 | 43,907 | 45,162 | 46,256 | 47,754 | 52,280 | 65,977 | 75,911 | 78,176 | 79,887 | 82,785 | 83,432 | 89,009 | 98,239 | 97,672 | 101,588 | 104,208 | 103,762 | 103,632 |
| VAR. O&M COST | \$0 | 6,233 | 6,486 | 6,677 | 6,859 | 7,030 | 7,488 | 8,560 | 9,604 | 9,249 | 9,502 | 9,555 | 10,200 | 10,886 | 10,886 | 10,895 | 11,230 | 11,438 | 11,476 | 11,622 |
| FIXED O&M COST | \$0 | 10,618 | 10,883 | 11,156 | 11,434 | 11,720 | 12,013 | 15,037 | 17,366 | 17,800 | 19,430 | 19,916 | 20,413 | 20,924 | 24,553 | 25,167 | 25,796 | 26,441 | 27,102 | 27,779 |
| TOTAL THERM COST | \$0 | 58,929 | 61,276 | 62,995 | 64,550 | 66,504 | 71,782 | 89,575 | 102,881 | 105,810 | 108,566 | 112,202 | 113,401 | 120,133 | 133,678 | 133,733 | 138,614 | 142,087 | 142,340 | 143,033 |
| THERMAL COST | \$/MWH | 22.94 | 23.75 | 24.39 | 24.97 | 25.75 | 27.24 | 28.13 | 28.43 | 29.29 | 30.88 | 31.92 | 32.64 | 33.89 | 36.64 | 37.15 | 38.4 | 39.47 | 40.02 | 40.5 |
| NET TRANS COST | \$0 | 1,173 | 3,750 | 5,979 | 8,224 | 11,572 | 8,808 | (25,131) | (47,588) | (46,776) | (40,485) | (40,285) | (36,600) | (40,982) | (50,892) | (44,024) | (44,598) | (43,019) | (36,773) | (33,646) |
| EMER ENERGY COST | \$0 | 200 | 183 | 219 | 252 | 279 | 300 | 228 | 58 | 56 | 40 | 47 | 55 | 64 | 19 | 23 | 27 | 31 | 36 | 43 |
| TOTAL SYS. COST | \$0 | 60,302 | 65,209 | 69,193 | 73,026 | 78,355 | 80,889 | 64,672 | 55,350 | 59,090 | 68,121 | 71,965 | 76,856 | 79,215 | 82,805 | 89,732 | 94,043 | 99,099 | 105,604 | 109,430 |
| SYSTEM COST | \$/MWH | 24.03 | 25.46 | 26.61 | 27.57 | 29.2 | 29.78 | 23.52 | 19.88 | 20.98 | 23.92 | 25.01 | 26.43 | 26.95 | 27.88 | 29.9 | 31.02 | 32.35 | 34.13 | 35.01 |
| AVG. MARG. COST | \$/MWH | 46.12 | 48.38 | 49.87 | 51.21 | 55.27 | 65.39 | 61.54 | 61.53 | 63.67 | 65.17 | 67.98 | 68.52 | 70.71 | 76.26 | 75.94 | 79.16 | 81.67 | 81.34 | 85.75 |
| TRANS PURCH | GWH | 14 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 |
| TRANS PURCH COST | \$0 | 423 | 4,264 | 4,370 | 4,480 | 4,592 | 4,706 | 4,620 | 4,735 | 7,764 | 7,958 | 8,157 | 8,361 | 8,570 | 8,785 | 9,004 | 9,229 | 9,460 | 9,697 | 9,939 |
| TRANS SALES | GWH | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| TRANS SALES REV. | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| UNIT PURCH | GWH | 54 | 56 | 60 | 65 | 68 | 95 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| UNIT PURCH COST | \$0 | 5,748 | 7,290 | 7,913 | 8,056 | 10,123 | 12,922 | - | - | - | - | - | - | - | - | - | - | - | - | - |
| UNIT SALES | GWH | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| UNIT SALES REV. | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| ECON ENERGY PURCH | GWH | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| PURCH COST | \$0 | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| AVE. PURCH COST | \$/MWH | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ECON ENERGY SALES | GWH | 130 | 184 | 151 | 111 | 78 | 125 | 544 | 942 | 948 | 820 | 789 | 718 | 758 | 831 | 751 | 730 | 689 | 615 | 558 |
| SALES REV. | \$0 | 4,998 | 7,804 | 6,305 | 4,311 | 3,143 | 8,821 | 29,750 | 52,324 | 54,541 | 48,443 | 48,443 | 44,961 | 49,552 | 59,677 | 53,028 | 53,827 | 52,480 | 46,470 | 43,585 |
| AVE. SALES REV. | \$/MWH | 38.39 | 42.37 | 41.64 | 38.74 | 40.55 | 70.72 | 54.67 | 55.57 | 57.53 | 59.04 | 61.37 | 62.6 | 65.39 | 71.82 | 70.58 | 73.71 | 76.16 | 75.58 | 78.05 |
| NET ECON ENERGY | GWH | -130 | -184 | -151 | -111 | -78 | -125 | -544 | -942 | -948 | -820 | -789 | -718 | -758 | -831 | -751 | -730 | -689 | -615 | -558 |
| NET ECON COST | \$0 | -4,998 | -7,804 | -6,305 | -4,311 | -3,143 | -8,821 | -29,750 | -52,324 | -54,541 | -48,443 | -48,443 | -44,961 | -49,552 | -59,677 | -53,028 | -53,827 | -52,480 | -46,470 | -43,585 |
| TOTAL PURCH | GWH | 68 | 162 | 166 | 171 | 174 | 201 | 106 | 106 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 | 152 |
| TOTAL PURCH | \$0 | 6,171 | 11,554 | 12,284 | 12,535 | 14,715 | 17,629 | 4,620 | 4,735 | 7,764 | 7,958 | 8,157 | 8,361 | 8,570 | 8,785 | 9,004 | 9,229 | 9,460 | 9,697 | 9,939 |
| TOTAL SALES | GWH | 130 | 184 | 151 | 111 | 78 | 125 | 544 | 942 | 948 | 820 | 789 | 718 | 758 | 831 | 751 | 730 | 689 | 615 | 558 |
| TOTAL SALES | \$0 | 4,998 | 7,804 | 6,305 | 4,311 | 3,143 | 8,821 | 29,750 | 52,324 | 54,541 | 48,443 | 48,443 | 44,961 | 49,552 | 59,677 | 53,028 | 53,827 | 52,480 | 46,470 | 43,585 |

