

STATE OF NORTH DAKOTA
BEFORE THE NORTH DAKOTA PUBLIC SERVICE COMMISSION

IN THE MATTER OF THE APPLICATION OF
OTTER TAIL POWER COMPANY FOR
AUTHORITY TO INCREASE RATES FOR
ELECTRIC UTILITY SERVICE IN NORTH
DAKOTA

Case No. PU-23-342

**DIRECT TESTIMONY OF
KARL R. PAVLOVIC**

**Submitted on Behalf of
the Advocacy Staff of the
North Dakota Public Service Commission**

May 15, 2024

1 **Q. PLEASE STATE YOUR NAME, POSITION AND BUSINESS ADDRESS.**

2 A. My name is Karl Richard Pavlovic. My business address is 22 Brookes Avenue,
3 Gaithersburg, MD 20877. I am a Senior Consultant with and the Managing Director of
4 PCMG and Associates LLC.

5 **Q. PLEASE DESCRIBE PCMG.**

6 A. PCMG and Associates LLC (PCMG) is an association of experts in economics, accounting,
7 finance, and utility regulation and policy, with over 75 years collective experience
8 providing assistance to counsel and expert testimony regarding the regulation of electric,
9 gas, water, and wastewater utilities. PCMG began operation on January 1, 2015. Most
10 recently PCMG has provided assistance to counsel and/or testimony in regulatory
11 proceedings before Federal Energy Regulatory Commission, the Pennsylvania Public
12 Service Commission, the Arkansas Public service Commission, California Public Utilities
13 Commission, the Massachusetts Department of Public Utilities, the New Jersey Board of
14 Public Utilities, and the Hawaii Public Utilities Commission.

15 **.Q. HAVE YOU PREPARED A SUMMARY OF YOUR QUALIFICATIONS AND**
16 **EXPERIENCE?**

17 A. Yes. Attachment A to my testimony summarizes my qualifications and experience.

18 **Q. HAVE YOU PREVIOUSLY SUBMITTED TESTIMONY IN REGULATORY**
19 **PROCEEDINGS?**

20 A. Yes. Attachment A contains a complete list of my engagements as an expert in matters
21 before state and federal regulatory agencies. I have submitted testimony to the Federal

1 Communications Commission, the Federal Energy Regulatory Commission, the Alaska
2 Public Utilities Commission, the Alberta Utilities Commission, the Corporation
3 Commission of the State of Kansas, the Delaware Public Service Commission, the Hawaii
4 Public Utilities Commission, the Pennsylvania Public Service Commission, the Illinois
5 Commerce Commission, the Maryland Public Service Commission, the Massachusetts
6 Department of Public Utilities, the North Dakota Public Service Commission, the Maine
7 Public Utilities Commission, the California Public Utilities Commission, and the Public
8 Service Commission of the District of Columbia.

9 **Q. IN WHICH PROCEEDINGS HAVE YOU PREVIOUSLY APPEARED BEFORE**
10 **THIS COMMISSION?**

11 A. I appeared on behalf of the North Dakota Public Service Commission Advocacy Staff in
12 Case No. PU-12-813 Application of Northern States Power Company for Authority to
13 Increase Rates for Electric Service in North Dakota, in Case No. PU-17-295 Montana-
14 Dakota Utilities Co. for Authority to Establish Increased Rates for Natural Gas Service,
15 in Case PU-20-441 Application of Northern States Power Company for Authority to
16 Increase Rates for Electric Service in North Dakota, and in Case No. PU-21-381
17 Application of Northern States Power Company for Authority to Increase Rates for
18 Natural Gas Service in North Dakota.

19 **Q. PLEASE SUMMARIZE YOUR QUALIFICATIONS?**

20 A. I received undergraduate and graduate degrees in Philosophy from Yale College and
21 Purdue University. By education and professional experience I have expertise in formal
22 and mathematical logic, statistics, economics, financial analysis, econometrics, and

1 computer modeling. I have knowledge and experience in the areas of commercial and
2 industrial operations in the energy, transportation, and telecommunications industries and
3 am familiar with a wide range of experimental and investigative methods in science and
4 engineering.

5 **Q. PLEASE SUMMARIZE YOUR ELECTRIC AND GAS REGULATORY**
6 **EXPERIENCE.**

7 For most of my career I have performed analyses and submitted testimony regarding
8 electric and gas utility least-cost planning, reliability, cost of service, rate design, and
9 weather-emergency response. Specifically regarding electric utilities, I have testified on:
10 (a) integrated resource planning, (b) class cost of service and rate design, and (c) various
11 infrastructure operating expense and investment recovery mechanisms.

12 **I. PURPOSE AND ORGANIZATION**

13 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

14 A. I have been asked by the Commission's Advocacy Staff to address Otter Tail Power's (OTP)
15 assertions and proposals in this proceeding regarding its (1) North Dakota jurisdictional cost
16 of service study, (2) North Dakota class cost of service study, (3) North Dakota class
17 revenue responsibility distribution, and (4) North Dakota rate design.

18 **Q. HAVE YOU PREPARED ANY EXHIBITS IN SUPPORT OF YOUR**
19 **RECOMMENDATIONS?**

20 A. Yes. I have included the following three exhibits:

21 Exhibit KRP-1: OTP JCOSS and CCOSS without Minimum-Size Classification

22 Exhibit KRP-2: OTP CCOSS and Revenue Allocation Rates of Return

23 Exhibit No. KRP-3: Advocacy Staff Class Revenue Allocation

1 **II. SUMMARY OF TESTIMONY AND CONCLUSIONS**

2 **Q. PLEASE SUMMARIZE YOUR TESTIMONY.**

3 A. As detailed below, OTP's North Dakota minimum size system jurisdictional and class cost
4 of services studies, proposed class revenue allocations and proposed tariff rates are
5 inconsistent with the principal of cost causation. Therefore, I recommend that OTP's
6 jurisdictional and class cost of services studies without minimum size system be used as the
7 basis for both class revenue allocation and tariff rate design. Also, OTP's proposed Section
8 5.02 formula rate and Sales Adjustment Rider lack supporting evidence and analysis, and
9 would reduce regulatory efficiency. I recommend the Commission reject both the Section
10 5.02 formula rate and the Sales Adjustment Rider,

11
12 **III. DISCUSSION**

13 **Q. WHAT IS THE RELATIONSHIP BETWEEN COST ALLOCATION AND RATE**
14 **DESIGN/**

15 A. In regulatory theory and practice the relationship between cost allocation and rate design
16 and the utility's recovery of its approved revenue requirement is conceptually simple. If a
17 utility's costs of providing service are not accurately allocated to its rate classes and rate
18 class costs are not accurately reflected in the rate classes' tariff billing charges, then the
19 utility will either over or under recover its costs of service or revenue requirement. The less
20 accurately the costs are reflected in the rate classes' tariff billing charges, the greater the
21 utility's under or over recovery of its costs will be. Regarding electric utilities, the primary
22 drivers of costs are (1) the number of customers served by the utility's production and

1 delivery system, (2) customer demand on the system, and (3) the volume of electric energy
2 delivered to customers.

3 In this proceeding the revenue requirement, class costs and tariff rates at issue
4 concern Otter Tail's electric production, transmission and delivery systems serving North
5 Dakota customers. Consequently, the fundamental issue is whether Otter Tail's proposed
6 customer class cost allocations and tariff rates (1) accurately reflect the customer costs,
7 demand costs, and commodity costs of its customers and (2) thus minimize the likelihood of
8 either under or over recovery of Otter Tail's North Dakota electric revenue requirement.
9

10 **A. OTP'S NORTH DAKOTA JURISDICTIONAL COST OF SERVICE STUDY**

11 **Q. HAVE YOU EXAMINED OTP'S NORTH DAKOTA JURISDICTIONAL COST OF**
12 **SERVICE STUDY.**

13 A. Yes. The testimony¹ and exhibits of Christy L. Petersen present (1) the process² and (2) the
14 top line results³ of the embedded jurisdictional cost of service study (JCOSS) for the
15 forecast year 2024. The JCOSS follows the standard approach of functionalizing,
16 classifying, and then as appropriate directly assigning or allocating the costs to Otter Tail's
17 North Dakota jurisdiction.⁴ The JCOSS itself is part of a single confidential excel file⁵ that
18 also contains the CCOSS and uses the same account functionalizations, classifications, and

¹ Direct Testimony of Christy L. Petersen (Petersen Direct), page 3 line 16 to page 5 line 21; see also Direct Testimony of Amber M. Stalboerger (Stalboerger Direct), page 2 line 4 to page 7 line 14 and Direct Testimony of Christopher E. Byrnes (Byrnes Direct), page 2 line 21 to page 9 line 9.

² Exh. CLP-1, Sch. 2.

³ Exh. CLP-1, Sch. 3.

⁴ Petersen Direct, page 4 line 19 to page 5 line 21.

⁵ Attachment 1 to DR ND-PSC-302_NOTPUBLIC.xlsx.

allocators for both cost studies. The JCOSS allocates and directly assigns OTP's functionalized accounts to its Minnesota, South Dakota and North Dakota jurisdictions.⁶

Q. HAVE YOU FOUND ANY ERRORS IN OTP'S TEST YEAR 2024 JCOSS?

A. Yes. The JCOSS uses the minimum size system method to classify and allocate distribution primary and secondary plant and associated O&M expense accounts. As I demonstrate below regarding the CCOSS, there is no basis in theory or practice supporting the use of the minimum-size system method to classify and allocate primary and secondary plant and associated O&M expense accounts in regulatory cost studies.

B. OTP'S NORTH DAKOTA CLASS COST OF SERVICE STUDY

Q. HAVE YOU EXAMINED OTP 'S NORTH DAKOTA CLASS COST OF SERVICE STUDY?

A. Yes. The testimony⁷ and exhibits of Amber M. Stalboerger present (1) the class cost allocation manual⁸ and (2) the top line results of the embedded class cost of service study (CCOSS).⁹ The CCOSS also follows the standard approach of functionalizing, classifying, and then as appropriate directly assigning or allocating the JCOSS North Dakota costs to Otter Tail's North Dakota customer classes.¹⁰ The CCOSS uses allocators based on energy, demand and customer service characteristics.¹¹ As I noted above, the CCOSS uses the minimum-size System method to classify the distribution primary and secondary plant and O&M expense as consisting of both a customer-related component and a demand-related

⁶ Attachment 1 to DR ND-PSC-302_NOTPUBLIC.xlsx, excel columns B - K.

⁷ Direct Testimony of Amber M. Stalboerger (Stalboerger Direct), page 2 line 4 to page 10 line 4.

⁸ Exh. AMS-1, Schs. 2-3.

⁹ Exh. AMS-1, Sch. 6.

¹⁰ Attachment 1 to DR ND-PSC-302_NOTPUBLIC.xlsx, excel columns M - Z.

¹¹ Stalboerger Direct, page 7 line 15 to page 10 line 4 and Exhibit AMS-1, Schedule 2, pages 2-14.

