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**E3 ENVIRONMENTAL™**  
Enhancing Execution with Experience®

NORTH DAKOTA  
PUBLIC SERVICE COMMISSION

PU-14-852

March 30, 2021

North Dakota Public Service Commission  
600 E Boulevard Ave., Dept. 408  
Bismarck, ND 58505-0480

RE: E3 Environmental, LLC  
Contract Number PU-839-20-EE  
Notification of Address Change  
Notification of Acquisition  
Notification of Insurance Termination

Dear Public Service Commission,

Effective with this notice, the mailing address for E3 Environmental, LLC has changed as detailed below. Please update your records accordingly.

Standard Delivery:

E3 Environmental, LLC  
PO Box 11571  
St Paul, MN 55111

Overnight Delivery:

E3 Environmental, LLC  
Attention: William McCarthy  
1209 Bayard Ave.  
St. Paul, MN 55116

Effective with this notice, E3 Environmental, LLC has been acquired by Carlson McCain, Inc. Further, this notice confirms the intent of Carlson McCain, Inc. to assume the contractual obligations detailed in the Contract Number PU-839-20-EE and going forward shall operate under the name of Carlson McCain, Inc.

This letter provides notice that the previous insurance policy(s) procured by E3 Environmental, LLC associated with this contract shall be terminated effective April 30, 2021.

100 PU-14-852 Filed: 4/5/2021 Pages: 2  
Notifications of Address Change, Acquisition, and  
Insurance Termination

E3 Environmental, LLC

William McCarthy, President

To facilitate the contract assignment, Carlson McCain's W9 form has been enclosed. For your reference, their federal tax identification number is:

- 04-3684414

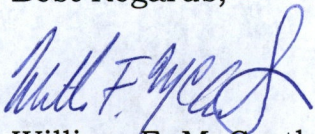
Please direct future Carlson McCain, Inc. contract correspondence to the attention of Todd Hartleben at:

Todd Hartleben  
Carlson McCain, Inc  
3831 Lockport Street, Suite C  
Bismarck, ND 58503

Email: [thartleben@carlsonmccain.com](mailto:thartleben@carlsonmccain.com)  
Office: 701.595.7001  
Mobile: 701.202.5147

If I can be of any further assistance in this matter, please do not hesitate to contact me at [wmccarthy@go2e3.com](mailto:wmccarthy@go2e3.com) or 651.319.7456.

Best Regards,



William F. McCarthy  
President  
E3 Environmental, LLC

*Enclosure*

cc: Todd Hartleben, Carlson McCain