

Before the North Dakota Public Service Commission
State of North Dakota

In the Matter of the Application of Otter Tail Power Company
For Authority to Increase Rates for Electric Utility
Service in North Dakota

Case No. PU-23-342

Exhibit_____

REVENUE REQUIREMENT

Rebuttal Testimony and Schedules of

CHRISTY L. PETERSEN

November 4, 2024

TABLE OF CONTENTS

| | | |
|------|---|----|
| I. | INTRODUCTION AND QUALIFICATIONS | 1 |
| II. | REBUTTAL TESTIMONY 2024 TEST YEAR REVENUE REQUIREMENT AND REVENUE DEFICIENCY | 2 |
| A. | Overall Rebuttal Testimony 2024 Test Year Revenue Requirement and Revenue Deficiency | 2 |
| B. | Rate Base..... | 3 |
| 1. | Remove Plant Held for Future Use | 3 |
| 2. | Ellendale Jurisdictional Assignment Update..... | 4 |
| C. | Operating Statement | 5 |
| 1. | Plant Outage Normalization..... | 5 |
| 2. | Three-Year Average of Non-Rider Other Electric Revenues | 6 |
| 3. | Aircraft Expenses..... | 6 |
| 4. | JCOSS E1 Allocation Factor | 7 |
| D. | Rebuttal Testimony Revenue Requirement Conclusion..... | 7 |
| III. | CONTESTED ISSUES..... | 7 |
| A. | Staff Revenue Requirement Calculation (Advocacy Staff– Mugrace)..... | 7 |
| B. | Vacancy Rate (Advocacy Staff-Mugrace) | 8 |
| 1. | OTP Budget Treatment of Vacancies | 9 |
| 2. | Data Selection | 11 |
| 3. | Any Vacancy Rate Adjustment Should Not be Applied to Pension and PRM Expenses. | 12 |
| 4. | Conclusion on Vacancy Rate | 14 |
| C. | ADIT (Advocacy Staff – Mugrace) | 14 |
| D. | Short Term CWIP (Advocacy Staff – Mugrace) | 18 |
| E. | Payroll Taxes (Advocacy Staff-Mugrace) | 21 |
| F. | Cash Working Capital (Advocacy Staff – Mugrace)..... | 22 |
| IV. | CONCLUSION | 22 |

ATTACHED SCHEDULES

Schedule 1 – Rebuttal Jurisdictional Financial Summary

Schedule 1a – Rate of Return

Schedule 2 – Rebuttal Rate Base Summary

Schedule 3 – Rebuttal Operating Statement Summary

Schedule 4 – Rebuttal Rate Base Bridge Schedule

Schedule 5 – Rebuttal Operating Statement Bridge Schedule

Schedule 6 – Jurisdictional Financial Summary Comparison

Schedule 7 – OTP Response to Discovery Request ND PSC-006

Schedule 8 – OTP Response to Discovery Request ND-PSC-024

I. INTRODUCTION AND QUALIFICATIONS

Q. PLEASE STATE YOUR NAME AND CURRENT EMPLOYER.

A. My name is Christy L. Petersen. I am employed by Otter Tail Power Company (OTP) as Manager, Regulatory Accounting.

Q. DID YOU PREPARE DIRECT TESTIMONY IN THIS PROCEEDING?

A. Yes. I filed Direct Testimony on OTP's overall revenue requirements, the jurisdictional cost of service study (JCOS) and the calculation of the 2024 Test Year revenue requirement and base rate revenue deficiency. I also described OTP's capital and operations and maintenance (O&M) budgets, which provide the basis for the 2024 Test Year.

Q. DID YOU FILE SUPPLEMENTAL DIRECT TESTIMONY IN THIS PROCEEDING?

A. Yes. My Supplemental Direct Testimony described OTP's revised 2024 Test Year revenue requirement and associated revenue deficiency, which incorporated revisions identified after filing Direct Testimony.

Q. WHAT IS THE PURPOSE OF YOUR REBUTTAL TESTIMONY?

A. The purpose of my Rebuttal Testimony is to describe OTP's Rebuttal Testimony 2024 Test Year revenue requirement, which incorporates certain adjustments to the Supplemental Direct Testimony revenue requirement and base rate revenue deficiency.

I also respond to certain recommendations included in the October 4, 2024 Direct Testimony of Dante Mugrace on behalf of the North Dakota Public Service Commission (the Commission) Advocacy Staff. Specifically, I address the following issues and recommendations:

- Vacancy Rate;
- Accumulated Deferred Income Taxes (ADIT);
- Short-Term Construction Work in Progress (CWIP);
- Payroll Taxes; and
- Cash Working Capital

1 **II. REBUTTAL TESTIMONY 2024 TEST YEAR REVENUE**
2 **REQUIREMENT AND REVENUE DEFICIENCY**

3 **A. Overall Rebuttal Testimony 2024 Test Year Revenue Requirement**
4 **and Revenue Deficiency**

5 Q. WHAT IS THE REBUTTAL TESTIMONY REVENUE REQUIREMENT?

6 A. The Rebuttal Testimony revenue requirement is OTP's overall 2024 Test Year
7 revenue requirement reflecting adjustments made since filing Supplemental Direct
8 Testimony, corrections identified during the discovery process, and the acceptance
9 of some, but not all, Advocacy Staff recommendations.

10
11 Q. WHAT ARE OTP'S REBUTTAL TESTIMONY 2024 TEST YEAR REVENUE
12 REQUIREMENT AND REVENUE DEFICIENCY?

13 A. OTP's Rebuttal Testimony 2024 Test Year revenue requirement is \$227.5 million.¹
14 This amount is approximately \$1.0 million lower than the revenue requirement in
15 OTP's Supplemental Direct Testimony. The Rebuttal Testimony 2024 Test Year
16 gross base rate revenue deficiency is \$44.8 million. After accounting for the costs
17 of projects moving from riders into base rates, the Rebuttal Testimony 2024 Test
18 Year net base rate revenue deficiency is \$21.5 million.

19
20 Q. DOES YOUR REBUTTAL TESTIMONY INCLUDE FINANCIAL SCHEDULES
21 SUPPORTING OTP'S REBUTTAL REVENUE REQUIREMENT?

22 A. Yes. Exhibit____(CLP-3), Schedule 1 to my Rebuttal Testimony is a Summary of
23 Rebuttal Revenue Requirements. Exhibit____(CLP-3), Schedule 1a to my Rebuttal
24 Testimony is a Summary of Cost of Capital. Exhibit____(CLP-3), Schedule 2
25 compares the Supplemental Direct Testimony and Rebuttal Testimony rate base,
26 and Exhibit____(CLP-3), Schedule 3 is a bridge schedule identifying Rebuttal
27 Testimony rate base adjustments. Exhibit____(CLP-3), Schedule 4 compares the
28 Supplemental Direct Testimony and Rebuttal Testimony operating statement, and
29 Exhibit____(CLP-3), Schedule 5 is a bridge schedule identifying Rebuttal
30 Testimony adjustments to the operating statement.

31

¹ Unless otherwise noted, all dollar values in my testimony are for the North Dakota retail jurisdiction. Such North Dakota retail jurisdiction costs also are sometimes labeled as "(OTP ND)". Total company costs are labeled as "(OTP Total)".