1 component.¹² The customer component is allocated to classes on the number of customers
2 in the classes; the demand component is allocated to classes on coincident and non-
3 coincident demand factors.

4 **Q. WHAT FACILITIES ARE CONTAINED IN OTP'S DISTRIBUTION PRIMARY**
5 **AND SECONDARY PLANT ACCOUNTS?**

6 A. OTP's primary and secondary plant accounts contain costs associated with the overhead and
7 underground wires, supporting structures, line transformers and service lines that connect
8 the distribution system to meters and other installations at customer premises. Typically
9 electric utilities classify service lines as wholly customer-related, but OTP applies the
10 minimum size system method to classify services as well. This is unusual, but not unheard
11 of.

12 **Q. WHAT IS THE MINIMUM-SIZE SYSTEM METHOD OF CLASSIFICATION**
13 **AND ALLOCATION?**

14 A. It is one of two methods for classification of distribution costs that are described in the
15 NARUC Electric Utility Cost Allocation Manual: (1) the minimum-size method,¹³ which
16 OTP uses and (2) the minimum-intercept method.¹⁴ The objective of the minimum-size
17 method is to classify distribution plant and associated operating costs to determine the
18 cost driver of each rate base item and operating cost — namely demand or customers —
19 and allocate the plant and operating costs purportedly consistent with the principle of cost
20 causation. OTP applies the minimum-size method to plant accounts 364, 365, 366, 367,
21 368 and 369 and O&M accounts 580-581, 583-584, 588, 590, 593-595, and 598.

¹² Exhibit CLP-1 Schedule 2, page 5 and Exhibit AMS-1, Schedule 2, pages 15 – 19 (Appendix A-1).

¹³ National Association of Regulatory Utility Commissioners (NARUC) Electric Utility Cost Allocation Manual (NARUC Manual) 1992, pages 90-92.

¹⁴ NARUC Manual, pages 92-94.

1 The minimum-size system method assumes that a minimum-size distribution system can
2 be built to serve the minimum loading requirements of the system's customers.¹⁵ This
3 assumption is addressed below. The NARUC Manual describes how to calculate the
4 minimum size and cost of a given distribution system.¹⁶ The calculated minimum size
5 system costs for each distribution plant type are classified as customer-related and
6 allocated to classes based on the number of customers. The remaining cost of each plant
7 type is classified as demand-related and allocated based on demand.

8 **Q. HAVE YOU IDENTIFIED ANY COST CLASSIFICATION ERRORS IN THE**
9 **CCOSS?**

10 A. Yes. In the classification step, as I noted above, OTP uses the minimum-size system
11 method to classify the primary and secondary portions of distribution plant and associated
12 O&M accounts¹⁷ as both demand-related and customer-related. Classifying any portion of
13 these distribution accounts as customer-related contravenes the principle of cost causation,
14 which is the guiding principle of all regulated utility cost of service studies.¹⁸

15 **Q. WHAT SUPPORT DOES OTP OFFER FOR ITS USE OF THE MINIMUM-SIZE**
16 **METHOD OF CLASSIFICATION?**

17 A. Neither witness Petersen nor witness Stalboerger even mention in testimony the minimum
18 size system method. The only substantive references to OTP's minimum-size system occur
19 in the flow chart depictions of OTP's JCROSS and CCOSS costing process in Exhibit CLP-1,
20 Schedule 2¹⁹ and in Exhibit AMS-1, Schedule 2.²⁰ None of these references provide support

¹⁵ NARUC Manual, page 90.

¹⁶ NARUC Manual, pages 91-92.

¹⁷ Exhibit AMS-1, Schedule 2, pages 15 – 19 (Appendix A-1).

¹⁸ NARUC Manual, pages 12-13.

¹⁹ Exhibit CLP-1, Schedule 2 pages 2-4, 6, 8, 11 and 14.

²⁰ Exhibit AMS-1, Schedule 2, pages 3, 5, 13 and 15-19.

1 or evidence for the assumption that the minimum-size system is a cost causative basis for
2 classification of distribution primary and secondary plant costs and associated O&M
3 expenses.

4 **Q. ARE YOU RECOMMENDING REVISIONS TO OTP'S MINIMUM SIZE SYSTEM**
5 **METHOD USED IN THE CCOSS?**

6 A. No. As I explain below. I am recommending that OTP's minimum size classification of a
7 portion of its distribution costs as customer-related be rejected, because OTP has not
8 provided any quantitative evidence that customers are in fact the cause or driver of any
9 portion of its distribution costs.

10 **Q. IS THE MINIMUM SIZE METHOD COMMONLY USED BY ELECTRIC**
11 **UTILITIES?**

12 A. At the time that the NARUC Manual was written, the minimum-size method was commonly
13 used by electric utilities in North America, hence its inclusion in the NARUC Manual,
14 which has not been revised since 1992. Today, however, it is less used by major electric
15 utilities. For example, none of the Exelon electric operations use the minimum-size method.

16 **Q. IS THE COMMON USE OF THE MINIMUM-SIZE METHOD OF**
17 **CLASSIFICATION RELEVANT TO DETERMINING THE PROPER**
18 **CLASSIFICATION OF DISTRIBUTION SYSTEM COSTS FOR OTP IN THIS**
19 **PROCEEDING?**

20 A. No. Selection of the appropriate classification method(s) for a utility's electric distribution
21 system for costing purposes depends on the specific design and operating characteristics of
22 the distribution system consistent with the principle of cost causation, not on whether other
23 utilities in other jurisdiction use a specific classification method nor on whether the utility

1 has used a specific classification method in prior proceedings. Regulatory costing is a
2 forward-looking exercise. The only relevant question is whether the classification method
3 reflects the cost causation inherent in the design and operation of OTP's distribution system.
4 Again, as I demonstrate below, the minimum-size method of classification does not reflect
5 the design and operation of OTP's distribution system.

6 **Q. WHAT DISTRIBUTION COSTS ARE CAUSED BY CUSTOMERS?**

7 **A.** Principles of Public Utility Rates (Bonbright), the canonical regulatory rate making text,
8 defines electric distribution customer costs as "those operating and capital costs found to
9 vary with the number of customers."²¹ Bonbright points out that the distribution system
10 costs that satisfy this definition are "the minimum service, metering, accounting, etc. costs
11 of connecting another customer or the savings in costs of not connecting the customer," viz.,
12 the costs of the customer equipment recorded in plant accounts 369-371. Thus, this is not an
13 arbitrary or theory-driven definition, but rather a definition based on a practical and
14 empirically verifiable cause – namely, the act of adding a customer to or dropping a
15 customer from the distribution system.

16 **Q. DOES BONBRIGHT ADDRESS THE NARUC MANUAL'S MINIMUM-SIZE AND**
17 **MINIMUM-INTERCEPT CLASSIFICATION OF DISTRIBUTION COSTS?**

18 **A.** Yes. Bonbright describes both methods as assuming "hypothetical" and "phantom"
19 distribution systems that rest on the erroneous assumption that "since [the minimum system
20 costs] vary directly with the area of the distribution system (or else with the lengths of the
21 lines, depending on the type of distribution system), they therefore vary directly with the
22 number of customers," which "makes no allowance for the density factor (customers per

²¹ Principles of Public Utility Rates 1988 (Bonbright), page 490; NARUC Electric Manual, page 90.

1 linear mile or square mile).”²² In simpler terms, the costs of distribution primary and
2 secondary accounts for a given system will be the same if the system serves X number of
3 customers or 2X number of customers. Electric utilities design the components of their
4 distribution system that are upstream of the equipment required to connect a customer to the
5 system to meet the aggregate peak demand of the customers on the system. Otherwise, the
6 utility would not be able to deliver firm service to customers at system peak demand.
7 Regarding the minimum-intercept system, Bonbright adds that a systematic regression
8 analysis found no statistical association between distribution costs and number of
9 customers.²³ I note that I have never seen an analysis of empirical utility data that
10 demonstrates either that distribution system costs vary with the number of customers on a
11 distribution system or that there is a statistically significant correlation between distribution
12 system costs and the number of customers.

13 **Q. DOES OTP DESIGN AND OPERATE ITS DISTRIBUTION SYSTEM TO MEET**
14 **PEAK LOAD?**

15 **A.** Yes. Every regulated utility that offers firm electric service to its customers does and must
16 design and operate the components of its distribution system that are upstream of the
17 customer equipment to meet the peak load. Otherwise, the utility would not be able to
18 provide firm service at peak load.

19 **Q. HOW DOES THE NARUC MANUAL DEFINE DISTRIBUTION CUSTOMER**
20 **COSTS?**

²² Bonbright, page 491.

²³ Bonbright, page 491.

1 **A.** Consistent with Bonbright, the NARUC Manual defines “the customer component of
2 distribution facilities [as] that portion of costs which varies with the number of customers.”
3 The NARUC Manual then immediately follows, however, with a *non-sequitur*, viz., the
4 unsupported assertion that “[t]hus, the number of poles, conductors, transformers, services
5 and meters are directly related to the number of customers on the utility’s system” (emphasis
6 added).²⁴ Note that this is exactly the same assumption debunked by Bonbright above. The
7 number of customers directly causes the amount and costs of the customer equipment, not
8 the amount and cost of the distribution system’s primary and secondary accounts (overhead
9 and underground wires, supporting structures and line transformers). In this regard, the
10 NARUC Manual is simply wrong. The amounts and costs of the facilities recorded in
11 distribution overhead and underground lines are not “directly related to the number of
12 customers.” They are rather directly related to the load or demand of customers.

13 **Q. DOES THE NARUC MANUAL PROVIDE ANY EXPLANATION OR**
14 **DEMONSTRATION THAT A PORTION OF DISTRIBUTION COSTS VARIES**
15 **WITH OR IS CAUSED BY THE NUMBER OF CUSTOMERS?**

16 **A.** No. As I explained above, the NARUC Manual simply assumes without explanation or
17 demonstration that the minimum-size method and the minimum-intercept method identify
18 and quantify a portion of distribution costs that varies with or is caused by the number of
19 customers.

20 **Q. HAS OTP PROVIDED ANY EMPIRICAL QUANTITATIVE EVIDENCE THAT**
21 **ANY PORTION OF ITS DISTRIBUTION SYSTEM COSTS VARY WITH THE**
22 **NUMBER OF CUSTOMERS?**

²⁴ NARUC Electric Manual, page 90.

1 **A.** No.

2 **Q.** **WHAT DO YOU CONCLUDE REGARDING OTP'S USE OF THE MINIMUM-**
3 **SIZE SYSTEM METHOD TO CLASSIFY A PORTION OF ITS DISTRIBUTION**
4 **COSTS AS CUSTOMER-RELATED AND ALLOCATE THOSE COSTS TO**
5 **CUSTOMER CLASSES BASED ON THE NUMBER OF CUSTOMERS?**

6 **A.** As explained above, there is no basis in theory, system design and operation practice, or
7 empirical quantitative data to support OTP's use of the minimum size system method to
8 classify as customer-related any portion of its distribution primary and secondary costs.
9 OTP's distribution costs do not vary with the number of customers – additions and deletions
10 of customers do not cause those costs to increase or decrease. Thus, I conclude that the
11 Company's distribution primary and secondary costs are properly classified as 100 percent
12 demand-related and properly allocated to classes using OTP's demand allocation factors.

