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MAR 04 2011

10:35 a.m.

March 3, 2011

PUBLIC SERVICE COMMISSION

Joshua Gallion, Procurement Officer
North Dakota Public Service Commission
Request for Proposal (RFP): Consulting Services for NSP Rate Case
RFP Number: PU-10-657
600 E Blvd Ave, Dept 408
Bismarck, ND 58505

Re: Request for proposal for expert consulting and witness services to assist the North Dakota Public Service Commission (Commission) and its Staff (Staff) with Case No. PU-10-657.

Dear Mr. Gallion:

Blue Ridge Consulting Services, Inc. is pleased to submit the enclosed proposal to assist the Commission and its Staff with representing the ratepayers of North Dakota in the Northern States Power Company (NSP) rate case (Case No. PU-10-657).

Our goal for this proposal is to demonstrate the level of expertise that Blue Ridge will bring to this engagement and how our experience will allow us to quickly and effectively conduct the analyses of the application and provide the testimony and support needed by the Commission in the NSP rate case.

The Blue Ridge team is qualified and stands ready to accomplish the expert consulting engagement as detailed in this proposal. Our proposal remains effective for 60 days.

Please feel free to contact me at (864) 331-0700 should you have any questions.

Sincerely,

Michael J. McGarry, Sr.
President / CEO

c: Donna H. Mullinax, CPA, VP / CFO

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Response to RFP

Blue Ridge Consulting Services, Inc.