



MONTANA-DAKOTA

UTILITIES CO.

A Division of MDU Resources Group, Inc.

400 North Fourth Street
Bismarck, ND 58501
(701) 222-7900

October 20, 2011

Executive Secretary
North Dakota Public Service Commission
State Capitol Building
Bismarck, ND 58505-0480

Re: Direct Testimony
Case Nos. PU-11-395 and PU-11-396

Montana-Dakota Utilities Co. (Montana-Dakota), a Division of MDU Resources Group, Inc., herewith submits for filing the Direct Testimonies of Ms. Andrea L. Stomberg, Mr. Alan L. Welte, Mr. Darcy J. Neigum, and Mr. Robert C. Morman in support of the Application for an Advance Determination of Prudence and a Certificate of Public Convenience and Necessity submitted in the above referenced cases on July 7, 2011.

The original and seven (7) copies of this letter of transmittal and Direct Testimonies have been provided to the Commission.

Please acknowledge receipt by stamping or initialing the duplicate copy of this letter attached hereto and returning the same in the enclosed self-addressed, stamped envelope.

Sincerely,

Tamie A. Aberle
Regulatory Affairs Manager

Cc: Dan Kuntz
Attachment

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Montana-Dakota Utilities Co., a Division of MDU Resources Group, Inc.
Tamie Aberle

Direct Testimony
of
Andrea L. Stomberg

MONTANA-DAKOTA UTILITIES CO.
A Division of MDU Resources Group, Inc.

Before the Public Service Commission of North Dakota

Case Nos. PU-11-395 & PU-11-396

Direct Testimony
of
Andrea L. Stomberg

1 **Q. Would you please state your name and business address?**

2 A. Yes. My name is Andrea L. Stomberg, and my business address is
3 400 North Fourth Street, Bismarck, North Dakota 58501.

4 **Q. What is your position with Montana-Dakota Utilities Co.?**

5 A. I am the Vice President of Electric Supply for Montana-Dakota
6 Utilities Co. (Montana-Dakota), a Division of MDU Resources Group, Inc.

7 **Q. What are your responsibilities as the Vice President of Electric
8 Supply?**

9 A. My responsibilities include power production and transmission,
10 system operations and planning, environmental, compliance and electric
11 dispatch.

12 **Q. Would you please outline your educational and professional
13 background?**

14 A. I graduated from the University of Washington with a bachelor's
15 degree in Geology, from Oregon State University with a Master of Science
16 degree in Soils, and from the University of Mary, Bismarck, with a masters
17 in business management. I worked for the North American Coal

1 Corporation for ten years in surface mine permitting, reclamation planning
2 and oversight. I worked for Montana-Dakota for about 15 years in the
3 environmental field prior to my current position.

4 **Q. Have you testified in other proceedings before regulatory bodies?**

5 A. Yes, I have testified before this Commission and I have filed written
6 testimony with the Minnesota and South Dakota Public Utilities
7 Commissions.

8 **Q. What is the purpose of your testimony in this proceeding?**

9 A. The purpose of my testimony is to introduce Montana-Dakota's
10 proposal to construct an 88 MW simple cycle combustion turbine (Project)
11 near the R.M. Heskett Station in Mandan, North Dakota and provide
12 support for the Company's request for a determination that public
13 convenience and necessity will be served by the construction and
14 operation of the Project, that Montana-Dakota is fit, willing and able to
15 provide such service and that the Project is a prudent and reasonable
16 resource for Montana-Dakota's North Dakota electric customers. I will
17 also introduce other Company witnesses who will explain the project in
18 more detail.

19 **Q. What is the Project that Montana-Dakota is proposing?**

20 A. As will be described in more detail by Mr. Alan Welte, Generation
21 Manager for Montana-Dakota, the Project includes a simple cycle
22 combustion turbine which will be used primarily as a capacity and peaking
23 power resource. The Project will also include the facilities necessary to

1 interconnect the generator to the transmission system, and a 10-inch
2 natural gas pipeline to provide fuel for the turbine. Mr. Welte will discuss
3 the site selection as well as how Montana-Dakota determined the type of
4 combustion turbine to construct.

5 **Q. Would you please explain the need for the Project?**

6 A. Mr. Darcy Neigum, System Operations and Planning Manager for
7 the Company will provide a thorough discussion of Montana-Dakota's
8 need for the electric generation capacity, as well as the information
9 presented in the 2011 Integrated Resource Plan submitted to the
10 Commission on May 12, 2011 that provides the analysis that led to the
11 selection of the 88 MW combustion turbine as a prudent solution to
12 meeting the generation capacity requirements of its electric customers.
13 Mr. Neigum will also discuss the various sensitivity analyses conducted to
14 ensure the Project is a cost effective resource addition.