13 **Q.** **WHAT IS THE IMPACT ON OTP'S RATE CLASSES OF ELIMINATING THE**
14 **MINIMUM-SIZE CLASSIFICATION OF OTP'S DISTRIBUTION PRIMARY AND**
15 **SECONDARY COSTS IN ITS CCOSS?**

16 **A.** As a general matter, minimum-size classification of distribution costs increases the costs
17 allocated to rate classes with large numbers of customers and decreases costs allocated to
18 rate classes with small numbers of customers. Because the number of customers in a rate
19 class is not a cause or driver of distribution costs, minimum-size classification over allocates
20 costs to rate classes with large numbers of customers and under allocates costs to rate classes
21 with small numbers of customers. The effect of this misallocation of costs can be seen by
22 comparing the class rates of return and relative rates of return calculated by OTP's CCOSS
23 to those calculated by eliminating minimum-size classification from OTP's CCOSS. Table

1 below compares the class rates of return and relative rates of return under OTP's CCOSS with and without minimum-size classification. As can be seen, the CCOSS without minimum-size classification, which allocates distribution costs on demand, results in higher rates of return and relative rates of return for the Residential, Other Public Authorities and Controlled Service Off-Peak rate classes and lower rates of return for the Farm, General Service, Large General Service, Irrigation, Outdoor Lighting, Controlled Service Deferred Load, and Controlled Service Interruptible rate classes.

Table 1 - Comparison of Relative Rate of Return by Rate Class Under Current Rates – CCOSS w/ and w/o Minimum-Size Classification				
	OTP CCOSS w/ Minimum-Size		OTP CCOSS w/o Minimum-Size²⁵	
Customer Classes	Rate of Return on Rate Base²⁶	Relative Rate of Return on Rate Base	Rate of Return on Rate Base	Relative Rate of Return on Rate Base
Residential	1.03%	0.32	2.99%	0.95
Farm	2.97%	0.93	2.09%	0.67
General Service	3.50%	1.09	3.30%	1.05
Large General Service	4.81%	1.50	4.13%	1.32
Irrigation	-1.89%	-0.59	-4.59%	-1.42
Outdoor Lighting	10.78%	3.36	10.02%	3.20
Other Public Authorities	-1.28%	-0.040	-1.20%	-0.39
Controlled Service Deferred Load	-1.84%	-0.57	-4.62%	-1.48
Controlled Services Interruptible	4.08%	1.27	0.16%%	0.05
Controlled Service Off Peak	23.33%	7.28	23.37%	7.47
Total Company	3.21%	1.00	3.13%	1.00

²⁵ Exhibit KRP-1

²⁶ Attachment 1 to DR ND-PSC-301_NOTPUBLIC.xlsx, "CCOSS FINAL" tab, excel row 15.

1 **Q. WHAT IS THE PURPOSE OF THE RELATIVE RATE OF RETURN METRIC?**

2 **A.** Relative rate of return is the most metric by which fair cost apportionment is usually
3 measured and evaluated. OTP's CCOSS calculates the overall rate of return for OTP's
4 electric system and the rates of return for each class, but does not calculate relative rates of
5 return. I have calculated class relative rates of return by dividing the class rates of return by
6 the overall rate of return. A class relative rate of return of 1.00 indicates that the class is
7 earning the overall rate of return. A class relative rate of return less than 1.00 indicates that
8 the class is underearning or under recovering its cost of service, i.e., the revenue generated
9 by rates is not covering the full cost of service to the class. A class relative rate of return
10 greater than 1.00 indicates that the class is overearning or over recovering its cost of service,
11 i.e., the revenue generated by rates is more than covering the full cost of service to the class.
12 Relative rates of return are used as a guide for allocating the revenue increase to classes so
13 as to move each class closer to full recovery.

14 **Q. HAVE YOU IDENTIFIED ANY ERRORS IN THE COST ALLOCATORS IN**
15 **OTP'S CCOSS?**

16 **A.** No.

17 **Q. WHAT DO YOU CONCLUDE AND RECOMMEND REGARDING OTP'S CCOSS?**

18 **A.** I conclude that OTP's CCOSS produces results inconsistent with the principle of cost
19 causation, because contrary to the minimum-size method's assumption, the number of
20 customers is neither a cause nor a driver of distribution costs. I also conclude that OTP's
21 CCOSS without minimum-size classification produces results consistent with the principle
22 of cost causation, because demand is both the cause and the driver of OTP's electric system

costs. I recommend that the Commission adopt the CCOSS without minimum-size classification as a guide for determining OTP's class revenue allocation and tariff rates.

C. OTP'S NORTH DAKOTA CLASS REVENUE RESPONSIBILITY DISTRIBUTION

Q. HAVE YOU EXAMINED OTP'S NORTH DAKOTA CLASS REVENUE RESPONSIBILITY DISTRIBUTION?

A. Yes. The testimony²⁷ and exhibits of Amber M. Stalboerger present OTP's class revenue responsibility distribution.²⁸ Witness Stalboerger states that the proposed class revenue responsibilities are based on the CCOSS results but adjusted to meet the objectives of maintaining reasonable rate continuity and mitigating disproportionate or abrupt rate impacts.²⁹ Table 2 shows OTP's proposed revenue allocation and net bill impacts.

Table 2 - OTP Proposed Revenue Allocation and Net Bill Impact³⁰					
Line No.	Class	Total Present Revenues	Total Proposed Revenues	Net Bill Increase	Net Bill Impact
1	Residential	\$58,596,832	\$64,807,623	\$6,210,791	10.60%
2	Farms	3,035,105	3,357,543	322,438	10.62%
3	General Service	44,329,329	49,019,629	4,690,300	10.58%
4	Large General Service	79,991,537	86,326,696	6,335,159	7.92%
5	Irrigation	105,695	117,613	11,918	11.28%
6	Lighting	3,705,988	3,215,029	(490,959)	-13.25%
7	OPA	1,551,133	1,738,362	187,230	12.07%
8	Controlled Service Deferred Load	2,666,277	2,682,814	16,537	0.62%
9	Controlled Service Interruptible	11,230,365	11,298,787	68,422	0.61%
10	Controlled Service Off-Peak	776,948	783,351	6,403	0.82%
11	Total	\$205,989,209	\$223,347,447	\$17,358,238	8.43%

²⁷ Stalboerger Direct, page 18 line10 to page 24 line 10.

²⁸ Exh, AMS-1, Sch. 7 and Tables 5-9.

²⁹ Stalboerger Direct, page 21 line 1 to page 22 line 12.

³⁰ Stalboerger Direct, page 20, Table 6.

Q. HOW DO OTP'S PROPOSED CLASS REVENUE REQUIREMENTS IMPACT CLASS RATES OF RETURN?

A. Table 3 compares the OTP's proposed rates of return and relative rates of return to the CCOSS calculated rates of return and relative rates of return.

Table 3 - Comparison of CCOSS Relative Rate of Return by Rate Class versus OTP Proposed Revenue Requirements				
	OTP CCOSS w/ Minimum-Size		OTP Proposed Class Revenue Requirements	
Customer Classes	Rate of Return on Rate Base³¹	Relative Rate of Return on Rate Base	Rate of Return on Rate Base³²	Relative Rate of Return on Rate Base
Residential	1.03%	0.32	4.05%	0.70
Farm	2.97%	0.93	5.94%	1.02
General Service	3.50%	1.09	6.67%	1.14
Large General Service	4.81%	1.50	7.61%	1.31
Irrigation	-1.89%	-0.59	0.17%	0.03
Outdoor Lighting	10.78%	3.36	7.08%	1.22
Other Public Authorities	-1.28%	-.040	1.79%	0.31
Controlled Service Deferred Load	-1.84%	-0.57	-1.73%	-0.30
Controlled Services Interruptible	4.08%	1.27	4.28%	0.73
Controlled Service Off Peak	23.33%	7.28	23.98%	4.11
Total Company	3.21%	1.00	5.83%	1.00

Measured by the change in relative rate of return, OTP's revenue allocation moves most of the customer classes towards parity, but there are anomalies regarding the General Service and Controlled Services Interruptible classes. General Service sees a marginal movement away from parity (1.09 to 1.14). Controlled Services Interruptible moves from significantly

³¹ Attachment 1 to DR ND-PSC-301_NOTPUBLIC.xlsx, "CCOSS FINAL" tab, excel row 15.

³² Exhibit KRP-2.

1 above parity to significantly below parity (1.27 to 0.73), reversing over recovery of cost to
2 under recovery of cost.

3 **Q. DO YOU AGREE WITH OTP'S PROPOSED CLASS REVENUE**
4 **REQUIREMENT?**

5 A. No, for two reasons. First, it is based on OTP's minimum-size CCOSS which, as I
6 explained above, is not consistent with or reflective of actual cost causation. Second, it does
7 not reflect the overall revenue requirement and rate of return presented in Advocacy Staff
8 witness Mugrace's testimony.³³

9 **Q. HAVE YOU CALCULATED CLASS REVENUE REQUIREMENTS BASED ON**
10 **WITNESS MUGRACE'S OVERALL REVENUE REQUIREMENT AND OTP'S**
11 **CCOSS WITHOUT MINIMUM-SIZE SYSTEM CLASSIFICATION?**

12 A. Yes. Tables 4 and 5 show, respectively, the rates of return and relative rates of return results
13 of those calculations and the net class bill impacts that result.

³³ Direct Testimony of Dante Mugrace, Schedule DM-4

Table 4 - Comparison of Relative Rate of Return by Rate Class – CCOSS w/o Minimum-Size Classification and PSC Proposed Class Revenue Requirements				
	OTP CCOSS w/o Minimum-Size³⁴		PSC CCOSS Proposed Class Revenue Requirements³⁵	
Customer Classes	Rate of Return on Rate Base	Relative Rate of Return on Rate Base	Rate of Return on Rate Base	Relative Rate of Return on Rate Base
Residential	2.79%	0.95	5.97%	0.98
Farm	1.95%	0.67	5.16%	0.85
General Service	3.08%	1.05	5.81%	0.96
Large General Service	3.86%	1.32	7.13%	1.17
Irrigation	-4.29%	-1.47	2.12%	0.35
Outdoor Lighting	9.36%	3.20	7.03%	1.16
Other Public Authorities	-1.13%	-0.39	4.84%	0.80
Controlled Service Deferred Load	-4.31%	-1.48	2.04%	0.34
Controlled Services Interruptible	0.15%	0.05	4.00%	0.66
Controlled Service Off Peak	0.15%	7.47	9.03%	1.49
Total Company	2.92%	1.00	6.08%	1.00

Measured by the change in relative rate of return, all of the customer classes move significantly toward parity, i.e., significantly reducing the over and under recovery in each case. None of the customer classes flip from over recovery to under recovery of costs or from under recovery to over recovery of costs.