1 Q. HAS OTP REVISED ITS 2024 TEST YEAR RATE OF RETURN?

2 A. Yes. While OTP continues to request an authorized return on equity (ROE) of
3 10.60 percent, OTP witness Mr. Todd R. Wahlund explains in his Rebuttal
4 Testimony that OTP has updated its proposed costs of Long-Term Debt (LTD) and
5 Short-Term Debt (STD), resulting in an authorized rate of return (ROR) of 7.80
6 percent. I have used the 7.80 percent ROR for purposes calculating the Rebuttal
7 Testimony Revenue Requirement.

8
9 Q. DO ALL OF THE ADJUSTMENTS INCREASE OTP'S REBUTTAL REVENUE
10 REQUIREMENT?

11 A. No. OTP proposes to incorporate some adjustments that reduce the revenue
12 requirement, along with some that increase the revenue requirement. Where we
13 have identified issues that need to be corrected, we are proposing to update them
14 even if they decrease the 2024 Test Year revenue requirement. This is a reasonable
15 step that will ensure the test year produces rates that are just and reasonable.

16
17 Q. HAVE YOU PREPARED A LIST OF THE ADJUSTMENTS TO THE
18 SUPPLEMENTAL DIRECT TESTIMONY REVENUE REQUIREMENT?

19 A. Yes, the following is a list of the adjustments:

20 Rate Base Adjustments

- 21 • Remove Plant Held for Future Use
- 22 • Ellendale Jurisdictional Assignment Update
- 23 Operating Statement Adjustments
- 24 • Plant Outage Normalization
- 25 • Three-Year Average of Non-Rider Other Electric Revenues
- 26 • Aircraft Expenses
- 27 • JCOSS E1 Allocation Factor

28 **B. Rate Base**

29 **1. Remove Plant Held for Future Use**

30 Q. WHAT IS PLANT HELD FOR FUTURE USE?

31 A. Plant Held for Future Use is a purchased asset that is being held in plant in service
32 balances to be used in a future capital expenditure.

1 Q. WHAT IS THE REBUTTAL ADJUSTMENT TO PLANT HELD FOR FUTURE
2 USE?

3 A. During the year, we were informed by our accounting group that the Transmission
4 component of Plant Held for Future use was being used by an expansion for one of
5 our larger load customers and was transferred to the capital project in early 2024.
6 The Distribution component was transferred to a non-utility property account and
7 was removed from the rate base calculation of the COSS.

8
9 Q. WHAT IS THE IMPACT OF THIS ADJUSTMENT ON THE 2024 TEST YEAR?

10 A. Removing Plant Held for Future Use reduces rate base by \$4,921.
11

12 Q. WHAT IS MR. MUGRACE'S RECOMMENDATION REGARDING PLANT HELD
13 FOR FUTURE USE?

14 A. Mr. Mugrace recommended a \$4,921 reduction to Plant Held for Future Use.²
15

16 Q. WHAT IS YOUR RESPONSE TO MR. MUGRACE'S RECOMMENDATION?

17 A. Given the new information provided by our accounting group, the Company agrees
18 with Mr. Mugrace to remove this amount from rate base.

19 **2. Ellendale Jurisdictional Assignment Update**

20 Q. WHAT IS THE UPDATE RELATED TO THE ELLENDALE JURISDICTIONAL
21 TRANSFER?

22 A. The 2024 Test Year includes an adjustment to directly assign the non-retail portion
23 of certain transmission projects into the FERC jurisdiction. While preparing
24 discovery requests, OTP identified that the Plant in Service amount directly
25 assigned to the FERC jurisdiction was too high for the BSS-Ellendale project.
26

27 Q. WHY ARE COSTS DIRECTLY ASSIGNED TO THE FERC JURISDICTION?

28 A. As I explained in my Direct Testimony, the JCOS is used to assign costs to our
29 retail and wholesale jurisdictions.³ While preparing a discovery response, OTP
30 identified that the amount of Plant in Service transferred to the FERC jurisdiction

² Mugrace Direct at 13:14.

³ Petersen Direct at 3:27-4:2.

1 for BSS-Ellendale was too large. To ensure that rates are accurate, it is necessary
2 to correct this issue.

3
4 Q. WHAT IS THE IMPACT OF THE ADJUSTMENT TO CORRECT THE DIRECT
5 ASSIGNMENT?

6 A. Updating the direct assignment to the FERC jurisdiction increases the rate base
7 for Plant in Service by approximately \$0.7 million and increases the 2024 Test Year
8 base rate revenue requirement by approximately \$0.06 million.

9 **C. Operating Statement**

10 **1. Plant Outage Normalization**

11 Q. PLEASE EXPLAIN THE ISSUE OF PLANT OUTAGE NORMALIZATION.

12 A. In my Direct Testimony, I indicated that during the process of finalizing testimony,
13 the Company determined that the revenue requirement did not include a standard
14 adjustment to normalize plant outage costs. The issue was identified in time to
15 incorporate it into interim rates, but not in time for it to be incorporated into the
16 Direct Testimony 2024 Test Year revenue requirement. In my Supplemental Direct
17 Testimony, I explained the basis for the plant outage normalization adjustment,
18 which increased the 2024 Test Year revenue deficiency by approximately \$1.1
19 million.

20
21 Q. WHAT IS MR. MUGRACE'S RECOMMENATION REGARDING PLANT OUTAGE
22 NORMALIZATION?

23 A. Mr. Mugrace did not dispute whether the plant outage costs should be normalized
24 but identified some costs that he categorized as related to routine maintenance,
25 rather than a major outage. Mr. Mugrace recommended that the costs related to
26 major outages be included in the 2024 Test Year, but that the costs related to
27 routine maintenance should not. Mr. Mugrace calculated a reduction of
28 approximately \$0.2 million from the Supplemental Direct Testimony revenue
29 requirement.⁴

30

4 Mugrace Final Direct at 19:16-24.

1 Q. WHAT IS YOUR RESPONSE TO MR. MUGRACE'S RECOMMENDATION?

2 A. The Company agrees to Mr. Mugrace's recommendation and will reduce the plant
3 normalization outage expenses by approximately \$0.2 million. After incorporating
4 related impacts to income taxes, this adjustment reduces the 2024 Test Year
5 revenue deficiency by approximately \$0.1 million.

6 **2. Three-Year Average of Non-Rider Other Electric Revenues**

7 Q. PLEASE DESCRIBE THE ADJUSTMENT RELATED TO NON-RIDER RELATED
8 OTHER ELECTRIC REVENUES.

9 A. Mr. Mugrace recommended that revenues for some Other Electric Revenues,
10 including late fees, connections, rent, integrated transmission deficiency
11 payments, miscellaneous service, and other miscellaneous revenues, should be
12 based on a three-year average.⁵ As discussed by OTP witness Ms. Amber M.
13 Grenier in her Rebuttal Testimony, OTP agrees to part of Mr. Mugrace's
14 recommendation. Specifically, Ms. Grenier explains that while it might be
15 reasonable to base some of these expense items on three-year averages, certain
16 revenues that are recovered through other mechanisms and non-recurring
17 revenues should not be averaged.⁶

18
19 Q. WHAT IS THE IMPACT OF THIS ADJUSTMENT?

