

La Capra Associates

July 29, 2011

Mr. Joshua Gallion
Procurement Officer
North Dakota Public Service Commission
600 E Blvd Ave, Dept. 408
Bismarck, North Dakota 58505

**Re: Proposal in Response to RFP 408.06.11.003 for Consulting Services for MDU
& Otter Tail ADP**

Dear Mr. Gallion,

La Capra Associates is pleased to offer this proposal to the North Dakota Public Service Commission to provide consultant services in connection of the Application of Otter Tail Power Company and Montana Dakota Utilities for an Advance Determination of Prudence for the proposed Big Stone Air Quality Control System Project.

We would be glad to provide additional information regarding our experience or to discuss any aspect of this proposal. The contacts for this discussion could be Dan Peaco or myself. Our contact information may be found below and in the body of this proposal.

We appreciate this opportunity to submit our qualifications and be considered for this interesting project.

Sincerely,



Richard Hahn
Principal Consultant
La Capra Associates, Inc.

Contact Information

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