15 During 2010, Montana-Dakota relied on the Midwest Independent
16 System Operator, Inc. (MISO) energy market for 15 percent of the retail
17 customers' energy requirements, and purchased approximately 20 percent
18 of the retail customers' capacity resources from other entities. Two
19 significant events contributed to the capacity purchases and the
20 forecasted 150 MW deficit in meeting the capacity needs of customers:
21 the 2006 expiration of a 66 MW contract for capacity and energy with
22 Basin Electric Power Cooperative, and the abandonment of the Big Stone
23 II project which would have provided 116 MW of capacity and energy.

1 Additionally, Montana-Dakota's load continues to grow, particularly in the
2 northwest part of North Dakota, in response to the oil development in that
3 area.

4 Montana-Dakota asserts this level of reliance on the market and
5 others to provide generation capacity to customers results in long term
6 price and reliability risks to customers. Montana-Dakota seeks to mitigate
7 these risks by building a portion of the needed capacity. Montana-Dakota
8 plans to issue a request for proposals in 2012 to evaluate the ability of the
9 market to provide the remainder of the generation capacity requirements.

10 **Q. Did Montana-Dakota consider a baseload coal resource as a viable**
11 **means of meeting the total projected capacity deficit of 150 MW?**

12 A. Yes, as more fully discussed by Mr. Neigum, a coal-fired resource
13 was modeled in the IRP. However, there are a number of reasons why
14 building a baseload coal resource to meet our capacity and energy needs
15 is problematic at this time. Those reasons include: Montana-Dakota's
16 need for resources is about 150 MW and even encompassing reasonable
17 growth assumptions, the construction of a coal plant of this small size is
18 currently not cost effective. The Big Stone II plant, a nominal 600 MW
19 plant was estimated to cost around \$3,000/kw. Prior to Montana-Dakota's
20 involvement with Big Stone II, the Company was considering constructing
21 a coal fired plant at Gascoyne North Dakota. Several different sizes were
22 evaluated, but the smallest, a 175 MW plant, was estimated to cost
23 approximately 30 percent more than Big Stone II, because it lacked the

1 economies of scale that could be captured with a larger plant.

2 **Q. Have you considered the risk of gas price volatility?**

3 A. Yes. The combustion turbine was modeled with both increases and
4 decreases in gas pricing, and in each case was shown to be a least-cost
5 resource. Montana-Dakota will be seeking long-term gas supply contracts
6 to minimize price volatility and mitigate supply concerns, and believes that
7 natural gas resources are now much more robust than even a few years
8 ago. This will be discussed in more detail by Mr. Bob Morman, Gas
9 Supply Manager in his testimony.

10 **Q. Is Montana-Dakota fit, willing and able to construct, operate and**
11 **maintain the Project?**

12 A. Yes. Montana-Dakota has built and currently operates and
13 maintains similar, albeit somewhat smaller, combustion turbines at other
14 locations on its integrated system.

15 **Q. Would you please summarize your request before the Commission?**

16 A. Yes. For the reasons provided in Montana-Dakota's Application
17 submitted on July 7, 2011 and the testimony provided by Company
18 witnesses, the Company requests the Commission issue a Certificate of
19 Public Convenience and Necessity to construct the 88 MW gas turbine
20 and associated facilities and make a determination that the resource
21 addition is prudent and reasonable.

22 **Q. Does this complete your testimony?**

23 A. Yes, it does.

Direct Testimony
of
Alan L. Welte

MONTANA-DAKOTA UTILITIES CO.
A Division of MDU Resources Group, Inc.

Before the Public Service Commission of North Dakota

Case Nos. PU-11-395 and PU-11-396

Direct Testimony
of
Alan L. Welte

1 **Q. Please state your name and business address.**

2 A. My name is Alan L. Welte and my business address is 400 North
3 Fourth Street, Bismarck, North Dakota 58501.

4 **Q. By whom are you employed and in what capacity?**

5 A. I am the Generation Manager in the power production department
6 of Montana-Dakota Utilities Co. (Montana-Dakota), a Division of MDU
7 Resources Group, Inc.

8 **Q. Please describe your duties and responsibilities with Montana-**
9 **Dakota.**

10 A. I have manager responsibility for the day-to-day operations of
11 Montana-Dakota's electric generation facilities, represent Montana-
12 Dakota's interests in joint owned generation facilities operated by other
13 companies, and I am also responsible for new generation development.

14 **Q. Please outline your educational and professional background.**

15 A. I hold a Bachelor's Degree in Mechanical Engineering from North
16 Dakota State University. My work experience includes eight years of
17 experience as a plant engineer, twelve years of experience as a plant

1 manager, and seven years of generation development and operational
2 responsibilities in my current position which includes coal-fired, gas-fired,
3 and renewable generation.