Table 10: Montana-Dakota's Least Cost Expansion Plan Summary

| October 2006 | Scenario I Q3 2007 | Scenario II Q3 2007 | Scenario III Q1 2008 | Scenario IV Q1 2008 with Off-System Sales |
|-------------------------------------|--------------------------------------|--------------------------------|------------------------------------|--|
| NPV 1,780,543 (\$000) | 2,203,347 | 2,183,038 | 2,124,493 | 2,051,745 |
| 2007 NSP Peaking | NSP Peaking | NSP Peaking | NSP Peaking | NSP Peaking |
| 2008 S.D. Wind & Montana Wind | Montana Wind, DSM | Montana Wind, DSM | Montana Wind, DSM | Montana Wind, DSM |
| 2009 | DSM | DSM | DSM | DSM |
| 2010 | Wind | | | |
| 2011 NSP Peaking contract extension | Wind, NSP Peaking contract extension | NSP Peaking contract extension | NSP Peaking contract extension | NSP Peaking contract extension |
| 2012 Big Stone Unit II (116 MW) | NSP Peaking contract extension | NSP Peaking contract extension | NSP Peaking contract extension, CT | NSP Peaking contract extension |
| 2013 | Big Stone Unit II (116 MW) | Big Stone Unit II (131 MW) | Big Stone Unit II (75 MW) | Big Stone Unit II (125 MW) |
| 2014 DSM | | | | |
| 2015 Montana Wind, CT & DSM | Montana Wind | Montana Wind | Montana Wind | Montana Wind |
| 2016 | | | Big Stone Unit II (25 MW) | CT |
| 2017 | | | | |
| 2018 | | | | |
| 2019 | | | | |
| 2020 | CT | CT | CT | CT |
| 2021 | | | | |
| 2022 | | | | |
| 2023 Wind | | | | |
| 2024 Wind | | | | |
| 2025 | | | | |

- Scenario I: Big Stone Unit II option modeled as 116 MW share of a 500 MW plant
- Scenario II: Big Stone Unit II option modeled as a 116 MW share of a 500 MW plant with an option for up to four additional 5 MW increments
- Scenario III: Big Stone Unit II modeled with 25 MW increments
- Scenario IV: Big Stone Unit II modeled with 25 MW increments with pool sales.

STATE OF NORTH DAKOTA
PUBLIC SERVICE COMMISSION

Otter Tail Corporation, Advance
Determination of Prudence
Application

AFFIDAVIT OF SERVICE

Montana-Dakota Utilities Co.,
a Division of MDU Resources Group,
Inc., Advance Determination of Prudence
Application

Case Nos. PU-06-481, PU 06-482

Kristen A. Swenson, of the City of Minneapolis, County of Hennepin, in the State of North Dakota, being duly sworn on oath says: that on the 10th day of March, 2008, she served the following:

Ward Uggerud (OTP Exhibit 112);
Bryan Morlock (OTP Exhibit 117);
Andrea Stomberg (MDU Exhibit 213);
James Heidell (MDU Exhibit 214);
Mark Rolfes (OTP/MDU Exhibit 324);
Tim Rogelstad (OTP/MDU Exhibit 325);
Jeffrey Grieg (OTP/MDU Exhibit 326);
Thomas Crowley (OTP/MDU Exhibit 328); and
An Affidavit of Service.

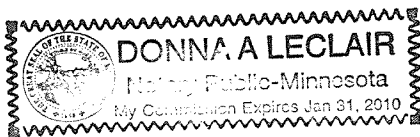
A copy has also been served upon the attached service list via electronic mail and U.S. Mail.

Kristen A. Swenson

Subscribed and sworn to before me
this 10th day of March, 2008.

Donna A LeClair

Notary Public



STATE OF NORTH DAKOTA
PUBLIC SERVICE COMMISSION

Otter Tail Corporation, Advance
Determination of Prudence
Application

SERVICE LIST

Montana-Dakota Utilities Co.,
a Division of MDU Resources Group,
Inc., Advance Determination of Prudence
Application

Case Nos. PU-06-481, PU 06-482

Illona Jeffcoat-Sacco
Executive Secretary
North Dakota Public Service Commission
State Capitol
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