As can be seen in Table 5, compared to OTP's revenue allocation (Table 2 above), none of the customer classes have net bill impacts that are excessive.

³⁴ Exhibit KRP-3

³⁵ Exhibit KRP-3

1

Table 5 - PSC Proposed Revenue Allocation and Net Bill Impact³⁶					
Line No.	Class	Total Present Revenues	Total Proposed Revenues	Net Bill Increase	Net Bill Impact
1	Residential	\$58,596,832	\$61,529,544	\$2,932,711	5.00%
2	Farms	3,035,105	3,229,321	194,216	6.40%
3	General Service	44,329,329	47,111,018	2,781,689	6.28%
4	Large General Service	79,991,537	89,199,389	9,207,853	11.51%
5	Irrigation	105,695	108,587	2,892	2.74%
6	Lighting	3,705,988	4,110,571	404,584	10.92%
7	OPA	1,551,133	1,650,450	99,317	6.40%
8	Controlled Service Deferred Load	2,666,277	2,8820,717	154,440	5.79%
9	Controlled Service Interruptible	11,230,365	12,238,698	108,333	8.98%
10	Controlled Service Off-Peak	776,948	809,474	32,526	4.19%
11	Total	\$205,989,209	\$222,807,770	\$16,818,561	8.16%

2

3 **Q. WHAT DO YOU CONCLUDE AND RECOMMEND REGARDING OTP'S**
4 **REVENUE ALLOCATION?**

5 A. I conclude that OTP's proposed class revenue allocation should be rejected because (1) it is
6 based on a CCOSS that is inconsistent with the principle of cost causation and (2) even on
7 that basis it does not produce consistent movement towards parity in cost recovery. I
8 recommend that the Commission accept Advocacy Staff's class revenue allocation because
9 it based on a CCOSS that is consistent with the principle of cost causation and (2) produces
10 consistent movement towards parity in cost recovery.

11

³⁶ Exhibit KRP-3.

1 **D. OTP'S NORTH DAKOTA RATE DESIGN**

2 **Q. HAVE YOU EXAMINED OTP'S NORTH DAKOTA RATE DESIGN?**

3 A. Yes. The testimony and exhibits of David G. Prazak present (1) the rate design objectives of
4 the proposed rate design and rates,³⁷ (2) the roles that the embedded CCOSS and the
5 marginal cost study results play in the proposed rate design and rates,³⁸ (3) the marginal
6 cost study,³⁹ and (4) OTP's rate proposals.⁴⁰

7 **Q. IN SUMMARY WHAT IS OTP'S RATE DESIGN PROCESS?**

8 A. OTP begins with the embedded cost class revenue requirements developed by witness
9 Stalboerger.⁴¹ In the case of customer classes that have two or more rate classes, the
10 allocation of the customer class revenue requirement to the rate classes is effected by either
11 (1) applying the marginal cost study results or (2) applying the customer class revenue
12 increase to each of the rate classes.⁴² Next the individual rates were restructured in a variety
13 ways to reduce complexity while maintaining flexibility, balance revenue requirement needs
14 and customer needs, and meet changing customer expectations.⁴³ Finally, for each rate class
15 the customer charge was set approximately at marginal cost, a facilities charge was added,
16 and energy and demand charges were derived from the forecast billing determinants and
17 residual revenue requirement.⁴⁴

18 **Q. HAVE YOU FOUND ANY ERRORS IN OTP'S RATE DESIGN?**

³⁷ Direct Testimony of David G. Prazak (Prazak Direct), page 2 line 16 to page 3 line 11.

³⁸ Prazak Direct, page 3 line 12 to page 4 line 28 and page 6 line 21 to page 9 line 19.

³⁹ Prazak Direct, page 4 line 29 to page 6 line 27 and Exh. DGP-1, Schs. 2-3

⁴⁰ Prazak Direct, page 9 line 20 to page 55 line 18, Tables 3-24 and Exh. DGP-1, Sch. 4 and Attachment 1 to DR ND-PSC-601_NOTPUBLIC.xlsx.

⁴¹ Prazak Direct, page 3 line 25 to page 4 line 12.

⁴² Prazak Direct, page 6 line 21 to page 9 line 13 and Table 2.

⁴³ Prazak Direct, page 9 line 20 to page 11 line 34.

⁴⁴ Prazak Direct, page 12 line 1 to page 51 line 7, Tables 3-24, Figures 1-15 and Attachment 1 to DR ND-PSC-601_NOTPUBLIC.xlsx.

1 A. I have found no errors in the process itself.

2 **Q. WHAT DO YOU CONCLUDE AND RECOMMEND REGARDING OTP'S**
3 **REVENUE ALLOCATION?**

4 A. I recommend, however, that OTP's North Dakota rates be based, not on witness
5 Stalboerger's embedded cost class revenue requirements, but rather the embedded cost
6 revenue requirements I recommend above.

7
8 **E. OTP'S OTHER RATE DESIGN PROPOSALS**

9 **Q. ARE THERE OTHER RATE PROPOSALS THAT OTP MAKES?**

10 A. Yes. OTP proposes (1) a Section 5.02 rate formula to recover costs associated with
11 equipment installations under schedules 11.02 Irrigation and 14.02 Bulk Interruptible
12 Service⁴⁵ and (2) a Sales Adjustment Rider that would capture the effect of sales changes
13 on base rate jurisdictional allocations and revenues.⁴⁶

14 **Q. WHAT IS YOUR ASSESSMENT OF THE SECTION 5.02 RATE FORMULA?**

15 A. OTP's current practice is to request changes in this rate in a rate case. OTP proposes to
16 change the Section 5.02 rate to a formula rate that would be billed monthly and updated
17 annually using FERC Form 1 inputs to take account of "changing economic conditions."
18 OTP does not provide in testimony, exhibits or the Section 5.02 tariff (1) the actual
19 formula to be used to update the rate, (2) any substantive evidence regarding the need for
20 such an annual adjustment and (3) any substantive evidence of the probable impact on
21 customers.

⁴⁵ Prazak Direct, page 53 line 2 to page 54 line 13.

⁴⁶ Stalboerger Direct, page 10 line 5 to page 12 line 5 and Exhibit AMS-1 Sch. 4; see also Direct Testimony of Bruce G. Gerhardson, page 21 line 1 to page 25 line 20.

1 **Q. WHAT IS YOUR RECOMMENDATION REGARDING THE PROPOSED**
2 **SECTION 5.02 FORMULA RATE?**

3 A. As a matter of regulatory policy, formula rate cost recovery mechanisms in the interim
4 years between rate cases work against the rate of return regulatory model. Formula rate
5 mechanisms reduce the utility's incentive to devise and implement cost reductions in the
6 face of the "changing economic conditions" referenced by witness Prazak. Instead, the
7 utility simply passes through to customers any increase in costs due to changing
8 economic conditions. Moreover, formula cost recovery mechanisms reduce rather than
9 increase regulatory efficiency by requiring additional Commission processing and
10 oversight of utility filings and rate changes. For all these reasons I recommend that the
11 Commission reject OTP's Section 5.02 formula rate.

12 **Q. WHAT IS YOUR ASSESSMENT OF THE SALES ADJUSTMENT RIDER?**

13 A. The Sales Adjustment Rider is in essence a decoupling mechanism to true-up changes in
14 actual versus forecast revenues on an annual basis by providing to customers rider
15 charges (if actual revenues are less than forecast) or credits (if actual revenues are greater
16 than forecast). As with the Section 5.02 rate formula, OTP does not provide in
17 testimony, exhibits or the Section 5.02 tariff (1) the actual formula to be used to update
18 the rate, (2) any substantive evidence regarding the need for such an annual adjustment
19 and (3) any substantive evidence of the probable impact on customers.

20 **Q. WHAT IS YOUR RECOMMENDATION REGARDING THE PROPOSED SALES**
21 **ADJUSTMENT RIDER?**

22 A. As a matter of regulatory policy, decoupling mechanisms in the interim years between
23 rate cases are problematic. A determination of the justness and reasonableness of

1 decoupling mechanisms depends very much on the details of the true-up calculation and
2 the rider calculation of the charges or credits applied to individual rate classes. As I
3 noted above, none of these details have been provided by OTP. Moreover, decoupling
4 mechanisms reduce rather than increase regulatory efficiency by requiring additional
5 Commission processing and oversight of utility filings and rate changes. For all these
6 reasons I recommend that the Commission reject OTP's Sales Adjustment Rider.

7 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

8 A. Yes. However, I reserve the right to submit supplementary testimony on further
9 information received.

STATE OF NORTH DAKOTA
PUBLIC SERVICE COMMISSION

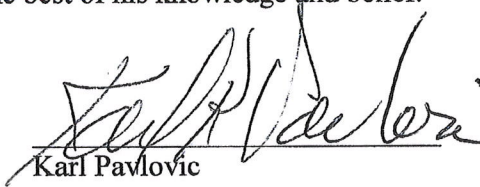
**Otter Tail Power Company
2023 Electric Rate Increase
Application**

Case No. PU-23-342

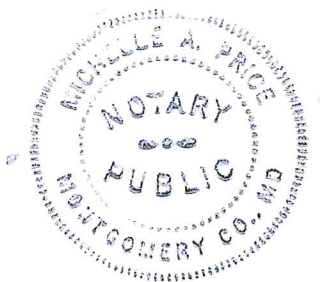
VERIFICATION


STATE OF MARYLAND)
) ss.
COUNTY OF MONTGOMERY)

Karl Pavlovic, being first duly sworn on oath, deposes and states that he has read the testimony and any exhibits submitted in the above captioned matter under his name, that they were prepared by him or under his direction, that he knows the contents thereof, and that the same are true and correct to the best of his knowledge and belief.


Karl Pavlovic

Subscribed and sworn to before me this 14th day of May, 2024.





Notary Public
My Commission Expires: _____

**MICHELLE A. PRICE
NOTARY PUBLIC STATE OF MARYLAND
My Commission Expires March 10, 2025**

PCMG and Associates LLC

KARL RICHARD PAVLOVIC, Ph.D.

Education

Purdue University – MA and Ph.D. in Philosophy

Karl-Ruprecht Universität, Heidelberg, Germany – graduate study

Yale University – BA in Philosophy

Positions

Senior Consultant – PCMG and Associates	2015-Present
Senior Consultant – Snaveley King Majoros and Associates	2010-2014
Director – FTI Consulting	2008-2010
President – DOXA, Inc	1994-2008
Partner – Snaveley King and Associates	1983-1994
Assistant Professor – University of Florida-Gainesville	1978-1983

Professional Experience

Dr. Pavlovic provides clients with economic and policy analyses of commercial operations and expert testimony in support of litigation, negotiation and strategic planning. His analyses and testimony are distinguished by systematic articulation and testing of assumptions, thorough evaluation of data, innovative application of statistical tools and economic principles, and clarity and precision of presentation. Dr. Pavlovic has provided expert testimony on the operations, costs and revenues of gas and electric utilities, the impacts of restructuring wholesale and retail electric markets, effects of mergers, the operation and competitiveness of petroleum and electric markets, the market valuation of crude oil, electric and gas reliability, and the performance of energy efficiency, renewable energy, and peak reduction programs.