4 **Q. What is the purpose of your testimony in this proceeding?**

5 A. The purpose of my testimony is to describe the 88 MW combustion
6 turbine project (Project) identified as part of the Montana-Dakota's least
7 cost generation expansion plan and the analysis performed to determine
8 the equipment type, location, and Project cost estimate.

9 **Q. Please describe Montana-Dakota's 88 MW combustion turbine
10 Project?**

11 A. The Project includes a natural gas-fired, 88 MW, Simple Cycle
12 Combustion Turbine (SCCT) and the facilities to interconnect with
13 Montana-Dakota's existing electric system. The Project is proposed to be
14 located near Mandan, North Dakota adjacent to Montana-Dakota's R.M.
15 Heskett Station. The Project also includes a 10-inch natural gas pipeline,
16 approximately 24 miles in length, interconnecting with the Northern Border
17 Pipeline Company (Northern Border) near St. Anthony, North Dakota to
18 supply the natural gas requirements for the SCCT.

19 **Q. What is a Simple Cycle Combustion Turbine?**

20 A. Simple Cycle Combustion Turbines are generally built to start up
21 quickly to serve peak capacity needs. They usually supply a limited
22 amount of energy because they are fueled by natural gas which results in
23 a higher fuel cost than with coal base load generation facilities. In the

1 SCCT, air is drawn in at the front of the unit and is compressed using rows
2 of rotating blades. The compressed air is then sent to a combustion
3 chamber where it is mixed with fuel and the mixture is ignited. The hot
4 combustion gas is then expanded through rotating turbine blades
5 delivering power through a shaft connected to the generator where
6 electricity is produced.

7 **Q. What type of combustion turbine is proposed for Montana-Dakota's**
8 **Project?**

9 A. The two primary SCCT types were analyzed. The heavy-duty
10 (Frame) type designed to drive stationary generation resources, and the
11 aero-derivative (Aero) type derived from engines used in the aircraft
12 industry. The results indicated that the lower capital cost, lower operation
13 and maintenance cost, better emissions control, ability to perform on-site
14 maintenance, lower natural gas inlet pressure requirement, less
15 susceptibility to cold weather operational issues, and Montana-Dakota's
16 operating experience associated with the Frame SCCT outweighs the
17 lower fuel cost and shorter on-site construction time offered by the Aero
18 SCCT.

19 **Q. What locations were considered for the construction of the SCCT?**

20 A. Locations near Baker, Montana; Mobridge, South Dakota;
21 Bismarck/Mandan, Linton, Richardton, Tioga, and Williston, North Dakota
22 were originally screened with the Richardton, Linton, and Mandan, North
23 Dakota sites selected for final consideration.

1 **Q. What criteria were used to evaluate the Richardton, Linton, and**
2 **Mandan, North Dakota sites?**

3 A. The primary criteria used to evaluate the sites were natural gas
4 supply, electric transmission interconnection, and water supply.
5 Environmental permitting and other factors such as synergies and cost
6 reductions that could be achieved by locating the SCCT near an existing
7 Montana-Dakota generating facility were also considered. Unit capital
8 cost and capacity estimates were developed for each site.

9 **Q. What were the results of the site evaluation study?**

10 A. The Mandan site has the lowest estimated capital cost, the highest
11 projected capacity, and lowest potential operating costs if integrated with
12 the Heskett Station. Higher natural gas pipeline costs for the Mandan site
13 are offset by reduced electric transmission interconnection and upgrade
14 costs, and the ability to share the existing Heskett Station water intake.

15 The capital cost estimate of \$71.59 million for the Mandan site was
16 lower than the \$73.47 million cost for the Richardton site and \$74.61
17 million for the Linton site. A lower elevation at the Mandan site yields a
18 projected capacity of 88,054 kW, which is higher than the 87,388 kW
19 capacity projected for the Linton site and the 86,279 kW capacity
20 projected for the Richardton site. A lower site elevation translates to an
21 increase in the amount of air that can be combusted with the fuel in the
22 SCCT and an increase in the capacity. The base load cost estimate of
23 \$813 per kW for the Mandan site was lower than the \$851 per kW cost for

1 the Richardton site and \$854 per kW cost for the Linton site.

2 Detailed operation and maintenance cost estimates were not
3 developed as part of the preliminary engineering, but the sharing of
4 facilities, equipment, supervision, and labor with the R.M. Heskett Station
5 is anticipated to result in cost reductions at the Mandan site in comparison
6 to the other sites.

7 **Q. What costs were used in the generation expansion modeling?**

8 A. Adjustments were made to the Mandan capital cost estimate to
9 address potential environmental permitting complexities. A conservative
10 case capital cost of \$75.42 million or \$857 per kW was used in the
11 generation expansion modeling reflecting a contingency for these
12 additional costs. Even with these adjustments, the Mandan total was still
13 comparable to the Richardton and Linton site costs. The preliminary
14 capital cost and other factors were developed from site visits,
15 manufacturer's budgetary pricing, consulting engineers, Montana-Dakota's
16 experience and expertise, and other available sources.

