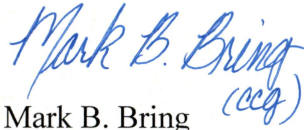


Mr. Steve Kahl, Executive Secretary  
ND PSC  
Case No. PU-08-932 and PU-19-144  
July 28, 2022  
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Please feel free to call me at (218) 739-8922 if you have any questions or concerns. If Stantec needs to reach an on-site Otter Tail representative, please have Stantec contact Devon Olson at (701) 256-0227. Thank you for your attention to this matter.

Sincerely,

A handwritten signature in blue ink that reads "Mark B. Bring" with the initials "(ccg)" written below it.

Mark B. Bring  
Director of Public Policy and Government Affairs

cc: Victor Schock  
Brad Tollerson  
Harvey McMahon  
Devon Olson  
Paul Vukonich