Major projects directed by Dr. Pavlovic have included: analytical assistance to counsel and testimony on all aspects of the restructuring of wholesale and retail electric markets in the Eastern Interconnection; technical representation of the District of Columbia People's Counsel on the DC PSC's Pepco Productivity Improvement Working Group and various PJM working groups; impact evaluation study of pilot energy efficiency and renewable energy programs in the District of Columbia; analysis of petroleum markets, expert testimony, and coordination of technical testimony in the Trans-Alaska Pipeline quality bank litigation; Independent Technical Review of the economic models used by the US Army Corps of Engineers for the Ohio River System Investment Plan; assistance to a major independent telephone company in the formulation and implementation of corporate strategic plans, applications for long-distance authority, and settlement negotiations with major domestic and foreign carriers.

By education and professional experience Dr. Pavlovic has expertise in formal and mathematical logic, statistics, economics, financial analysis, econometrics, and computer modeling. With 33 years' experience as a consultant and expert witness, Dr. Pavlovic has in-depth knowledge of

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commercial and industrial operations in the energy, transportation, and telecommunications industries and is familiar with a wide range of experimental and investigative methods in science and engineering.

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Regulatory Projects and Appearances

1. In re: the Application of Otter Tail Power Company for Authority to Increase Rates for Electric Utility Service in North Dakota (2024) - (Appearance: cost of service and rate design on behalf of the North Dakota Public Service Commission Advocacy Staff)
ND PSC Case No. PU-20-441
2. In re: 2023 Gas System Enhancement Program Plan Filings for the Commonwealth's Natural Gas Distribution Companies (2024) - (Appearance: cost and project compliance with tariff on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket Nos. D.P.U. 23-GSEP-01 to 23-GSEP-06
3. In re: the Application of Northern States Power Company for Advance Determination of Prudence – 345kV Big Stone to Sherburne (2024) - (Appearance: need, necessity and conformance with North Dakota Statutes and Regulation on behalf of the North Dakota Public Service Commission Advocacy Staff)
ND PSC Case No. PU-23-329
4. Pennsylvania Office of Consumer Advocate: Monitor, Review and Report on Electric and Natural Gas Filings to the FERC (2024)
Federal Energy Regulatory Agency Dockets
5. In re: Petition of Veolia Water New Jersey, Inc. for an Increase in Rates for Water Service and Other Tariff Changes (2023) - (Appearance: cost of service and rate design on behalf of the New Jersey Rate Counsel)
NJ BPU Docket No. WR23110790
6. In re: the Application of Northern States Power Company for Advance Determination of Prudence – Brookings County to Lyon County and Helena to Hampton 345 kV Second Circuit (2023) - (Appearance: need, necessity and conformance with North Dakota Statutes and Regulation on behalf of the North Dakota Public Service Commission Advocacy Staff)
ND PSC Case No. PU-23-295
7. In re: the Application of Northern States Power Company for Advance Determination of Prudence - Sherburne County 345 kV Transmission Line (2023) - (Appearance: need, necessity and conformance with North Dakota Statutes and Regulation on behalf of the North Dakota Public Service Commission Advocacy Staff)
ND PSC Case No. PU-23-142
8. In re: Petition of Middlesex Water Company for an Increase in Rates for Water Service and Other Tariff Changes (2023) - (Appearance: cost of service and rate design on behalf of the Township of East Brunswick, New Jersey)
NJ BPU Docket No. WR23050292

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9. In re: Petition of NSTAR Gas Company d/b/a Eversource Energy for Approval of its 2022 Gas System Enhancement Plan Reconciliation Filing (2023) - (Appearance: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 23-GREC-06
10. In re: Petition of Eversource Gas Company of Massachusetts d/b/a Eversource Energy for Approval of its 2022 Gas System Enhancement Plan Reconciliation Filing (2023) - (Appearance: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 23-GREC-05
11. In re: Petition of Berkshire Gas Company for Approval of its 2022 Gas System Enhancement Plan Reconciliation Filing (2023) - (Appearance: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 23-GREC-02
12. In re: Pittsburgh Water and Sewer Authority General Base Rate Increase Filing (2023) – (Appearance: gas and electric cost of service and rate design on behalf of the Pennsylvania Office of Consumer Advocate)
PA Public Utility Commission Docket Nos. R-2023-3039920 et al
13. In re: UGI Electric Company General Base Rate Increase Filing (2023) – (Appearance: electric cost of service and rate design on behalf of the Pennsylvania Office of Consumer Advocate)
PA Public Utility Commission Docket Nos. R-2022-3037368
14. In re: Application of Hawaii Water Service Company, Inc. for Approval of a General Rate Increase for its Pukalani Wastewater Division and Certain Tariff Changes (2023) – (Appearance: cost of service and rate design on behalf of the Hawaii Division of Consumer Advocacy)
HI Public Utilities Commission Docket No. 2022-0186
15. In re: Application of Lanai Water Company, Inc. for Review and Approval of Rate Increases; Revised Rate Schedules; and Changes to its Tariff (2023) – (Appearance: cost of service and rate design on behalf of the Hawaii Division of Consumer Advocacy)
HI Public Utilities Commission Docket No. 2022-0233

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16. In re: Application of Southern Maryland Electric Cooperative, Inc., for Authority to Revise Its Rates and Charges for Electric Service and Certain Rate Design Changes (2023) – (Appearance: cost of service and rate design on behalf of the Maryland Office of the People’s Counsel)
MD PSC Case No. 9688
17. In re: Application of San Diego Gas & Electric Company for Authority to Establish Its Authorized Cost of Capital for Utility Operations for 2023 (2022) – (Appearance: business risk and cost of equity on behalf of Utility Consumers’ Action Network)
CA Public Utilities Commission Application 22-04-012
18. In re: Valley Energy, Inc. General Base Rate Increase Filing (2022) – (Appearance: gas cost of service and rate design on behalf of the Pennsylvania Office of Consumer Advocate)
PA Public Utility Commission Docket Nos. R-2022-3032300
19. In re: Citizens’ Electric Company General Base Rate Increase Filing (2022) – (Appearance: electric cost of service and rate design on behalf of the Pennsylvania Office of Consumer Advocate)
PA Public Utility Commission Docket Nos. R-2022-3032369
20. In re: PECO Energy Company (Gas Division) General Base Rate Increase Filing (2022) – (Appearance: gas and electric cost of service and rate design on behalf of the Pennsylvania Office of Consumer Advocate)
PA Public Utility Commission Docket Nos. R-2022-3031113
21. In re: Petition of Eversource Gas Company of Massachusetts d/b/a Eversource Energy for Approval of its 2021 Gas System Enhancement Plan Reconciliation Filing (2022) - (Appearance: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 22-GREC-05
22. In re: Petition of Liberty Utilities (New England Natural Gas Company Corp.) d/b/a Liberty for Approval of its 2021 Gas System Enhancement Plan Reconciliation Filing (2022) - (Appearance: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 22-GREC-04
23. In re: Petition of Berkshire Gas Company for Approval of its 2021 Gas System Enhancement Plan Reconciliation Filing (2022) - (Appearance: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 22-GREC-02

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24. In re: Nova Scotia Power 2022-2024 General Rate Application (2022) - (Appearance: cost of service on behalf of the Nova Scotia Utility and Review Board)
NS UARB M10431
25. In re: the Application of Northern States Power Company for Authority to Increase Rates for Natural Gas Service in North Dakota (2021) - (Appearance: cost of service and rate design on behalf of the North Dakota Public Service Commission Advocacy Staff)
ND PSC Case No. PU-20-441
26. In re: Application of San Diego Gas & Electric Company for Authority to Establish Its Authorized Cost of Capital for Utility Operations for 2022 and to Reset the Annual Cost of Capital Mechanism (2021) – (Appearance: wildfire risk accounting and ratemaking on behalf of Utility Consumers’ Action Network)
CA Public Utilities Commission Application 21-08-014
27. In re: Petition of HPBS, Inc. for review and approval of Central Scheduling System (CSS) charge increase and revised CSS schedule (2021) – (Appearance: rate design on behalf of the Hawaii Department of Commerce and Consumer Affairs)
HI DCCA Docket No. PTP-2021-001
28. In re: Petition of NSTAR Gas Company d/b/a Eversource Energy for Approval of its 2020 Gas System Enhancement Plan Reconciliation Filing (2021) - (Assistance to Counsel: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 21-GREC-06
29. In re: Petition of Eversource Gas Company of Massachusetts d/b/a Eversource Energy for Approval of its 2020 Gas System Enhancement Plan Reconciliation Filing (2021) - (Assistance to Counsel: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 21-GREC-05
30. In re: Petition of Berkshire Gas Company for Approval of its 2020 Gas System Enhancement Plan Reconciliation Filing (2021) - (Assistance to Counsel: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 20-GREC-02
31. In re: the Application of Northern States Power Company for Authority to Increase Rates for Electric Service in North Dakota (2021) - (Appearance: cost of service and rate design on behalf of the North Dakota Public Service Commission Advocacy Staff)
ND PSC Case No. PU-20-441

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32. In re: Pike County Light & Power Company 2020 General Base Rate Increase Filing – (Appearance: gas and electric cost of service and rate design on behalf of the Pennsylvania Office of Consumer Advocate)
PA Public Utility Commission Docket Nos. R-2020-3022134 and R-2020-3022135
33. In re: Young Brothers LLC’s Application for Approval of a New Cost of Service Model (2020) – (Appearance: cost of service on behalf of the Hawaii Division of Consumer Advocacy)
HI Public Utilities Commission Docket No. 2020-0135
34. In re: Petition of NSTAR Gas Company d/b/a Eversource Energy for Approval of its 2019 Gas System Enhancement Plan Reconciliation Filing (2020) - (Assistance to Counsel: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 20-GREC-06
35. In re: Petition of Bay State Gas Company d/b/a Columbia Gas of Massachusetts for Approval of its 2019 Gas System Enhancement Plan Reconciliation Filing (2020) - (Assistance to Counsel: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 20-GREC-05
36. In re: Petition of Berkshire Gas Company for Approval of its 2019 Gas System Enhancement Plan Reconciliation Filing (2020) - (Assistance to Counsel: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 20-GREC-02
37. In re: Pittsburgh Water and Sewer Authority 2020 General Base Rate Increases 2020 – (Appearance: multi-year rate plan and performance-based ratemaking on behalf of the Pennsylvania Office of Consumer Advocate)
PA Public Utility Commission Docket Nos. R-2020-3017970 and R-2020-3017951
38. In re: Commonwealth Edison Company Petition for approval of a Revision to Integrated Distribution Company Implementation Plan Creation of Rate Residential Time of Use Pricing Pilot (“Rate RTOUP”) – On Rehearing (2020) – (Appearance: price signal and customer response on behalf of the Illinois Attorney General)
IL Commerce Commission Docket Nos. 18-1725/18-1824
39. In re: Hawaii Electric Company, Inc. Application for Approval of a General Rate Increase and Revised Rate Schedules and Rules (2019) - (Appearance: cost of service and rate design on behalf of the Hawaii Division of Consumer Advocacy)
HI Public Utilities Commission Docket No. 2019-0085

