

Experience

Independent Utility Rate Consultant

(2012-Present)

Experienced in processing, analyzing and evaluating utility rate case petitions before Public Service Commissions. Examines and evaluates rate filings, contracts, agreements and rate matters regarding utility operations and provides recommendations as to best course of action.

Analyzes and reviews utility regulatory matters and sets forth recommendations in resolving the issues. Calculates total revenue requirement needed to cover operating expenses and rate of return.

Researches and evaluates regulatory utility matters to assess impact on various classes of customers, regarding rates, service, compliance and cost of service provisions.

New Jersey Board of Public Utilities,

Bureau Chief-Utility Rate Manager (2002-2011)

Managed and assigned tasks to a staff of 12 professionals and supervisory personal in the daily administrative, financial and managerial functions of the Division.

Primary duties were to ensure that the utility has sufficient revenues to cover its operating expenses, earn a return on its plant investment and to ensure that it provides safe, reliable and continuing utility service to its customers.

Set rates and charges for utility companies with revenues of up to and exceeding \$500 million. Ensured that the revenue requirement provided for recovery of all Operating Expenses, return on investment and depreciation.

Responsible for reviewing and verifying that the companies' property, plant and equipment (of up to and exceeding \$2.5 billion) was used and useful in providing service to its customers.

Coordinated and met with the New Jersey State Department of Environmental Protection to determine whether water and wastewater utilities were complying with State regulations and were adhering to any directives or Orders emanating out of the regulatory agencies.

Focused on and developed ways to minimize the rising costs of water utility services by investigating alternative rate structures, analyzing engineering mechanisms and techniques, looking into the feasibility of mergers and acquisitions within the water industry and reviewing financing and rate alternatives to minimize the impact on ratepayers.

Responsible for the adhering to the statutory timeframe in preparing, reviewing and recommending findings to the Board Commissioners on financial operations, costs, revenues and operating expenses, prior to the litigation proceedings.

Examining alternative rate recovery mechanisms and clauses, phase in of revenue requirements, deferral mechanisms and pass through of rate charges.

Assumed the role of Director during transition periods and Administrative changes.

Recruited and conducted the hiring of employees for placement within the Division and the Board.

New Jersey Board of Public Utilities,

Administrative Analyst (2001-2002)

Management and Direction of small consulting firm; responsible for the design and execution of statistical, economic and financial analyses of discrete commercial operations, individual firms, and industry sectors for use by management and counsel in formulating and implementing commercial and litigation strategy.

New Jersey Board of Public Utilities,

Supervising Rate Analyst (1997-2001)

Prepared detailed financial statements to evaluate and justify the utility's plant in service balance, rate of return allowance, pro forma revenues and forward looking operating expenses in order to set rates for utility service prospectively. Litigated rate cases to set policy issues, enforcement and compliance initiatives and to determine the true cost of assets acquired.

New Jersey Board of Public Utilities,

Accountant III, II, I (1983-1997)

Prepared comprehensive financial spreadsheets to evaluate verify and recommend proposed utility rate case increases. Participated and provided support and reasoning as to the allocation of the revenue requirement to the various classes of customers. Through litigation, set guidelines and policy positions regarding acquisition adjustments, general cost increases, rate case sharing and post-test year plant additions. Oversaw the scope and process of Electric and Gas Levelized Adjustment Clauses, Financial Audits and Pass-through of Surcharges. Recommended a proper level of clause adjustments to be included in rates to customers.

Education

Master Business Administration, **MBA** Strategic Management, Pace University, Lubin School of Business, New York, NY, 2010

Master Public Administration, **MPA**, Kean University, Union, NJ, 2001

Bachelor of Science, **B.S.**, Accounting, St. Peter's University, Jersey City, NJ, 1983.

Professional Affiliations and Symposiums

Financial Executive Networking Group (FENG) Bergen County Chapter

Institute of Public Utilities (IPU) Michigan State University (MSU), National Association of Regulatory Utility Commissioners (NARUC), 1988 and 2002

NARUC Winter and Summer Meetings, 2006 and 2007

New Jersey Utilities Association (NJUA), Annual Conference, Galloway Township, NJ, 2004

National Association of Water Companies (NAWC) New Jersey Chapter, Annual Conference, Jamesburg, NJ 1992 through 2009

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Filed Testimony

State of New York
Public Service Commission

In the Matter of the Application of the Consolidated Edison Company New York, Inc.
Proceeding on Motion of the Commission as to the Rates, Charges, Rules and
Regulations for Electric Service, Case No. 13-E-0030, dated January 25, 2013.

In the Matter of the Application of the Consolidated Edison Company of New York, Inc.
Proceeding on Motion of the Commission as to the Rates, Charges, Rules and
Regulations for Gas Service, Case No. 13-G-0031, dated January 25, 2013.