20 A. Ms. Grenier explains that OTP's approach increases Other Electric Revenues by
21 approximately \$0.43 million. After incorporating resulting tax impacts, this
22 adjustment reduces the revenue deficiency by approximately \$0.40 million.

23 **3. Aircraft Expenses**

24 Q. WHAT IS THE ADJUSTMENT RELATED TO AIRCRAFT EXPENSE?

25 A. While preparing the response to Discovery Request ND PSC DR 006, attached as
26 Exhibit___(CLP-3), Schedule 7, the Company determined that the aircraft
27 expense included in the 2024 Test Year was too high and indicated that it would
28 correct this issue in Rebuttal Testimony. Incorporating this revision reduces
29 aircraft expense by \$9,322.⁷

⁵ Mugrace Final Direct at 16:11-20.

⁶ Grenier Rebuttal at Section II.B.

⁷ The calculation in OTP's response to Discovery Request ND-PSC- 006 was as an OTP Total value: \$9,322 is the North Dakota retail jurisdiction portion of the adjustment.

1 **4. JCOSS E1 Allocation Factor**

2 Q. PLEASE DESCRIBE THE ADJUSTMENT RELATED TO JCOSS E1 CONTROL
3 FACTOR LOAD.

4 A. In her Rebuttal Testimony, Ms. Grenier explains that the JCOSS E1 allocation
5 factor typically includes only non-interruptible customer loads. After filing Direct
6 Testimony, OTP determined that the JCOSS E1 allocation factor did not receive an
7 adjustment to remove certain interruptible loads. Ms. Grenier provides more detail
8 about this adjustment in her Rebuttal Testimony.⁸

10 Q. WHAT IS THE IMPACT OF THIS ADJUSTMENT?

11 A. Incorporating this adjustment reduces the North Dakota portion of the JCOSS E1
12 allocation factor, which reduces the North Dakota base rate revenue requirement
13 by approximately \$0.1 million. This adjustment is incorporated into Column D of
14 Schedule 5, identifying adjustments due to changes in allocation percentages.

15 **D. Rebuttal Testimony Revenue Requirement Conclusion**

16 Q. WHAT IS THE TOTAL REBUTTAL TESTIMONY REVENUE DEFICIENCY FOR
17 THE 2024 TEST YEAR?

18 A. The total Rebuttal Testimony Revenue Deficiency for the 2024 Test Year is \$44.7
19 million.

20 **III. CONTESTED ISSUES**

21 **A. Staff Revenue Requirement Calculation (Advocacy Staff–**
22 **Mugrace)**

23 Q. HAVE YOU PREPARED A SCHEDULE SHOWING A DIRECT COMPARISON OF
24 THE RESULTS OF ADVOCACY STAFF RECOMMENDATIONS AND THE
25 COMPANY’S PROPOSED 2024 TEST YEAR REVENUE REQUIREMENT?

26 A. Yes. In evaluating the testimony provided by Witness Mugrace, I determined that
27 there are some inconsistencies in the way that Advocacy Staff consultants
28 incorporate their recommendations to produce a base rate revenue requirement.
29 The differences relate to the treatment of other electric revenue (which is not base
30 rate revenue), as well as Advocacy Staff consultants not having a fully developed

⁸ Grenier Rebuttal at Section II.A.

1 model to incorporate the impacts of a net operating loss and cash working capital
2 calculations that are performed in OTP's cost of service software. While OTP does
3 not agree with all of the recommendations of the Advocacy Staff consultants, I have
4 prepared Schedule 6 incorporating their recommendations into our software,
5 which will allow for a direct comparison to OTP's proposed 2024 Test Year revenue
6 requirement.

7 **B. Vacancy Rate (Advocacy Staff-Mugrace)**

8 Q. WHAT DID MR. MUGRACE RECOMMEND REGARDING A VACANCY RATE?

9 A. Mr. Mugrace calculated a vacancy rate to represent full time equivalent (FTE)
10 positions that are not filled during the test year and applied that vacancy rate to
11 several line items to recommend disallowance of labor related costs.

12 Mr. Mugrace calculated a vacancy rate of 4.05 percent by averaging the percentage
13 of unfilled positions during 2022 and 2023.⁹ Mr. Mugrace applied the vacancy rate
14 to the following expenses with associated disallowance recommendations:

- 15 • Production O&M: \$16,784¹⁰
- 16 • Transmission O&M: \$9,690¹¹
- 17 • Distribution O&M: \$17,031¹²
- 18 • Customer Accounting O&M: \$10,537¹³
- 19 • Customer Service & Information O&M: \$647¹⁴
- 20 • Normalized Pension and Postretirement Medical and Life Insurance
21 (PRM): \$45,809¹⁵

22 In total, these adjustments would result in an overall disallowance of \$100,497
23 due to Mr. Mugrace's vacancy rate.¹⁶
24

⁹ Mugrace Final Direct at 52:11-12.

¹⁰ *Id.* at 22:3-6.

¹¹ *Id.* at 23:7-8.

¹² *Id.* at 23:21-22.

¹³ *Id.* at 24:5-6.

¹⁴ *Id.* at 24:17-18.

¹⁵ *Id.* at 27:2-3.

¹⁶ Mugrace Final Direct, Schedule DM-10.

1 Q. DO YOU AGREE WITH MR. MUGRACE'S RECOMMENDATION ON VACANCY
2 RATES?

3 A. No. OTP's labor budgets already include a calculation to account for vacant
4 positions. As a result, Mr. Mugrace's adjustment double counts vacancies and does
5 not produce a reasonable result.

6 Furthermore, I am concerned that Mr. Mugrace's vacancy rate relies on
7 outlier results that were impacted by the COVID-19 pandemic.

8 Finally, Mr. Mugrace applies the vacancy rate to recommend disallowances
9 to pension and PRM costs. This is not appropriate, as the pension and PRM
10 programs are closed, and so cannot be impacted by the number of FTEs or vacant
11 positions.

12 I will provide more details on each of these issues with Mr. Mugrace's
13 recommendation.

14 **1. OTP Budget Treatment of Vacancies**

15 Q. HOW DID OTP CALCULATE THE LABOR-RELATED O&M COSTS FOR THE
16 2024 TEST YEAR?

17 A. The labor-related O&M costs in the 2024 Test Year were developed using a
18 budgeting process based on a certain number of FTE employees. As explained in
19 OTP's Direct Testimony, the 2024 Test Year budget is based upon 800 FTEs.¹⁷

20 Mr. Mugrace applied a vacancy rate to this figure to produce his
21 recommendations. But it appears that Mr. Mugrace was not aware that the 800
22 FTE budget already includes an adjustment for vacant positions.

23
24 Q. HOW DID OTP DEVELOP THE 800 FTES IN THE 2024 TEST YEAR BUDGET?

25 A. The 2024 Test Year budget is based on 800 FTEs. This number is the result of
26 decisions from leaders across the Company about the number of employees they
27 will require to provide safe and reliable service to customers. These costs are
28 included in budgets for each cost area and, when added together, resulted in an
29 estimate of 840 FTEs. This number was then adjusted to account for anticipated
30 vacancies, resulting in a final 2024 Test Year budget number of 800 FTEs.
31

¹⁷ Wasberg Direct at 2:19-25.