17 **Q. Please provide a breakdown of the capital costs for the combustion**
18 **turbine, transmission interconnection, and natural gas pipeline**
19 **portions of the project that were provided in the advance**
20 **determination of prudence application (ADP).**

21 A. A capital cost estimate before adding allowance for funds used
22 during construction (AFUDC) is \$75.0 million. Of the total, the SCCT cost
23 is estimated at \$54.4 million, the transmission interconnection cost is

1 estimated at \$2.2 million, and the natural gas pipeline is estimated at
2 \$18.4 million. This results in a total project cost, including \$10.6 million of
3 AFUDC, of \$85.6 million.

4 **Q. Would you please explain the difference between the total costs**
5 **utilized for the generation expansion modeling and in the costs**
6 **identified in the ADP?**

7 A. The difference of \$10.2 million is the result of refining the cost
8 estimate from the time the IRP was developed until the ADP application
9 was submitted. The increase is primarily due to adding AFUDC and due
10 to adjustments related to the natural gas pipeline size and a contingency
11 for environmental controls equipment. The difference however, is within
12 the High Combustion Turbine Cost sensitivity model scenario cost and
13 therefore, does not change the result of the modeling analysis and the
14 recommended least-cost plan for future resources.

15 **Q. What is the anticipated schedule for commercial operation of the**
16 **SCCT?**

17 A. The SCCT Project is anticipated to be available for commercial
18 operation on March 1, 2015. To achieve this date, a number of studies,
19 permits and agreements will need to be completed during 2012 and early
20 2013. These include the air permit, siting permit, as well as the MISO
21 Definitive Planning Study, MISO Facilities Study, and the MISO Generator
22 Interconnect Agreement execution. Construction of the SCCT project is
23 anticipated to start at the beginning of the second quarter 2013. This

1 schedule will allow the SCCT to receive MISO planning reserve credits for
2 the summer of 2015.

3 **Q. Does this conclude your direct testimony?**

4 **A.** Yes, it does.

Direct Testimony
of
Darcy J. Neigum

MONTANA-DAKOTA UTILITIES CO.
A Division of MDU Resources Group, Inc.

Before the Public Service Commission of North Dakota

Case Nos. PU-11-395 and PU-11-396

Direct Testimony
of
Darcy J. Neigum

1 **Q. Please state your name and business address.**

2 A. My name is Darcy J. Neigum and my business address is 400
3 North Fourth Street, Bismarck, North Dakota 58501.

4 **Q. By whom are you employed and in what capacity?**

5 A. I am the System Operations and Planning Manager of Montana-
6 Dakota Utilities Co. (Montana-Dakota), a Division of MDU Resources
7 Group, Inc.

8 **Q. Please describe your duties and responsibilities with Montana-**
9 **Dakota.**

10 A. I have manager responsibility for the day-to-day operations of the
11 Company's electric control center and system operations planning
12 department. The system operations planning department is responsible
13 for performing the Company's electric resource planning and expansion
14 studies.

15 **Q. Please outline your educational and professional background.**

16 A. I hold a Bachelor's Degree in Electrical and Electronics
17 Engineering from North Dakota State University as well as a Masters of

1 Business Administration from the University of Mary. My work experience
2 includes four years as a nuclear plant engineer, three years of experience
3 as a plant engineer at a coal-fired power plant in North Dakota, and
4 thirteen years of generation development and operational responsibilities
5 which include coal-fired, gas-fired, and renewable generation.

6 **Q. What is the purpose of your testimony in this proceeding?**

7 A. The purpose of my testimony is to describe the analysis process
8 used to identify the 88 MW combustion turbine project as part of the
9 Company's least cost generation expansion plan and to describe how the
10 unit will be used to service the needs of Montana-Dakota's customers.

11 **Q. Please describe Montana-Dakota's customer needs for future
12 capacity and energy resources?**

13 A. Montana-Dakota is a net buyer of capacity and energy from others
14 to meet customer demand and energy requirements. In 2010, 15 percent
15 of the energy to serve customer requirements came from the MISO
16 energy market and 20 percent of the capacity to service customer
17 requirements came from third party purchases.

18 As indicated in Table 4-1 of the Main Report in Montana-Dakota's
19 2011 Integrated Resource Plan (2011 IRP), when Montana-Dakota's
20 current capacity purchase agreement expires in 2015, Montana-Dakota is
21 forecasted to be deficit 149.5 MW of capacity to meet customer demand
22 requirements. This capacity deficit is forecasted to continue to grow until a
23 new third party contract purchase agreement is secured or a new capacity

1 resource is constructed. The 149.5 MW represents 25 percent of the
2 capacity requirements that Montana-Dakota will need to serve peak
3 customer demand.