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40. In re: Application of San Diego Gas & Electric Company for Authority to: (i) Adjust its Authorized Return on Common Equity, (ii) Adjust its Authorized Embedded Costs of Debt and Preferred Stock, (iii) Adjust its Authorized Capital Structure; (iv) Increase its Overall Rate of Return, (v) Modify its Adopted Cost of Capital Mechanism Structure, and (vi) Revise its Electric Distribution and Gas Rates Accordingly, and for Related Substantive and Procedural Relief (2019) – (Appearance: wildfire risk accounting and ratemaking on behalf of Utility Consumers’ Action Network)
CA Public Utilities Commission Application 19-04-017
41. In re: Proposed Amendments to N.J.A.C. 14:9 Adoption of Water and Sewer Uniform System of Accounts (2019) – (Assistance to counsel: water and sewer accounting on behalf of the Division of Rate Counsel)
NJ Board of Public Utilities Docket Nos. WX19050612 and WX19050613
42. In re: Petition of Public Service Electric and Gas Company for Approval of Gas Base Rate Adjustments Pursuant to its Gas System Modernization Program (2019) – (Assistance to Counsel: infrastructure replacement accounting)
NJ Board of Public Utilities Docket No. GE19040522
43. In re: Petition of NSTAR Gas Company d/b/a Eversource Energy for Approval of its 2018 Gas System Enhancement Plan Reconciliation Filing (2019) - (Assistance to Counsel: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 19-GREC-06
44. In re: Petition of Bay State Gas Company d/b/a Columbia Gas of Massachusetts for Approval of its 2018 Gas System Enhancement Plan Reconciliation Filing (2019) - (Assistance to Counsel: prudence/used and useful, accounting, cost of service and rate design on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 19-GREC-05
45. In re: The Application of Potomac Electric Power Company for Adjustments to Its Retail Rates for the Distribution of Electric Energy (2019) – (Appearance: cost of service and rate design on behalf of the Maryland Office of People’s Counsel)
MD Public Service Commission Case No. 9602
46. In re: PECO Energy Company Non-Bypassable Transmission Service Charge (NBT) Semiannual Adjustment (2019) - (Appearance: accounting, cost of service and rate design on behalf of the Pennsylvania Office of Consumer Advocate)
PA Public Utility Commission Docket No. M-2018-3005860

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47. In re: PECO Energy Company Transmission Formula Rate Application (2018) -
(Appearance: accounting, cost of service and rate design on behalf of the
Pennsylvania Office of Consumer Advocate)
Federal Energy Regulatory Commission Docket ER17-1519-000
48. In re: Petition of NSTAR Gas Company d/b/a Eversource Energy for Approval of its
2017 Gas System Enhancement Plan Reconciliation Filing (2018) - (Appearance:
prudence/used and useful, accounting, cost of service and rate design on behalf of the
Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 18-GREC-06
49. In re: Petition of Bay State Gas Company d/b/a Columbia Gas of Massachusetts for
Approval of its 2017 Gas System Enhancement Plan Reconciliation Filing (2018) -
(Appearance: prudence/used and useful, accounting, cost of service and rate design
on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 18-GREC-05
50. In re: The Application of the Potomac Edison Company for Adjustments to Its Retail
Rates for the Distribution of Electric Energy (2018) – (Appearance: cost of service and
rate design on behalf of the Maryland Office of People’s Counsel)
MD Public Service Commission Case No. 9490
51. In re: Rate Applications of Kansas City Power & Light – Missouri and Kansas City
Power & Light – Greater Missouri Operations (2018) – (Appearance: consolidated
operations, cost of service and rate design on behalf of the Missouri Office of Public
Counsel)
MO Public Service Commission Case Nos. ER-2018-0145 and ER-2018-0146
52. In re: The Application of Potomac Electric Power Company for Adjustments to Its
Retail Rates for the Distribution of Electric Energy (2018) – (Appearance: cost of
service and rate design on behalf of the Maryland Office of People’s Counsel)
MD Public Service Commission Case No. 9472
53. In re: Mid-Atlantic Interstate Transmission, L.L.C. 2018 Transmission Formula
Rate Protocol Filings (2018) - (Analysis and Advice to Counsel: accounting)
Federal Energy Regulatory Commission Docket ER17-211-000
54. In re: The Gas Company d/b/a Hawaii Gas Application for Approval of Rate Increases
and Revised Rate Schedules and Rules (2017) - (Appearance: cost of service and rate
design on behalf of the Hawaii Division of Consumer Advocacy)
HI Public Utilities Commission Docket No. 2017-0105
55. In re: Montana-Dakota Utilities Co., Application to Increase Natural Gas Rates (2017)
- (Appearance: cost of service and rate design on behalf of the North Dakota Public
Service Commission Staff)
ND Public Service Commission Case No. PU-12-813

PCMG and Associates LLC

56. In re: The Application of Delmarva Power and Light Company for Adjustments to Its Retail Rates for the Distribution of Electric Energy (2017) – (Appearance: cost of service and rate design on behalf of the Maryland Office of People’s Counsel)
MD Public Service Commission Case No. 9455
57. In re: Petition of NSTAR Gas Company d/b/a Eversource Energy for Approval of its 2016 Gas System Enhancement Plan Reconciliation Filing (2017) - (Appearance: prudence/used and useful and plant accounting on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 17-GREC-06
58. In re: Petition of Bay State Gas Company d/b/a Columbia Gas of Massachusetts for Approval of its 2016 Gas System Enhancement Plan Reconciliation Filing (2017) - (Appearance: prudence/used and useful and plant accounting on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 17-GREC-05
59. In re: In the matter of the application of Columbia Gas of Maryland, Inc. for Authority to Increase Rates and Charges (2017) - (Appearance: cost of service and rate design on behalf of the Maryland Office of People’s Counsel)
MD Public Service Commission Case No. 9447
60. In re: PJM Interconnection, L.L.C. - PECO Energy Company Transmission Formula Rate Application (2017) - (Analysis and Advice to Counsel: accounting, cost of service and rate design)
Federal Energy Regulatory Commission Docket ER17-1519-000
61. In re: Northern Illinois Gas Company d/b/a Nicor Gas Company Proposed General Increase in Gas Rates (2017) - (Appearance: prudence/used and useful and plant accounting re. accelerated asset replacement program on behalf of the Illinois Citizens Utility Board)
IL Commerce Commission Docket No. 17-0124
62. In re: The Application of Potomac Electric Power Company for Adjustments to Its Retail Rates for the Distribution of Electric Energy (2017) - (Appearance: cost of service and rate design on behalf of the Maryland Office of People’s Counsel)
MD Public Service Commission Case No. 9443
63. In re: PJM Interconnection, L.L.C. - Rockland Electric Company Transmission Rate Application (2017) (Analysis and Advice to Counsel: accounting, cost of service and rate design on behalf of the New Jersey Division of Rate Counsel)
Federal Energy Regulatory Commission Docket ER17-856-000

PCMG and Associates LLC

64. In re: PJM Interconnection, L.L.C. - Mid-Atlantic Interstate Transmission, L.L.C. Transmission Formula Rate Application (2016) - (Analysis and Advice to Counsel: accounting, cost of service and rate design on behalf of the Pennsylvania Office of Consumer Advocate)
Federal Energy Regulatory Commission Docket ER17-211-000
65. In re: The Application of Delmarva Power and Light Company for Adjustments to Its Retail Rates for the Distribution of Electric Energy (2016) – (Appearance: cost of service and rate design on behalf of the Maryland Office of People’s Counsel)
MD Public Service Commission Case No. 9424
66. In re: The Application of Potomac Electric Power Company for Adjustments to Its Retail Rates for the Distribution of Electric Energy (2016) – (Appearance: cost of service and rate design on behalf of the Maryland Office of People’s Counsel)
MD Public Service Commission Case No. 9418
67. In re: Petition of Fitchburg Gas and Electric Light Company d/b/a Unitil for Approval of its 2015 Gas System Enhancement Plan Reconciliation Filing (2016) - (Analysis and Advice to Counsel: prudence/used and useful and plant accounting on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 16-GREC-01
68. In re: Petition of Bay State Gas Company d/b/a Columbia Gas of Massachusetts for Approval of its 2015 Gas System Enhancement Plan Reconciliation Filing (2016) - (Appearance: prudence/used and useful and plant accounting on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 16-GREC-05
69. In re: Petition for Approval of Gas Infrastructure Contract Between Public Service Company of New Hampshire d/b/a Eversource Energy and Algonquin Gas Transmission, LLC (2016) - (Appearance: compliance with statutes and regulations, prudence, cost/benefit, and ratemaking on behalf of the New Hampshire Office of Consumer Advocate)
NH Public Utilities Commission Docket No. DE 16-241
70. In re: Central Maine Power Company, Annual Compliance Filing and Price Change (2016) - (Analysis and Advice to Counsel: tax normalization regulatory asset on behalf of the Maine Office of the Public Advocate)
ME Public Service Commission Docket No. 2016-00035
71. In re: Bulletin 2015-10 Generic Proceeding to Establish Parameters for the Next Generation PBR Plans (2016) - (Appearance: productivity adjustments/performance based ratemaking on behalf of the Alberta Utilities Consumer Advocate)
Alberta Utilities Commission Proceeding 20414