- 1 Q. HOW DID OTP CALCULATE THE ADJUSTMENT FOR VACANT POSITIONS?
- 2 A. The 2024 Test Year budget incorporates an adjustment to account for 40 unfilled
- 3 positions during the 2024 Test Year. Of this amount, 75 percent are allocated to
- 4 O&M and 25 percent are allocated to capital. This results in a 2024 Test Year
- 5 reduction of 30 FTEs when budgeting for O&M costs, a reduction that already is
- 6 incorporated into the budgets that provide the foundation for the 2024 Test Year.
- 7 This adjustment was based on historical vacancy data shown in Table 1.

8

9 **Table 1**

10 **Vacancy Rate Calculation**

| Year | Avg FTE | Avg Open | Avg Vac | Dec FTE | Year-end Open | YE Vac |
|------|---------|----------|---------|---------|---------------|--------|
| 2019 | 759.1 | N/A | | 745.4 | 21 | 2.8% |
| 2020 | 741.2 | N/A | | 734.2 | 20 | 2.7% |
| 2021 | 730.1 | 20.4 | 2.8% | 752.3 | 22 | 2.9% |
| 2022 | 726.3 | 31.5 | 4.3% | 724.5 | 39 | 5.4% |
| 2023 | 774.4 | 29.1 | 3.8% | 787.6 | 21 | 2.7% |

11 N/A – we did not track in our system prior to 2021.

12

13 The adjustment for vacancies was based on two points of information – the average

14 open positions throughout the year, and the year-end open positions. During this

15 period, we averaged 27 vacancies over the year, and 24.6 vacancies at year-end.

16 Using this information, we adopted a conservative, high-end estimate of 40

17 vacancies for the 2024 Test Year.

- 18
- 19 Q. HOW DOES THE ALREADY-INCORPORATED VACANCY ADJUSTMENT
- 20 COMPARE TO ACTUAL VACANCY DATA?

- 21 A. The comparison is favorable. The 2024 Test Year budget assumes 800 FTEs, which
- 22 incorporates a reduction of 40 FTEs for vacancies. In recent months, the Company
- 23 actually has had more employees and fewer vacancies than are included in the
- 24 2024 Test Year budgets. This is an indication that the 2024 Test Year labor costs
- 25 are conservative estimates, and a reasonable basis on which to set rates.

26 I provide actual FTE counts and vacancy rates in Table 2.

27

Table 2
Actual 2024 FTE and Vacancy Count

| | | September | | August | | July | | June | | May | | April | | March | | February | | January | |
|---------------------------------|----------------|------------|--------------|------------|---------------|------------|------------|------------|---------------|------------|---------------|------------|---------------|------------|---------------|------------|--------------|------------|--------------|
| | FTE Conversion | Head Count | FTE | Head Count | FTE | Head Count | FTE | Head Count | FTE | Head Count | FTE | Head Count | FTE | Head Count | FTE | Head Count | FTE | Head Count | FTE |
| Full-time | 1.00 | 790 | 790 | 790 | 790 | 781 | 781 | 787 | 787 | 793 | 793 | 796 | 796 | 793 | 793 | 796 | 796 | 793 | 793 |
| Part-time | 0.70 | 14 | 9.8 | 14 | 9.8 | 14 | 9.8 | 14 | 9.8 | 13 | 9.1 | 13 | 9.1 | 13 | 9.1 | 13 | 9.1 | 13 | 9.1 |
| Temporary | 0.25 | 4 | 1.00 | 3 | 0.75 | 14 | 4 | 21 | 5.25 | 21 | 5.25 | 7 | 1.75 | 5 | 1.25 | 4 | 1 | 4 | 1 |
| Total Head Count and FTE | | 808 | 800.8 | 807 | 800.55 | 809 | 794 | 822 | 802.05 | 827 | 807.35 | 816 | 806.85 | 811 | 803.35 | 813 | 806.1 | 810 | 803.1 |
| Open Positions | | 36 | | 40 | | 30 | | 28 | | 25 | | 22 | | 16 | | 23 | | 26 | |
| Upcoming Postings | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 1 | | 1 | | 3 | |
| Accepted Offers (not started) | | 3 | | 8 | | 5 | | 6 | | 6 | | 10 | | 8 | | 7 | | 4 | |
| Total Open Positions | | 39 | | 48 | | 35 | | 34 | | 31 | | 32 | | 25 | | 31 | | 33 | |

This table demonstrates that our annual estimate of FTEs in the 2024 Test Year budget is reasonable. The number of actual FTEs has been higher than the amount included in the 2024 Test Year budget in each month except July, and the number of vacancies has been comparable in each month as well.

Q. HOW DOES THE ALREADY-INCLUDED VACANCY RATE COMPARE TO THE VACANCY RATE CALCULATED BY MR. MUGRACE?

A. Mr. Mugrace calculated a vacancy rate of 4.05 percent. The vacancy rate that is already applied to the 2024 Test Year budget is 30 FTEs compared to 800 FTEs employed. That is a vacancy rate of 3.75 percent, lower than Mr. Mugrace's figure, and a further demonstration that his adjustment is duplicative.

2. Data Selection

Q. WHICH YEARS DID MR. MUGRACE RELY ON TO CALCULATE HIS VACANCY RATE?

A. OTP provided Advocacy Staff with vacancy rate data in response to Discovery Request ND-PSC-024, for the years from 2019 to 2023.¹⁸ Our response provided the following vacancy rates for that time period:

- 2019 2.8%
- 2020 2.7%
- 2021 2.9%
- 2022 5.4%
- 2023 2.7%

¹⁸ See Exhibit____(CLP-3), Schedule 8.

1 Instead of using the entire time period to calculate his vacancy rate, Mr. Mugrace
2 calculated his vacancy rate using only two of the five years, 2022 and 2023.

3
4 Q. WAS THIS A REASONABLE DATA SET TO USE FOR THE VACANCY RATE
5 CALCULATION?

6 A. No. Focusing on those two years produces an unreasonably high vacancy rate.

7 Over the last five years, the normal vacancy rate for OTP has been between
8 2.7 percent and 2.9 percent. The variance between four of the five years in the time
9 period is very low. The vacancy rate went up in one year, for an obvious reason I
10 will explain, and then returned to normal the following year.

11 In one year, 2022, the vacancy rate was much higher than normal. As we
12 explained in our response to Discovery Request ND-PSC-024, the vacancy rate in
13 2022 was much higher because of the COVID-19 pandemic. That data point is
14 clearly an outlier, and the vacancy rate returned to normal the following year.

15 Utilizing only 2022 and 2023 ignores that 2022 is an outlier and gives that
16 year a significant weight (50 percent) in the calculation. This approach does not
17 produce a vacancy rate that is representative of OTP's operations. Further, based
18 on the data in Table 2, it is clear that the proposed vacancy adjustment is higher
19 than the actual number of vacancies experienced during 2024.

