

Snavely King Majoros & O'Connor, Inc.
Economic & Management Consultants

February 28, 2011

Joshua Gallion
Procurement Officer
North Dakota Public Service Commission
Dept. 408
600 E. Blvd. Ave
Bismarck, ND 58505

RECEIVED

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PUBLIC SERVICE COMMISSION

Re: RFP No. PU-10-657

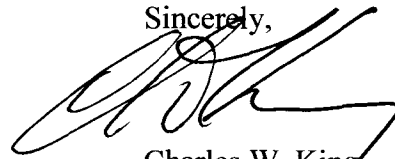
Dear Mr. Gallion:

Enclosed herewith are an original, five copies and an electronic copy on a compact disk of the proposal of Snavely King Majoros & O'Connor, Inc. for expert consulting assistance to the North Dakota Public Service Commission in Case No. PU-10-657, the Application of the Northern States Power Company for an increase in retail electric rates. This proposal is in response to RFP No. PU-10-657, issued by your office on February 1, 2010.

I believe this proposal is fully responsive to the requirements, terms and conditions set forth in the RFP.

I would be happy to respond to any questions or comments you have concerning this proposal. My direct dial telephone number is (202) 371-9156. My e-mail address is charlieking@snavely-king.com.

Sincerely,



Charles W. King
President Emeritus
Snavely King Majoros & O'Connor, Inc.

25 PU-10-657 Filed: 3/1/2011 Pages: 44
Response to RFP

Snavely King Majoros O'Connor & Bedell, Inc.

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