PCMG and Associates LLC

72. In re: Emera Maine, Proposed Rate Increase in Rates (2016) - (Analysis and Advice to Counsel: evaluation of management audit of implementation of Customer Information System on behalf of the Maine Office of the Public Advocate)
ME Public Service Commission Docket No. 2015-00360
73. In re: The Merger of the Southern Company and AGL Resources Inc.- Joint Application of the Southern Company, AGL Resources Inc., and Pivotal Utility Holdings, Inc., d/b/a Elkton Gas (2015-2016) - (Appearance: earnings, synergy savings, rates, operations, supply procurement, safety, and reliability on behalf of the Maryland Office of People's Counsel)
MD Public Service Commission Case No. 9404
74. In re: Petition of Bay State Gas Company d/b/a Columbia Gas of Massachusetts for Approval of Firm Transportation Agreements with Millennium Pipeline Company, LLC (2015-2016) - (Analysis, Advice to Counsel, and Assistance on Brief: compliance with gas supply plan, rates, and reliability on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 15-142
75. In re: Petition of Boston Gas Company and Colonial Gas Company d/b/a National Grid for Approval of Precedent Agreements with Millennium Pipeline Company, LLC (2015-2016)
- (Analysis, Advice to Counsel, and Assistance on Brief: compliance with gas supply plan, rates, and reliability on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 15-130
76. In re: Petition of Boston Gas Company and Colonial Gas Company d/b/a National Grid for Approval of Agreements for LNG or Liquefaction Services with GDF Suez Gas NA, LLC; Northeast Energy Center, LLC; Gaz Metro LNG, L.P.; and National Grid LNG (2015- 2016) - (Analysis and Advice to Counsel: compliance with gas supply plan, rates, and reliability on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 15-129
77. In re: Columbia Gas of Massachusetts CY2014 Targeted Infrastructure Reinvestment Factor Compliance Filing (2015) - (Appearance: PBR tracker design/rates, prudence/used and useful, plant accounting on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 15-55
78. ENMAX Energy Corporation (EEC) 2015-2016 Regulated Rate Option Non-Energy Tariff Application (2015-2016) - (Appearance: cost allocation, rate design, non-energy risk on behalf of the Alberta Utilities Consumer Advocate)
Alberta Utilities Commission Proceeding 20480

PCMG and Associates LLC

79. In the Matter of the Merger of Exelon Corporation and Pepco Holdings, Inc. (2014)
- (Advice to Counsel: impact on customers on behalf of the New Jersey Division of Rate Counsel)
NJ Board of Public Utilities BPU Docket No. EM1406
80. In re: Application of Baltimore Gas and Electric Company For Adjustments To Its Electric and Gas Base Rates (2014) (Analysis and Advice to Counsel in Settlement: earnings, investment tracker, cost allocation and rate design on behalf of the Maryland Office of People's Counsel)
MD Public Service Commission Case No. 9355
81. In re: Columbia Gas of Massachusetts CY2013 Targeted Infrastructure Reinvestment Factor Compliance Filing (2014) - (Appearance: PBR tracker design/rates, prudence/used and useful, plant accounting on behalf of the Massachusetts Attorney General Office of Ratepayer Advocacy)
MA Department of Public Utilities Docket No. D.P.U. 14-83
82. In re: Potential Business Combination of Entergy Louisiana, LLC and Entergy Gulf States Louisiana, L.L.C. (2014-2015) - (Analysis and Advice to Counsel: impact on rates and consolidation of rates on behalf of the Louisiana Public Service Commission Staff)
LA Public Service Commission Docket No.U-33244
83. In the Matter of the Application of Ohio Power Company to Adopt a Final Implementation Plan for the Retail Stability Rider (2014) - (Analysis and Advice to Counsel: rate design)
OH Public Utilities Commission Case No. 14-1186-EL-RDR
84. In re: Examination of Long-Term Natural Gas Hedging Proposals (2014-2015) - (Analysis and Advice to Counsel: natural gas procurement on behalf of the Louisiana Public Service Commission Staff)
LA Public Service Commission Docket No.R-32975-LPSC, ex parte
85. In re: 2013 Integrated Resource Planning Process for Southwestern Electric Power Company Pursuant to General Order Dated April, 20, 2012 (2014-2015 - (Analysis and Advice to Counsel: IRP design and evaluation on behalf of the Louisiana Public Service Commission Staff)
LA Public Service Commission Docket No. I-33013 SWEPCO, ex parte
86. In the Matter of the Application of Columbia Gas of Maryland, Inc. for Authority to Adopt an Infrastructure Replacement Surcharge Mechanism (2013-2014) - (Appearance: PBR tracker design/rates, prudence/used and useful, plant accounting on behalf of the Maryland Office of People's Counsel)
MD Public Service Commission Case No. 9332

PCMG and Associates LLC

87. In the Matter of the Application of Baltimore Gas and Electric Company for Approval of a Gas System Strategic Infrastructure Development and Enhancement Plan and Accompanying Cost Recovery Mechanism (2013-2014) - (Appearance: PBR tracker design/rates, prudence/used and useful, plant accounting on behalf of the Maryland Office of People's Counsel)
MD Public Service Commission Case No. 9331
88. In the Matter of the Application of Delmarva Power & Light Company for an Increase in Electric Base Rates and Miscellaneous Tariff Changes (2013-2014) - (Appearance: earnings, investment tracker design/rates, cost allocation and rate design on behalf of the Delaware Public Service Commission Staff)
DE Public Service Commission Docket No. 13-115
89. In the Matter of the Application of Northern States Power Company for Authority to Increase Rates for Electric Service in North Dakota (2013) - (Appearance: cost allocation and rate design on behalf of the North Dakota Public Service Commission Staff)
ND Public Service Commission Case No. PU-12-813
90. In the Matter of the Application of Columbia Gas of Maryland, Inc. for Authority to Increase Rates and Charges (2013) - (Appearance: expense tracker design/rates and evaluation on behalf of the Maryland Office of People's Counsel)
MD Public Service Commission Case No. 9316

North Dakota Proposed 2024 Test Year		This spreadsheet model requires hard coding of % increase for all classes except general service which is driven by the overall revenue increase required.										
Hard Coded Number						Total						
Formula Number						Large General Service	Irrigation	Outdoor Lighting	OPA	Controlled Service Deferred	Controlled Service Interruptible	Controlled Service Off-Peak
		North Dakota	Residential	Farms	General Service							
Rate Base		666,288,748	178,993,644	11,549,742	149,790,467	235,875,871	794,619	13,753,018	6,089,886	21,810,134	46,635,092	996,275
		100.00%	26.86%	1.73%	22.48%	35.40%	0.12%	2.06%	0.91%	3.27%	7.00%	0.15%
Total Available for Return		20,845,603	5,345,215	241,280	4,937,686	9,750,095	(36,504)	1,378,033	(73,379)	(1,006,539)	76,856	232,860
		100.00%	25.64%	1.16%	23.69%	46.77%	-0.18%	6.61%	-0.35%	-4.83%	0.37%	1.12%
Rate of Return Earned		3.13%	2.99%	2.09%	3.30%	4.13%	-4.59%	10.02%	-1.20%	-4.62%	0.16%	23.37%
Relative Rate of Return			0.9545	0.6677	1.0536	1.3212	-1.4684	3.2027	-0.3851	-1.4751	0.0527	7.4708
Rate of Return Requested		7.85%	7.85%	7.85%	7.85%	7.85%	7.85%	7.85%	7.85%	7.85%	7.85%	7.85%
Operating Income Required		52,303,667	14,051,001	906,655	11,758,552	18,516,256	62,378	1,079,612	478,056	1,712,096	3,660,855	78,208
Total Available for Return		20,845,603	5,345,215	241,280	4,937,686	9,750,095	(36,504)	1,378,033	(73,379)	(1,006,539)	76,856	232,860
Operating Income Deficiency		31,458,064	8,705,787	665,375	6,820,866	8,766,161	98,882	(298,421)	551,436	2,718,635	3,583,999	(154,653)
Incremental Taxes	GRCF = 1.3228371	10,155,829	2,810,551	214,808	2,202,028	2,830,042	\$1,923	(96,341)	178,024	877,676	1,157,048	(49,928)
Revenue Increase Required	Gross	41,613,893	11,516,337	880,182	9,022,893	11,596,203	130,805	(394,762)	729,459	3,596,311	4,741,046	(204,580)
CCOSS Percent Increase	Gross	22.78%	22.61%	33.36%	23.44%	15.99%	142.36%	-12.52%	53.71%	151.14%	45.63%	-28.40%
Current Revenue Responsibility												
Present Retail Revenue without Rider Roll-In		182,686,888	50,929,292	2,638,536	38,489,021	72,538,663	\$1,886	3,151,974	1,358,100	2,379,440	10,389,661	720,325
Revenue Increase Required		41,613,894	11,516,337	880,182	9,022,893	11,596,203	130,805	(394,762)	729,459	3,596,311	4,741,046	(204,580)
CCOSS - Revenue Responsibility		224,300,782	62,445,629	3,518,718	47,511,915	84,134,865	222,690	2,757,212	2,087,559	5,975,751	15,130,697	515,744
% of Present Revenue (no riders)			27.88%	1.44%	21.07%	39.71%	0.05%	1.73%	0.74%	1.30%	5.69%	0.39%
CCOSS - Percent Responsibility			27.84%	1.57%	21.18%	37.51%	0.10%	1.23%	0.93%	2.66%	6.75%	0.23%