20 **3. Any Vacancy Rate Adjustment Should Not be Applied to**
21 **Pension and PRM Expenses.**

22 Q. HOW DID MR. MUGRACE PROPOSE TO APPLY HIS VACANCY RATE TO
23 PENSION AND PRM BENEFITS?

24 A. As I explained above, Mr. Mugrace proposed to include a vacancy rate adjustment
25 for labor-related costs across many expense areas, including pension and PRM
26 benefits. His recommended adjustment for Pension and PRM is \$45,809.¹⁹

27
28 Q. SHOULD A VACANCY RATE BE APPLIED TO PENSION COSTS?

29 A. No. As OTP explained in its Direct Testimony, the pension program is now closed
30 and no new employees are eligible to participate in the program.²⁰ The freeze was
31 established for the OTP Pension Plan beginning on August 31, 2006, and for the

¹⁹ Mugrace Direct at 27:2-3.

²⁰ Wasberg Direct at 15:21-32.

1 Coyote Pension Plan on December 31, 2008. As a result, the number of people in
2 the pension program has not increased since 2008 and will not increase in the
3 future.

4 Because the pension program is closed to new participants, the amount of
5 pension expense is no longer related to the number of current employees at OTP.
6 Applying a vacancy rate to expense for a closed pension program is unnecessary
7 and unreasonable.

8
9 Q. SHOULD A VACANCY RATE BE APPLIED TO PRM BENEFITS?

10 A. No. As with the pension, OTP explained in its Direct Testimony that we eliminated
11 the post-retirement medical benefit for new employees on August 31, 2006 for
12 non-union employees, on December 31, 2008 for bargaining units at Coyote
13 Station, and on October 31, 2010 for other bargaining units.²¹ The number of
14 employees in the programs can no longer increase and has not increased since
15 2010.

16 Because the number of participants in the PRM program cannot increase,
17 the expense of the program is not related to the number of current employees at
18 OTP. As a result, applying a vacancy rate adjustment to the costs is unnecessary
19 and unreasonable.

20
21 Q. HOW ARE THE COSTS FOR THE PENSION AND PRM BENEFITS
22 CALCULATED?

23 A. The cost of the pension and PRM benefits are not calculated based on FTEs or
24 expected vacancies. Instead, the costs are based on actuarial calculations
25 considering only those who would have a benefit within the applicable pension
26 plan or qualify for PRM benefits. Actuarial calculations include current and future
27 benefit calculations, discount rates, return on assets, and benefit payments.
28 Actuarial data also includes recognized assumptions on withdrawal (retirement or
29 other attrition), retirement age, deferred vested commencement age, spouse
30 assumptions, and forms of payment. The calculation of pension and PRM costs are
31 not based on the headcount of current company employees.

32

21 Wasberg Direct at 15:33-16:9.

1 Q. WHAT IS YOUR RECOMMENDATION ABOUT APPLYING THE VACANCY
2 RATE TO THE PENSION AND PRM COSTS?

3 A. As I have explained, the pension and PRM programs are closed to new participants.
4 This means that the costs of the programs do not change based on how many
5 employees OTP has. For that reason, no vacancy rate should be applied to these
6 expenses.

7 **4. Conclusion on Vacancy Rate**

8 Q. IS MR. MUGRACE'S RECOMMENDATION TO DISALLOW COSTS FOR A
9 VACANCY RATE REASONABLE?

10 A. No, it is not. As I have explained, our Test Year 2024 budgets already incorporate
11 a vacancy rate adjustment, and Mr. Mugrace's recommendation is duplicative of
12 that adjustment. Even if some additional adjustment was needed, which it is not,
13 Mr. Mugrace's calculation is incorrect.

14 I recommend that Mr. Mugrace's adjustments related to vacancy rate not be
15 adopted.

16 **C. ADIT (Advocacy Staff – Mugrace)**

17 Q. PLEASE EXPLAIN THE UPDATES PREVIOUSLY MADE TO ADIT BALANCE.

18 A. ADIT includes several balances related to income taxes. Part of ADIT reflects the
19 differences between income taxes that are included in rates and the income taxes
20 that are currently payable using accelerated and bonus depreciation. Another part
21 of ADIT reflects credits that are recorded as deferred tax assets, that will be used
22 to offset tax liability in the future. When ADIT is positive, as in this case, it is
23 included as an offset to rate base, which increases the revenue requirement.

24 As I explained in my Supplemental Direct Testimony, while responding to
25 discovery requests from Advocacy Staff consultants, we determined that a software
26 error resulted in the exclusion of Production Tax Credits (PTCs) and North Dakota
27 Investment Tax Credits (ITCs) associated with the legacy wind farms, Ashtabula,
28 Laverne and Langdon from the ADIT balance, and the double counting of North
29 Dakota ITC Amortization.

30 The purpose of my Supplemental Direct Testimony was to identify these
31 software errors and correct these balances to be incorporated into the 2024 Test
32 Year. The balances are not new but had been inadvertently excluded or double
33 counted. I corrected these errors in my Supplemental Direct Testimony. Correcting

1 these issues reduced the 2024 Test Year ADIT balance by \$33.1 million, which
2 increases rate base by \$33.1 million.²²

3
4 Q. WHAT WAS MR. MUGRACE'S RECOMMENDATION REGARDING THE ADIT
5 BALANCE UPDATE?

6 A. Mr. Mugrace did not identify any errors with the updated calculations, but
7 recommended that the North Dakota ITC of \$10.8 million and North Dakota ITC
8 Amortization balance of \$(15.2) million should be "[kept] and maintain[ed]" on
9 corporate books, but excluded from ratemaking.²³ This recommendation would, in
10 effect, remove the deferred tax asset for North Dakota ITCs from the ADIT balance,
11 and double count the regulatory liability for North Dakota ITC Amortization in the
12 ADIT balance.²⁴

13
14 Q. WHAT IS MR. MUGRACE'S JUSTIFICATION FOR THIS RECOMMENDATION?

15 A. Mr. Mugrace briefly argued that OTP should not earn a return on these items
16 absent a showing of quantified benefits accruing to North Dakota customers, or a
17 showing of usefulness or other North Dakota customer-related benefits.²⁵

18
19 Q. DO YOU AGREE WITH MR. MUGRACE'S RECOMMENDATION?

20 A. No. The North Dakota ITC and North Dakota ITC Amortization are not new items
21 and have been included in OTP's ADIT balances for many years.²⁶ They were
22 identified in my Supplemental Direct Testimony because a computer error caused
23 them to be handled incorrectly when initially calculating the 2024 Test Year
24 revenue requirement. My Supplemental Direct Testimony was not proposing a
25 change in policy or identifying new items, but rather correcting an inadvertent
26 error.

27

²² Petersen Supplemental Direct at 5:6-20.

²³ Mugrace Final Direct at 11:23-25.

²⁴ Mugrace Final Direct at 12:1-2.

²⁵ Mugrace Final Direct at 11:25-28.

²⁶ See, e.g., *Otter Tail Power Company 2010 Renewable Resource Cost Recovery Adj. Factor*, Case. No. PU-10-18, Findings of Fact, Conclusions of Law and Order (Aug. 4, 2010).

1 Q. WHAT IS THE GENESIS OF THE NORTH DAKOTA ITCS?

2 A. The North Dakota ITC was created in furtherance of a North Dakota state policy to
3 incentivize investments in the state.²⁷ OTP supported this policy by investing in
4 wind farms, which resulted in good-paying jobs, economic development, and the
5 production of cost-effective electricity for our customers.