4 **Q. What was the purpose of the modeling runs included in Montana-**
5 **Dakota's 2011 IRP?**

6 A. The Electric Generation Expansion Analysis System (EGEAS)
7 modeling runs were used to determine the least cost expansion plan
8 available to Montana-Dakota to meet future customer demand and energy
9 requirements under various scenarios.

10 The EGEAS modeling runs in the 2011 IRP included Montana-
11 Dakota's existing generation resources, current purchased capacity and
12 energy agreements, and current demand and energy forecast data. The
13 only unit retirement in the study timeframe was the Williston Combustion
14 turbines which are to be retired by the end of 2011.

15 Future supply resource options in the EGEAS model included
16 results from a 2010 Request for Proposals (2010 RFP); self-built
17 generating resources including coal, gas, and wind; new demand side-
18 management programs; and a Big Stone resource which included the
19 costs of the plant's required air quality control system (AQCS) upgrade
20 equipment.

21 **Q. What was the scope of Montana-Dakota's 2010 RFP?**

22 A. The 2010 RFP was issued on June 1, 2010 and requested
23 proposals for all capacity and energy resources totaling 25 MW to 225

1 MW for a period of at least five years, with five year extension options
2 available, beginning June 1, 2015. The 2010 RFP considered all potential
3 resources including new and existing thermal generation, renewable
4 generation, and demand-side management programs.

5 **Q. What was the response the Company received to the 2010 RFP?**

6 A. Montana-Dakota received responses from eight separate entities
7 regarding the 2010 RFP. Three of the proposals were for wind generation
8 projects. One of the proposals was for a wind and wind plus nuclear
9 combination. Two of the proposals were for simple cycle and combined
10 cycle gas turbines. One proposal was from a regional utility offering
11 wholesale tariff rates. And one proposal was for a commercial and
12 industrial demand response program to be offered to Montana-Dakota's
13 customers.

14 **Q. Did Montana-Dakota receive any feedback from neighboring utilities
15 or historical capacity suppliers regarding the 2010 RFP?**

16 A. One of the entities who has supplied capacity to Montana-Dakota in
17 the past did provide a notice of intent to bid but did not submit a proposal
18 over concerns of future environmental regulation and the uncertainty of
19 availability and need for excess capacity resources in the future.

20 Another entity which has supplied capacity to Montana-Dakota was
21 only able to offer wholesale tariff rates whereas a year earlier they were
22 able to offer a firm price for a peaking capacity type resource. Uncertainty

1 of regulation and future resource availability was a major concern over the
2 type of resource offer provided.

3 **Q. What were the results of the analysis of the 2010 RFP?**

4 A. Using the EGEAS model, three proposals from the 2010 RFP were
5 identified as potential resources for Montana-Dakota's least cost resource
6 expansion plan.

7 Of the identified proposals, one was a new combustion turbine
8 project to be located in Illinois. This proposal was not considered viable as
9 it contained a 20 year term and the resource would be located three states
10 away from Montana-Dakota's service territory. In MISO's recently filed
11 capacity auction and resource adequacy construct, this resource would be
12 located two capacity zones away from Montana-Dakota service territory
13 and the capacity credits may have delivery issues and additional costs in
14 order to meet Montana-Dakota's customer demand requirements.

15 Another proposal was from a new 150 MW wind project to be
16 located in North Dakota which had potentially large unaccounted network
17 upgrade costs required to interconnect to Montana-Dakota's transmission
18 system. Receipt of energy at the offered price was not considered a viable
19 opportunity.

20 The third proposal was for a 25 MW demand response program for
21 Montana-Dakota's commercial and industrial customers. An agreement
22 for implementation of a demand response program was entered into with

1 Constellation New Energy on September 29, 2011 as a result of the
2 proposal.

3 **Q. What resource alternatives did Montana-Dakota include in its supply**
4 **side analysis contained in the 2011 IRP?**

5 A. Montana-Dakota's supply side resources in the 2011 IRP included
6 the following self-built and third-party resources:

7 Self-built resources

- 8 • 43 MW simple cycle combustion turbine;
- 9 • 88 MW simple cycle combustion turbine;
- 10 • 140 MW combined cycle combustion turbine;
- 11 • 30 MW blocks of coal-fired generation;
- 12 • 30 MW blocks of wind generation (with and without federal
13 production tax credits); and
- 14 • Big Stone AQCS project.

15 Third-party resources

- 16 • 10 MW blocks of purchased capacity through 2014;
- 17 • 25 MW blocks of purchased wind generation proposal;
- 18 • 25 MW Demand Response program proposal;
- 19 • 155 MW simple cycle combustion turbine proposal; and
- 20 • 345 MW combined cycle combustion turbine proposal.