North Dakota Proposed 2024 Test Year		This spreadsheet model requires hard coding of % increase for all classes except general service which is driven by the overall revenue increase required.										
Hard Coded Number												
Formula Number												
		North Dakota	Residential	Farms	General Service	Large General Service	Irrigation	Outdoor Lighting	OPA	Controlled Service Deferred	Controlled Service Interruptible	Controlled Service Off-Peak
Rate Base		661,733,555	205,126,967	10,826,081	147,590,894	226,405,626	578,900	13,293,092	6,108,235	15,571,307	35,235,809	996,643
Total Available for Return		21,208,695	2,105,053	321,162	5,158,815	10,895,058	(10,923)	1,432,702	(78,072)	(286,637)	1,438,974	232,561
Rate of Return Earned		3.21%	1.03%	2.97%	3.50%	4.81%	-1.89%	10.78%	-1.26%	-1.84%	4.08%	23.33%
Relative Rate of Return		7.85%	0.5202	0.9256	1.0906	1.5015	-0.5857	3.3628	-0.3988	-0.5743	1.2742	7.2806
Rate of Return Requested			7.85%	7.85%	7.85%	7.85%	7.85%	7.85%	7.85%	7.85%	7.85%	7.85%
Operating Income Required		51,946,084	16,102,467	849,847	11,585,885	17,772,842	45,444	1,043,608	479,496	1,222,348	2,766,011	78,236
Total Available for Return		21,208,695	2,105,053	321,162	5,158,815	10,895,058	(10,923)	1,432,702	(78,072)	(286,637)	1,438,974	232,561
Operating Income Deficiency		30,737,389	13,997,414	528,685	6,427,071	6,877,784	56,366	(389,194)	557,568	1,508,984	1,327,037	(154,324)
Incremental Taxes	GRCP = 1.3228371	9,923,169	4,518,884	170,679	2,074,897	2,220,403	18,197	(125,646)	180,004	487,156	428,417	(49,822)
Revenue Increase Required	Gross	40,660,558	18,516,298	699,364	8,501,967	9,098,187	74,564	(814,841)	737,572	1,996,140	1,755,453	(204,146)
COOSS Percent Increase	Gross	22.26%	36.36%	26.31%	22.09%	12.54%	81.15%	-16.33%	54.31%	83.89%	16.90%	-28.34%
Current Revenue Responsibility												
Present Retail Revenue without Rider Roll-In		182,686,888	50,929,292	2,638,536	38,489,021	72,538,663	91,886	3,151,974	1,358,100	2,379,440	10,389,651	720,325
Revenue Increase Required		40,660,559	18,516,298	699,364	8,501,967	9,098,187	74,564	(814,841)	737,572	1,996,140	1,755,453	(204,146)
COOSS - Revenue Responsibility		223,347,447	69,445,591	3,337,900	46,990,988	81,636,850	166,449	2,637,134	2,095,672	4,375,580	12,145,104	516,179
% of Present Revenue (no riders)			27.85%	1.44%	21.07%	39.71%	0.05%	1.73%	0.74%	1.30%	5.69%	0.39%
COOSS - Percent Responsibility			31.09%	1.49%	21.04%	36.55%	0.07%	1.18%	0.94%	1.96%	5.44%	0.23%
Proposed Revenue Responsibility												
Present Retail Revenue without Rider Roll-In		182,686,888	50,929,292	2,638,536	38,489,021	72,538,663	91,886	3,151,974	1,358,100	2,379,440	10,389,651	720,325
Revenue Increase Required		40,660,559	18,516,298	699,364	8,501,967	9,098,187	74,564	(814,841)	737,572	1,996,140	1,755,453	(204,146)
Total Revenue Proposed		223,347,447	69,445,591	3,337,900	46,990,988	81,636,850	166,449	2,637,134	2,095,672	4,375,580	12,145,104	516,179
Percentage Increase Proposed	Gross	22.26%	36.36%	26.31%	22.09%	12.54%	81.15%	-16.33%	54.31%	83.89%	16.90%	-28.34%
% of Proposed Revenue			27.25%	1.44%	21.07%	39.71%	0.05%	1.73%	0.74%	1.30%	5.69%	0.39%
COOSS - Percent Responsibility			31.09%	1.49%	21.04%	36.55%	0.07%	1.18%	0.94%	1.96%	5.44%	0.23%
Proposed Above/Below COSS Responsibility			-2.08%	0.01%	0.01%	-0.02%	-0.02%	-0.16%	-0.66%	-0.01%	-0.16%	0.15%
			-7.16%	0.58%	4.14%	5.43%	-41.52%	17.97%	-20.55%	-63.10%	-7.45%	34.11%
Present Revenues Without a Case												
Present Retail Revenue without Rider Roll-In		182,686,888	50,929,292	2,638,536	38,489,021	72,538,663	91,886	3,151,974	1,358,100	2,379,440	10,389,651	720,325
Present Rider Roll-In		23,302,321	7,667,540	395,569	5,840,308	7,452,874	13,810	554,013	193,033	286,838	840,714	56,623
Total Present Revenue Without a Case		205,989,209	58,596,832	3,034,105	44,329,329	79,991,537	105,695	3,705,988	1,551,133	2,666,277	11,230,365	776,948
% of Present Revenue (with riders)			28.45%	1.47%	21.52%	38.83%	0.05%	1.80%	0.79%	1.29%	5.48%	0.38%
COOSS - Percent Responsibility			31.09%	1.49%	21.04%	36.55%	0.07%	1.18%	0.94%	1.96%	5.44%	0.23%
Present Above/Below Responsibility			-2.65%	-0.02%	0.48%	2.28%	-0.02%	-0.66%	-0.19%	-0.66%	-0.01%	-0.16%
			-18.51%	-9.98%	-6.90%	-2.06%	-67.48%	28.84%	-35.11%	-64.11%	-6.16%	33.56%
Total Revenue Increase Required		17,358,238	10,848,758	302,795	2,661,659	1,645,313	60,754	(1,068,854)	544,539	1,709,303	914,739	(260,769)
Less: Incremental Change RRA Rider Revenue		(694,393)	(296,207)	(14,864)	(210,019)	(169,298)	(453)	(1,027)	(6,869)	(975)	4,972	346
Less: Incremental Change TCR Rider Revenue		6,424	67,585	4,091	54,035	25,341	189	(22,621)	2,629	(15,617)	(102,062)	(7,045)
Less: Incremental Change AMDT Rider Revenue		94,505	11,516	499	10,070	608	59	3,541	340	3,120	4,543	210
Less: Incremental Change CWP Removal from Rider Revenue		(558,034)	(211,610)	(10,646)	(155,375)	(156,550)	(885)	(7,407)	(5,003)	(4,307)	(3,593)	(187)
Less: Incremental Change GAAP Provision		824,787	(165,999)	(11,910)	(151,064)	1,287,136	622	(18,876)	(2,497)	24,658	(70,809)	(36,512)
New Base Revenues		17,741,949	11,443,473	335,627	3,114,033	688,016	60,693	(1,022,464)	556,039	1,702,424	1,081,689	(217,581)
Net Revenue Increase Requested		17,358,238	6,210,692	322,432	4,690,251	6,335,357	11,918	(490,974)	187,238	16,541	68,381	6,405
Rate of Return												
Percentage Increase - New Revenue	Net	8.43%	10.60%	10.62%	10.58%	7.92%	11.28%	-13.25%	12.07%	0.62%	0.61%	0.82%
Revenue Apportionments			1.2578	1.2607	1.2556	0.9399	1.3381	(1.5721)	1.4324	0.0736	0.0723	0.0978
Present Average Rate	6.43%	\$ 0.08047	\$ 0.12217	\$ 0.10465	\$ 0.11560	\$ 0.05738	\$ 0.07861	\$ 0.28392	\$ 0.08644	\$ 0.08821	\$ 0.05685	\$ 0.05698
Proposed Average Rate	\$/kWh	\$ 0.08725	\$ 0.13512	\$ 0.11566	\$ 0.12784	\$ 0.06192	\$ 0.08747	\$ 0.24804	\$ 0.09687	\$ 0.08756	\$ 0.05720	\$ 0.05745
Increase/(Decrease)		\$ 0.00678	\$ 0.01295	\$ 0.01111	\$ 0.01223	\$ 0.00454	\$ 0.00886	\$ (0.03788)	\$ 0.01043	\$ 0.00065	\$ 0.00035	\$ 0.00047
Test Year kWh sales		2,559,917,871	479,617,595	29,028,983	383,458,014	1,394,170,020	1,344,574	12,961,488	17,945,320	30,225,685	197,531,759	13,634,433
Rider Revenues Rolling In												
Renewable Resource Recovery	RRCR E2-E8760	15,539,967	5,020,393	251,924	3,765,812	5,243,594	7,451	370,680	112,854	177,506	551,238	38,415
Transmission Cost Recovery	TCRR D2	3,547,829	1,278,967	77,410	1,022,544	985,990	3,585	34,065	47,854	12,316	89,450	5,553
Generation Cost Recovery Rider	GCR D1	3,595,685	1,161,634	58,291	871,345	1,213,279	1,724	83,769	26,136	41,072	127,547	8,889
Advanced Meter & Distribution Technology	AMDT	618,840	206,546	8,944	180,607	10,911	1,050	63,498	6,050	55,950	81,479	3,766
Rider Revenues Rolling In		23,302,321	7,667,540	395,569	5,840,308	7,452,874	13,810	554,013	193,033	286,838	840,714	56,623
Return Allocation		38,566,933	8,315,745	643,595	9,849,065	17,230,415	996	941,728	109,163	(270,096)	1,507,355	238,966
Rate of Return		5.83%	4.03%	5.61%	6.67%	7.61%	0.17%	7.08%	1.79%	-1.73%	4.28%	23.58%
Relative Rate of Return			0.70	1.02	1.14	1.31	0.03	1.22	0.31	-0.30	0.73	4.11

ND PSC Class Revenue Distribution			North Dakota	Residential	Farms	General Service	Total Large General Service	Irrigation	Outdoor Lighting	OPA	Controlled Service Deferred	Controlled Service Interruptible	Controlled Service Off-Peak
Rate Base	DM		660,426,056	177,418,674	11,448,116	148,472,457	233,800,393	787,627	13,632,005	6,036,301	21,618,226	46,224,749	987,509
Total Available for Return	DM		19,295,441	4,947,723	223,337	4,570,500	9,025,039	-33,790	1,275,557	-67,923	-931,689	71,141	215,544
Rate of Return Earned			2.92%	2.79%	1.95%	3.08%	3.86%	-4.29%	9.36%	-1.13%	-4.31%	0.15%	21.83%
Relative Rate of Return			1.000	0.954	0.67	1.05	1.32	-1.47	3.20	-0.39	-1.48	0.05	7.47
Rate of Return Requested	DM	6.08%	6.08%	6.08%	6.08%	6.08%	6.08%	6.08%	6.08%	6.08%	6.08%	6.08%	6.08%
Operating Income Required			40,120,883	10,778,184	695,473	9,019,702	14,203,374	47,848	828,144	366,705	1,313,307	2,808,154	59,991
Revenue Increase Required		0	20,825,442	5,830,461	472,136	4,449,201	5,178,335	81,638	-447,412	434,628	2,244,996	2,737,013	-155,553
adjustment 1			1,595,147	291,523	89,706			40,819	-648,748	217,314	1,122,498	684,253	-202,219
Adjt %				0.05	0.19			0.50	1.45	0.50	0.50	0.25	1.30
adjustment 2		19,230,295		5,361,005	277,742	4,051,496	7,635,687	9,672	331,788	142,959	250,469	1,093,653	75,824
adjustment 3													
Sum of Adjustments				5,652,528	367,448	4,051,496	7,635,687	50,492	-316,958	360,273	1,372,967	1,777,906	-126,393
adjusted revenue required			40,120,887	10,600,251	590,785	8,621,997	16,660,726	16,702	958,599	292,350	441,278	1,849,047	89,151
Rate of Return			6.08%	5.97%	5.16%	5.81%	7.13%	2.12%	7.03%	4.84%	2.04%	4.00%	9.03%
Relative Rate of Return			1.000	0.983	0.849	0.956	1.173	0.949	1.158	0.797	0.336	0.658	1.486
Rider Revenue Rolling In			23,302,321	7,667,540	396,569	5,840,308	7,452,874	13,810	554,013	193,033	286,838	840,714	56,623
Present Revenue without Rider Roll-In			182,686,888	50,929,292	2,638,536	38,489,021	72,538,663	91,886	3,151,974	1,358,100	2,379,440	10,389,651	720,325
				27.88%	1.44%	21.07%	39.71%	0.05%	1.73%	0.74%	1.30%	5.69%	0.99%
Total Proposed Revenues			222,807,775	61,529,544	3,229,321	47,111,018	89,199,389	108,588	4,110,573	1,650,450	2,820,718	12,238,698	809,475
Total Present Revenues			205,989,209	58,596,832	3,035,105	44,329,329	79,991,537	105,695	3,705,988	1,551,133	2,666,277	11,230,365	776,948
Net Revenue Increase			16,818,566	2,932,711	194,217	2,781,689	9,207,853	2,892	404,585	99,317	154,441	1,008,333	32,528
Net Bill Impact			8.16%	5.00%	6.40%	6.28%	11.51%	2.74%	10.92%	6.40%	5.79%	8.98%	4.19%