6 The North Dakota ITC balance represents the North Dakota ITCs that were
7 earned when OTP's legacy wind farms were placed into service in 2007 through
8 2009. The credits were earned based on a set percentage of the original cost of the
9 assets.

10
11 Q. HOW ARE THE NORTH DAKOTA ITCS TREATED AFTER THEY ARE
12 GENERATED?

13 A. The North Dakota ITCs are held on our books until they can be used to offset OTP's
14 North Dakota tax liability or when they can be sold to Otter Tail Corporation
15 (OTC), so that OTC can use them to offset consolidated North Dakota taxes. Until
16 they are used, the North Dakota ITCs are a deferred tax asset and therefore reduce
17 ADIT and increases rate base. Given the reasonable tax rate in North Dakota, it has
18 taken many years to make use of the North Dakota ITC, but we now anticipate that
19 OTC will have increased appetite for tax credits in future years.

20 For federal tax purposes, federal investment tax credits must be normalized
21 and returned to customers over the life of the assets. OTP applies the same
22 treatment to the North Dakota ITCs. As a result, the North Dakota ITCs were
23 acquired faster than they are being credited to customers. The difference between
24 the North Dakota ITCs acquired and the North Dakota ITCs returned to customers
25 is recorded as a regulatory liability. The North Dakota ITC Amortization balance
26 referred to by Witness Mugrace is this regulatory liability.

27 Both the North Dakota ITC deferred tax asset, and the North Dakota ITC
28 Amortization regulatory liability are included in ADIT and are part of rate base.²⁸
29 When the North Dakota ITCs were originally earned, the North Dakota ITC
30 deferred tax asset, and the North Dakota ITC Amortization regulatory liability
31 largely offset each other and resulted in a rate base neutral impact. As the North

²⁷ N.D. Cent. Code § 57-38-01.8.

²⁸ The deferred tax asset reduces ADIT and increases rate base; the deferred tax liability increases ADIT and reduces rate base.

1 Dakota ITCs are used to offset tax liability, and as they are credited to customers,
2 there are some differences in the balance of the deferred tax asset compared to the
3 regulatory liability.
4

5 Q. HAS TREATMENT OF THE DEFERRED TAX ASSET OR REGULATORY
6 LIABILITY CHANGED FOR THIS CASE?

7 A. No. The North Dakota ITCs were earned over the initial years, 2007 through 2009,
8 when the legacy wind farms were placed into service, and the resulting deferred
9 tax asset and regulatory liability have been on our books since that time. No change
10 is proposed in this case, other than to update the values as the North Dakota ITCs
11 have been used to offset tax liability, and as credits have been returned to
12 customers.

13 The purpose of my Supplemental Direct Testimony was to identify that a
14 software error had caused these balances to be incorporated into the 2024 Test
15 Year incorrectly as part of Direct Testimony. Specifically, the software did not
16 include North Dakota ITCs in the deferred tax asset and had double counted the
17 balance of the North Dakota ITC Amortization regulatory liability. I corrected
18 these errors in my Supplemental Direct Testimony, but this did not represent a
19 change from historical treatment.
20

21 Q. HAVE THE NORTH DAKOTA ITCs AND NORTH DAKOTA ITC
22 AMORTIZATION BEEN INCLUDED IN THE ADIT BALANCE IN THE PAST?

23 A. Yes. Deferred tax assets always are included in rate base, and it is a standard
24 practice in the industry. The Commission has approved the inclusion of these items
25 in ADIT for many years.²⁹
26

27 Q. DO CUSTOMERS BENEFIT FROM THE NORTH DAKOTA ITCs?

28 A. Yes. Customers receive a credit of North Dakota ITCs over the life of the facility. In
29 addition, customers also benefit from North Dakota's policy of incentivizing
30 investment in local communities. This investment results in good-paying jobs,
31 local tax revenue, and low-cost electricity that our customers continue to benefit

²⁹ See, e.g., *Otter tail Power Company 2010 Renewable Resource Cost Recovery Adj. Factor*, Case. No. PU-10-18, Findings of Fact, Conclusions of Law and Order (Aug. 4, 2010).

1 from. Customers also benefit as the North Dakota ITCs are used by OTC, because
2 OTP receives cash that is used to fund operations, reducing the need for financing
3 in the future. The accounting treatment for North Dakota ITCs directly results
4 from these benefits.

5
6 Q. WHAT IS YOUR RECOMMENDATION REGARDING THE ADIT BALANCE
7 UPDATE?

8 A. The ADIT balance should be updated as I described in my Supplemental Direct
9 Testimony to correct a computer error that had led the exclusion of some and
10 double counting of other tax credit items. It would be unreasonable, in particular,
11 to include items that were inadvertently double counted. It also would be
12 unreasonable to remove the deferred tax asset from the ADIT balance but include
13 – and in fact double count – the associated regulatory liability. These costs have
14 been included in rates for many years and Witness Mugrace has not identified any
15 reasonable basis for his recommended adjustment.

16 **D. Short Term CWIP (Advocacy Staff – Mugrace)**

17 Q. WHAT IS CONSTRUCTION WORK IN PROGRESS?

18 A. Construction Work in Progress (CWIP) is an accounting term used to describe the
19 costs for work that is in progress but not yet completed. CWIP is a standard
20 construct in utility accounting and is recognized by the FERC Uniform System of
21 Accounts.³⁰ CWIP traditionally is included in rate base.

22 As I explained in my Direct Testimony, the 2024 Test Year contains only
23 short-term CWIP,³¹ which represents balances for projects that are anticipated to
24 be in service within 30 days. The amount of short-term CWIP included in the 2024
25 Test Year rate base is \$0.8 million.

26
27 Q. WHAT IS MR. MUGRACE'S RECOMMENDATION REGARDING CWIP?

28 A. Mr. Mugrace recommended the complete disallowance of short-term CWIP, a
29 departure from previous rate case treatment.³²

³⁰ See 18 C.F.R. § 35.25.

³¹ Petersen Direct at 21:20-27.

³² Mugrace Final Direct at 14:5-11.

1 Mr. Mugrace appears to have two concerns. First, he requested that the
2 Company verify the final costs of the projects in short-term CWIP. Second, he
3 stated that all plant in service should be used and useful in the provision of service.
4

5 Q. WHAT IS YOUR REPOSENSE TO MR. MUGRACE'S RECOMMENDATION?

6 A. As I explained in my Direct Testimony, short-term CWIP is used only to record
7 costs related to projects that are under \$10,000 and will be in-service in less than
8 30 days.³³ As a result, the short-term CWIP balance is frequently updated as
9 projects are completed and new short-term CWIP projects are started.

10 The amount of short-term CWIP included in the 2024 Test Year is not
11 intended to reflect specific projects. It is a budgeted amount reflecting a
12 representative amount of short-term CWIP based on prior experience and
13 expectations going forward that should be included in the 2024 Test Year.
14

15 Q. CAN YOU VERIFY THAT THE AMOUNT OF SHORT-TERM CWIP INCLUDED
16 IN THE 2024 TEST YEAR IS REASONABLE?

17 A. Yes. The amount of short-term CWIP included in the 2024 Test Year is \$780,990.³⁴
18 Updated information confirms that this amount of short term CWIP is reasonable.
19 I am providing updated actual balances in Table 3 below. I note that the actual
20 balance of short-term CWIP currently is higher than the amount included in the
21 2024 Test Year, demonstrating that the amounts in the 2024 Test Year are
22 representative, reasonable, and should be allowed.
23

³³ Petersen Direct at 21:20-27.

