TABLE OF CONTENTS

PREFERRED PLAN

APPENDICES

THE RESOURCE PLAN LIST OF TABLES AND FIGURES

APPENDICES LIST OF TABLES AND FIGURES

Appendix C: About Xcel Energy

Appendix D: Non-Technical Summary

Appendix F1: Load and Distributed Energy Resources Forecasting

Appendix F2: Strategist Modeling Assumptions and Inputs

Appendix F4: High Electrification Scenario

Appendix F6: Resource Options

Appendix F7: Minnesota Energy Storage Systems Assessment

Appendix G1: Demand Side Management

Appendix H: Environmental Regulations Review

Appendix I: Supporting Infrastructure: Transmission & Distribution

Appendix JI: Baseload Study

Appendix J2: Reliability Requirement

Appendix K: Xcel Energy Resources: Nuclear

Appendix L: Xcel Energy Resources: Sherco CC

Appendix N4: Renewable Energy Compliance Positions

Appendix N6: Renewable Energy Standard: Rate Impact Report

Appendix N10: Nuclear Worker Transition Plan

Appendix O1: Summary of IRP Stakeholder Engagement