21 **Q. Why were these supply-side resources included in the modeling for**
22 **the 2011 IRP?**

1 A. These resources were selected as a representative selection of
2 self-built resources likely available to the Company and third-party
3 resources that were offered to the Company through the 2010 RFP.

4 **Q. What were the results of the modeling studies that Montana-Dakota**
5 **conducted as part of the 2011 IRP?**

6 A. Based on the base case modeling assumptions, the least-cost plan
7 of future resources requirements to serve Montana-Dakota's customer
8 requirements for the 2011 – 2015 period included:

- 9 • Purchase of 10 MW of capacity in 2013 and 20 MW of
10 capacity in 2014;
- 11 • Installation of two 88 MW combustion turbines in 2015;
- 12 • Contract for a 25 MW commercial demand response;
- 13 • Installation of the Big Stone AQCS project in 2015; and
- 14 • Implementation or continuance of demand side management
15 programs contained in Chapter 3 of the 2011 IRP.

16 **Q. What sensitivity studies did Montana-Dakota conduct as part of the**
17 **2011 IRP modeling activities?**

18 A. Montana-Dakota conducted ten sensitivity studies as part of the
19 modeling for the 2011 IRP which included:

- 20 • Base with new demand side management programs;
- 21 • Low natural gas (minus \$1 per Dkt from the base case);
- 22 • High natural gas (plus \$3 per Dkt from the base case);
- 23 • \$30 per ton carbon tax on all thermal generation;

- 1 • \$50 per ton carbon tax on all thermal generation;
- 2 • High environmental case (\$30 carbon tax, plus \$3 per Dkt
- 3 increase in natural gas cost, \$1.25 per MW adder to coal
- 4 generation for mercury, and \$3.00 per MW adder to coal
- 5 generation for coal ash disposal);
- 6 • High capital cost for combustion turbines;
- 7 • High capital cost for Big Stone AQCS;
- 8 • Low customer growth; and
- 9 • High customer growth.

10 **Q. How did the various sensitivities affect the least cost plan available**
11 **to the Company?**

12 **A.** While the total net present value of costs of the generation portfolio
13 changed with each scenario, the addition of the 88 MW combustion turbine,
14 the Big Stone AQCS project, and the new commercial and industrial
15 demand response program were selected as part of the least cost resource
16 mix in each of the scenarios studied.

17 **Q. How will the new 88 MW combustion turbine be used to serve**
18 **customer needs?**

19 **A.** The 88 MW combustion turbine will be used to serve customer
20 peak demand requirements and reduce the dependency on third party
21 capacity purchases as well as supplying energy when the marginal cost of
22 the 88 MW combustion turbine is less than the next marginal cost unit

1 available to the market. The 88 MW combustion turbine is forecasted to
2 have a 10 to 20 percent capacity factor in 2015.

3 **Q. Why doesn't Montana-Dakota rely entirely on the market to supply**
4 **future capacity and energy resources?**

5 A. Market prices fluctuate up and down but over time the general trend
6 is that market prices increase with inflation and changes to the cost of
7 supply and demand. In 2015, without the addition of the 88 MW
8 combustion turbine, Montana-Dakota would be purchasing 25 percent of
9 its capacity resources from others to serve customer peak demand
10 requirements.

11 The value of capacity resources is tied to an actual resource cost,
12 which includes specific net book and fixed operations and maintenance
13 costs. For markets, the value of capacity is tied to competition in supply
14 resources and the cost of new entry (CONE) resources. MISO annually
15 calculates the value of CONE, which is a revenue requirement of a new
16 simple cycle combustion turbine, and establishes a penalty to those
17 entities who are short capacity resource requirements based on the
18 current value of CONE. As the amount of excess capacity in the current
19 market decreases, either through load growth or unit retirements, the
20 market value of capacity will approach the value of CONE. The cost of
21 new entry resources or CONE increases over time with inflation and the
22 cost of material increases due to demand and scarcity. Long-term price
23 stability is maintained either through self- construction of new resources or

1 entry into long-term capacity agreements with specific resources owned
2 by others.

3 Market purchases may be appealing in the short-term but over time
4 they will correct themselves due to changes in supply and demand.

5 Montana-Dakota has not added a large capacity resource to its generation
6 portfolio since the Glendive Unit II combustion turbine was built in 2003. A
7 power purchase agreement with Basin Electric Power Cooperative for 66
8 MW of baseload capacity from the Antelope Valley Station Unit II expired
9 in November 2006, which left Montana-Dakota dependent on capacity
10 purchase agreements and market energy prices. Montana-Dakota was
11 unable to acquire additional coal-fired baseload resources when the Big
12 Stone II project was abandoned. Continued reliance on market purchases
13 subjects customers to unknown future prices of capacity and energy. At
14 the expiration of purchased power agreements, there are no remaining
15 assets for continued customer benefit and customers are subjected to the
16 cost impacts of replacement agreements with future market resources.