³⁴ Petersen Direct at 21:17-18.

Table 3
Short Term CWIP
Ending Balance September 2024

| Short Term CWIP Balance | OTP Total | OTP ND |
|--------------------------------|------------------|---------------|
| Production | \$1,036,440 | \$445,364 |
| Transmission | \$1,110,767 | \$435,367 |
| Distribution | \$1,639,237 | \$753,161 |
| General | \$275,460 | \$119,383 |
| Intangible | <u>\$0</u> | <u>\$0</u> |
| Total | \$4,061,904 | \$1,753,275 |

Q. HOW IS SHORT TERM CWIP TRADITIONALLY HANDLED BY THE COMMISSION?

A. The Commission traditionally has allowed short-term CWIP to be included in rate base. For example, short-term CWIP was included in rates in OTP's most recent rate case.³⁵ In that proceeding, OTP and Advocacy Staff agreed one project should have been removed from CWIP, but otherwise agreed that the short-term CWIP balance should be included in rates. In fact, the Settlement Agreement between OTP, Midwest Large Energy Consumers, Wal-Mart Stores, Inc., and Advocacy Staff, which was approved by the Commission, specifically states that short-term CWIP should be included in rate base.³⁶

While Mr. Mugrace argues that CWIP should be excluded for policy reasons, that argument is not consistent with the historical treatment by the Commission.

Q. WHAT IS YOUR RECOMMENDATION REGARDING SHORT-TERM CWIP?

A. I have provided actual cost data that demonstrates the amount of short-term CWIP included in the 2024 Test Year rate base is reasonable. I have also established that

³⁵ OTP Witness Tyler Akerman explained how CWIP was included in rate base. *In the Matter of the Application of Otter Tail Power Company for Authority to Increase Rates for Electric Utility Service in North Dakota*, Case PU-17-398, Direct Testimony of Ralph C. Smith, at 14-15 (May 18, 2018).

³⁶ *In the Matter of the Application of Otter Tail Power Company for Authority to Increase Rates for Electric Utility Service in North Dakota*, Case PU-17-398, Order on Settlement (Sept. 26, 2018).

1 it is standard for the Commission to include short-term CWIP in rates. Mr.
2 Mugrace's recommendation should be rejected.

3 **E. Payroll Taxes (Advocacy Staff-Mugrace)**

4 Q. WHAT IS MR. MUGRACE'S RECOMMENDATION ON PAYROLL TAXES?

5 A. Mr. Mugrace recommends a disallowance of \$286,437 as a payroll tax
6 adjustment.³⁷ This adjustment is based on his proposed reductions to labor costs.
7 As explained above and by OTP witness Mr. Bruce G. Gerhardson,³⁸ no payroll tax
8 adjustment is appropriate because the underlying adjustments to labor costs are
9 themselves not reasonable.

10 In my testimony, I also identify an error related to the way that Mr. Mugrace
11 calculated the payroll tax adjustment.
12

13 Q. HOW ARE PAYROLL TAXES INCORPORATED INTO THE 2024 TEST YEAR?

14 A. As I explained in my Direct Testimony, labor costs include a labor loading rate that
15 reflects benefit costs, payroll taxes, and paid time off.³⁹ As a result, payroll tax is
16 already incorporated into the labor line-item costs in the 2024 Test Year budget,
17 and there is no separate cost item for payroll tax.

18 In other words, Mr. Mugrace's proposed adjustments for labor-related costs
19 already include a reduction to payroll tax. Calculating a separate reduction for
20 payroll tax would be duplicative.
21

22 Q. ARE THERE ANY OTHER ISSUES RELATED TO THE LABOR LOADING RATE?

23 A. Yes. Mr. Mugrace makes a series of recommendations related to a vacancy rate. As
24 I explained above, the 2024 Test Year budgets already include an adjustment for a
25 vacancy rate.

26 The adjustments also are unreasonable because they do not properly
27 account for the labor loading rate. If a vacancy rate adjustment were to be made, it
28 needs to be made to unloaded labor dollars. Applying it to labor costs after loading
29 would include benefits, payroll, and paid time off in the adjustment, which is
30 unreasonable to count when evaluating positions that are empty. The already-

³⁷ Mugrace Final Direct at 50:6-10.

³⁸ Gerhardson Rebuttal at Section III.A.3(e).

³⁹ Petersen Direct at 16:29-31.

1 applied adjustment that OTP made to account for 40 FTEs of open positions was
2 properly made before loading costs were added.

3 **F. Cash Working Capital (Advocacy Staff – Mugrace)**

4 Q. WHAT IS CASH WORKING CAPITAL?

5 A. As I explained in my Direct Testimony, cash working capital represents a
6 determination of cash working capital requirements for operation, maintenance,
7 and other expenses.⁴⁰

8
9 Q. WHAT IS MR. MUGRACE'S RECOMMENDATION REGARDING CASH
10 WORKING CAPITAL?

11 A. Mr. Mugrace accepted the Company's methodology but calculated a different (and
12 lower) amount of cash working capital based on Advocacy Staff adjustments to the
13 2024 Test Year revenue requirement.⁴¹ In other words, the adjustments Mr.
14 Mugrace proposes related to other line items leads to his proposed reduction in
15 cash working capital.

16
17 Q. IS MR. MUGRACE'S RECOMMENDATION REGARDING CASH WORKING
18 CAPITAL REASONABLE?

19 A. No, it is not. As I have explained, Mr. Mugrace's underlying adjustments are not
20 reasonable, which means that the resulting adjustment to cash working capital is
21 also not reasonable.

22 **IV. CONCLUSION**

23 Q. PLEASE PROVIDE A SUMMARY OF THE REBUTTAL REVENUE
24 REQUIREMENT AND REVENUE DEFICIENCY.

25 A. OTP's Rebuttal Testimony revenue requirement is approximately \$227.5 million
26 for the 2024 Test Year.

27 The Rebuttal Testimony gross base rate revenue deficiency is \$44.8 million.
28 After rider roll-in, the net base rate revenue deficiency is approximately \$21.5
29 million.

⁴⁰ Petersen Direct at 22:32-34.

⁴¹ Mugrace Direct at 12:21-25.

1 The Rebuttal Testimony revenue requirement reflects additional data
2 gathered since Direct Testimony, corrections identified during the discovery
3 process, and the acceptance of some, but not all, positions of the intervenor
4 witnesses.

5
6 Q. DOES THIS CONCLUDE YOUR REBUTTAL TESTIMONY?