17 A long term goal should be to have no more than 10 percent of
18 capacity and energy requirements exposed to markets. This allows some
19 benefits to customers when prices are low and limits the volatility
20 customers experience when prices are high.

21 **Q. What is the recommendation derived from the results of the 2011**
22 **IRP?**

1 A. Based on the analysis of the resource expansion models and the
2 consideration of customer impacts, market availability of capacity and
3 energy, and other factors such as environmental regulations; Montana-
4 Dakota's recommended resource plan is to pursue the following resources
5 to meet its customers requirements for the 2011-2015 time period:

- 6 • Purchase 10 MW of capacity in 2013 and 20 MW in 2014
7 through the MISO capacity auction or bilateral agreements;
- 8 • Contract for the 25 MW demand response program offered
9 by Constellation New Energy with 5 MW of dispatchable
10 commercial or industrial demand response the summer of
11 2012; a total of 15 MW the summer of 2013; and the full 25
12 MW the summer of 2014;
- 13 • Implement the portfolio of demand side management
14 programs identified in chapter 3 Table 3-3 of the 2011 IRP
15 that are expected to provide an additional peak demand
16 reduction of 24.5 MW and an annual energy savings of 7.3
17 MWh equivalent by 2015;
- 18 • Install the AQCS equipment required to continue operating
19 the Big Stone Plant beyond 2015; and
- 20 • Construct one 88 MW simple-cycle combustion turbine to be
21 operational by March 1, 2015.

22 The recommended resource plan is considered to be the best plan
23 to economically and reliably meet customers' requirements. Montana-

1 Dakota also plans to issue a new request for proposal for capacity and
2 energy resources in 2012 to start the next planning process.

3 **Q. Does this conclude your direct testimony?**

4 **A.** Yes, it does.

Direct Testimony
of
Robert C. Morman

MONTANA-DAKOTA UTILITIES CO.
A Division of MDU Resources Group, Inc.

Before the Public Service Commission of North Dakota

Case Nos. PU-11-395 and PU-11-396

Direct Testimony
of
Robert C. Morman

1 **Q. Please state your name and business address.**

2 A. My name is Robert C. Morman and my business address is 400
3 North Fourth Street, Bismarck, North Dakota 58501.

4 **Q. By whom are you employed and in what capacity?**

5 A. I am the Gas Supply Manager for Montana-Dakota Utilities Co.
6 (Montana-Dakota), a Division of MDU Resources Group, Inc.

7 **Q. Please describe your duties and responsibilities with Montana-**
8 **Dakota.**

9 A. As manager I am responsible for the day to day and long range
10 planning for the purchase of natural gas and obtaining transportation and
11 storage capacity to meet the demand of Montana-Dakota natural gas
12 customers.

13 **Q. Please outline your educational and professional background.**

14 A. I hold a Bachelor's Degree in Accounting and Business
15 Administration from the University of Mary. My work experience includes
16 eighteen years of experience with Williston Basin Interstate Pipeline
17 Company in areas of operations, measurement accounting and gas

1 control. I also have twelve years of experience with Montana Dakota
2 Utilities in the measurement and gas supply departments. For the past
3 seven years I have been the Manager of Gas Supply.

4 **Q. What is the purpose of your testimony in this proceeding?**

5 A. The purpose of my testimony is explain the natural gas supply and
6 pipeline requirements for the combustion turbine project identified as part
7 of Montana-Dakota's least cost generation expansion plan.

8 **Q. Please describe the natural gas requirements of Montana-Dakota's
9 combustion turbine project?**

10 A. The combustion turbine that was selected will require up to 25,000
11 decatherm (dk) per day of natural gas delivered to the project site at a
12 pressure of 500 pounds per square inch (psig). This amount of gas and
13 economic efficiencies for needed delivery pressure for the required supply
14 can only be supplied by large capacity, high pressure pipelines.

15 **Q. Please describe what types of service are available to provide the
16 supply of natural gas and what service Montana-Dakota chose.**

17 A. Generally speaking there are two type of service available to
18 provide natural gas to the combustion turbine. These services are firm
19 and interruptible. Firm service means the supply of natural gas will be
20 available anytime the supply of gas is needed and the only time natural
21 gas may not be available is when there are operational problems on the
22 pipeline. Interruptible service is exactly that; the service may be
23 interrupted and may not be available when the turbine is required to run.

1 As the combustion turbine is part of the electric supply to meet Montana-
2 Dakota's peak demand, firm service is required.

3 **Q. How will the natural gas be delivered to the combustion turbine?**

4 A. Because of the high pressure required to meet natural gas demand
5 for the combustion turbine, the gas will be delivered through a high
6 pressure steel pipeline versus a lower pressure system, for which a
7 compressor station would be also required. Montana-Dakota requested
8 pipeline proposals from the two interstate pipelines in the area of the
9 combustion turbine which are Williston Basin Interstate Pipeline (Williston
10 Basin) and Northern Border Pipeline (Northern Border). Montana-Dakota
11 also considered the option of constructing and owning a pipeline to
12 provide service to the combustion turbine.

13 **Q. What was the outcome of your analysis?**

14 A. While proposals were received from both Williston Basin and
15 Northern Border, Montana-Dakota's choice is to construct and own the
16 pipeline that connects with Northern Border. Northern Border is a large
17 diameter, high pressure pipeline with services and marketers that are
18 familiar with providing natural gas to electric peaking facilities similar to the
19 proposed combustion turbine. Williston Basin's existing system is not
20 capable of delivering the supply quantities and associated pressure
21 without substantial system upgrades at significantly higher costs than the
22 construction of a line from Northern Border. In fact, Williston Basin did
23 provide a proposal to construct a line from Northern Border which was

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20 capable of delivering the supply quantities and associated pressure
21 without substantial system upgrades at significantly higher costs than the
22 construction of a line from Northern Border. In fact, Williston Basin did
23 provide a proposal to construct a line from Northern Border which was

1 similar in cost to Montana-Dakota's self build project option however,
2 service and cost guarantees could only be made for a maximum of a
3 seven year period and thereafter Montana-Dakota would be subject to
4 potentially maximum pipeline rates and/or a deterioration of the quality of
5 service that could be provided.

6 **Q. Would you please describe the scope and cost of the pipeline**
7 **proposed for the combustion turbine?**

8 A. To provide the natural gas required Montana-Dakota will construct
9 a pipeline 24 miles in length that runs from Northern Border near St.
10 Anthony, ND to the Heskett site near Mandan, ND. The cost of the
11 pipeline will be approximately \$18.4 million and deliver gas at the required
12 minimum pressure of 500 psig. The proposals from Northern Border and
13 Williston Basin essentially mirrored the self build project evaluated by
14 Montana-Dakota without the benefit of long term rate and service
15 guarantees.

16 **Q. How will Montana-Dakota purchase the gas to be delivered to the**
17 **turbine?**

18 A. Montana-Dakota requested gas pricing proposals from numerous
19 marketers that have contracted capacity on Northern Border. Four
20 responses were received and the cost of providing natural gas service by
21 the respondents was substantially less than Montana-Dakota obtaining
22 firm transportation capacity on Northern Border. The quotes that were

1 received were from reputable marketers that Montana-Dakota is currently
2 or has done business with in the past.

3 **Q. Why is Montana-Dakota proposing to purchase the required natural**
4 **gas supplies for the turbine from a marketer on Northern Border?**

5 A. By purchasing gas from a marketer Montana-Dakota does not have
6 to contract for firm transportation service on Northern Border. The
7 marketer has contracted for capacity on Northern Border and will provide
8 the required firm service to Montana-Dakota for a reservation fee that will
9 entitle Montana-Dakota to have "on-call" access to the gas on short-term
10 notice that is required for the electric peaking service of the Combustion
11 Turbine. The estimated reservation cost is between \$375,000 and
12 \$400,000 annually as compared to an annual cost in excess of \$2.0
13 million dollars if Montana-Dakota were to separately contract for firm
14 transportation capacity on Northern Border. This recognizes the ability of
15 the marketer to manage the required supply and service in conjunction
16 with an overall portfolio, thus enabling the marketer to offer a more
17 economically attractive alternative. The services offered by the marketer
18 include imbalance management with plant usage swings, nomination,
19 confirmation and accounting functions. Finally, there currently is no
20 incremental firm transportation service available on Northern Border.

21 **Q. Given your experience in the natural gas supply business is it your**
22 **recommendation that new electric generation needs consider natural**
23 **gas as a supply source?**

1 A. Yes. With the advancement in drilling technologies over the past
2 five to ten years the U.S. has discovered oil and natural gas shale plays
3 that only a short time ago were thought to be uneconomical to produce.
4 Not only are they economical to produce but the amount of gas and oil
5 being discovered is substantial. Estimates of potential reserves have
6 been reported to be in excess of 50 years of supply at the current usage.
7 These large volumes of reserves should provide price stability for years to
8 come. In addition, natural gas is cleaner burning and more
9 environmentally friendly than alternative supply sources for electric
10 generation.

11 **Q. Are the commodity price projections that were used in the model**
12 **representative of today's current market and projected prices?**

13 A. The commodity price used in the base scenario was at \$5.05 per dk
14 for the, at that time, current price of natural gas. Since that time the
15 commodity price of natural gas has decreased and the Energy Information
16 Administration, Bentek Energy and NYMEX futures project the Henry Hub
17 price for calendar year 2012 will be in the range of \$4.25 to \$4.50 per dk.

18 **Q. Does this conclude your direct testimony?**

19 A. Yes, it does.