7 A. Yes, it does.

Otter Tail Power Company
Revenue Requirements Summary-North Dakota Jurisdiction
Rebuttal Year Ending December 31, 2024

| Line No. | Description | Direct Testimony | Supplemental Direct Testimony | Rebuttal Testimony | Difference |
|----------|---------------------------------|---------------------|----------------------------------|-----------------------|-------------|
| 1 | Average Rate Base | \$661,733,552 | \$695,424,813 | \$695,770,561 | \$345,748 |
| 2 | Rate of Return | 7.85% | 7.85% | 7.80% | -0.05% |
| 3 | Required Operating Income | 51,946,084 | 54,590,848 | 54,270,104 | (320,744) |
| 4 | Operating Income | 21,208,693 | 19,989,882 | 20,423,906 | 434,024 |
| 5 | Income Deficiency | \$30,737,390 | \$34,600,966 | \$33,846,198 | (\$754,768) |
| 6 | Gross Revenue Conversion Factor | 1.322837 | 1.322837 | 1.322837 | |
| 7 | Gross Revenue Deficiency | \$40,660,559 | \$45,771,441 | \$44,773,005 | (\$998,435) |
| 8 | Percentage Increase Needed | 22.26% | 25.04% | 24.50% | -0.55% |
| 9 | Riders Rolled In | \$23,302,321 | \$23,308,950 | \$23,308,950 | |
| 10 | Net New Revenues ¹ | \$17,358,238 | \$22,462,491 | \$21,464,055 | |
| 11 | Base Rate Revenue Requirement | \$223,347,447 | \$228,554,275 | \$227,555,839 | |

¹ Amount to be reflected in customer notices

Otter Tail Power Company
Cost of Capital
Rebuttal Year Ending December 31, 2024

| Line No. | Capital Structure | Amount | Amount as % of Total | Cost of Capital | Rate of Return |
|----------|-------------------|----------------------|-------------------------|-----------------|----------------|
| 1 | Long-Term Debt | 902,118,455 | 46.50% | 4.57% | 2.13% |
| 2 | Preferred Debt | - | 0.00% | | 0.00% |
| 3 | Common Equity | <u>1,037,715,500</u> | <u>53.50%</u> | 10.60% | <u>5.67%</u> |
| 4 | Total | 1,939,833,955 | 100.00% | | 7.80% |

Otter Tail Power Company
Revised Rate Base Calculation

| | | <div style="border: 1px solid black; padding: 5px; text-align: center;"> North Dakota JURISDICTION RATE BASE SUMMARY REBUTTAL ENDING DECEMBER 31, 2024 </div> | | |
|----------|-----------------------------------|--|-------------------|------------------------|
| | | (A) | (B) | (C) |
| Line No. | Adjustment Description | As Calculated Supplemental Direct | Total Adjustments | As Calculated Rebuttal |
| | PLANT IN SERVICE | | | |
| 1 | Production | \$634,293,597 | (\$641,898) | \$633,651,699 |
| 2 | Transmission | 215,820,853 | 680,610 | 216,501,463 |
| 3 | Distribution | 329,751,162 | 0 | 329,751,162 |
| 4 | General | 53,301,572 | (18,214) | 53,283,358 |
| 5 | Intangible | 18,267,291 | (6,242) | 18,261,049 |
| 6 | Total Plant in Service | \$1,251,434,475 | \$14,256 | \$1,251,448,731 |
| | RESERVE FOR DEPRECIATION | | | |
| 7 | Production | (\$245,950,425) | \$289,483 | (\$245,660,942) |
| 8 | Transmission | (62,608,627) | 0 | (62,608,627) |
| 9 | Distribution | (123,383,576) | 0 | (123,383,576) |
| 10 | General | (21,909,367) | 7,486 | (21,901,881) |
| 11 | Intangible | (7,538,299) | 2,575 | (7,535,724) |
| 12 | Total Reserve for Depreciation | (\$461,390,294) | \$299,544 | (\$461,090,750) |
| | NET PLANT IN SERVICE | | | |
| 13 | Production | \$388,343,172 | (\$352,415) | \$387,990,757 |
| 14 | Transmission | \$153,212,226 | \$680,610 | \$153,892,836 |
| 15 | Distribution | \$206,367,586 | \$0 | \$206,367,586 |
| 16 | General | \$31,392,205 | (\$10,728) | \$31,381,477 |
| 17 | Intangible | \$10,728,992 | (\$3,667) | \$10,725,325 |
| 18 | Total Net Plant in Service | \$790,044,181 | \$313,800 | \$790,357,981 |
| | OTHER RATE BASE ITEMS | | | |
| 20 | Utility Plant Held for Future Use | 4,921 | (4,921) | 0 |
| 21 | CWIP | 780,993 | (49) | 780,944 |
| 22 | Materials & Supplies | 14,737,429 | (3,766) | 14,733,663 |
| 23 | Fuel Stocks | 4,495,117 | (8,545) | 4,486,572 |
| 24 | Prepayments | 18,607,498 | 7,390 | 18,614,888 |
| 25 | Customer Advances & Deposits | (709,884) | (282) | (710,166) |
| 26 | Cash Working Capital | 1,531,800 | (11,406) | 1,520,394 |
| 27 | Accumulated Deferred Income Taxes | (134,067,242) | 53,528 | (134,013,714) |
| 28 | Total Other Rate Base Items | (\$94,619,368) | \$31,949 | (\$94,587,419) |
| 29 | TOTAL AVERAGE RATE BASE | <u>\$695,424,813</u> | <u>\$345,749</u> | <u>\$695,770,561</u> |

Otter Tail Power Company
Revised Available for Return Calculation

| | | North Dakota JURISDICTION OPERATING INCOME SUMMARY REBUTTAL YEAR ENDING DECEMBER 31, 2024 | | |
|----------|--|---|----------------------|---------------------------|
| | | (A) | (B) | (C) |
| Line No. | Description | As Calculated Supplemental | Total Adjustments | As Calculated Rebuttal |
| | UTILITY OPERATING REVENUES | | | |
| 1 | Retail Revenue | \$182,782,834 | \$0 | \$182,782,834 |
| 2 | Other Electric Operating Revenue | 12,253,679 | 430,267 | 12,683,946 |
| 3 | Total Operating Revenues | \$195,036,513 | \$430,267 | \$195,466,780 |
| | UTILITY OPERATING EXPENSES | | | |
| 4 | Production | \$88,254,903 | (\$213,480) | \$88,041,423 |
| 5 | Transmission | 14,086,555 | 0 | 14,086,555 |
| 6 | Distribution | 8,393,231 | 0 | 8,393,231 |
| 7 | Customer Accounting | 7,295,595 | 0 | 7,295,595 |
| 8 | Customer Service & Information | 1,331,017 | 0 | 1,331,017 |
| 9 | Sales | 135,872 | 0 | 135,872 |
| 10 | Administrative & General | 20,770,596 | (17,107) | 20,753,489 |
| 11 | Depreciation | 33,165,285 | (18,035) | 33,147,250 |
| 12 | General Taxes | 7,103,512 | (3,294) | 7,100,218 |
| 13 | Total Operating Expenses | \$180,536,564 | -\$251,916 | \$180,284,648 |
| | Net Operating Income Before Taxes & AFUDC | \$14,499,949 | \$682,183 | \$15,182,132 |
| | Taxes: | | | |
| 15 | Investment Tax Credit | (\$2,939,618) | (\$4) | (\$2,939,622) |
| 16 | Deferred Income Taxes | (2,550,314) | 248,162 | (2,302,152) |
| 17 | Federal & State Income Tax | (0) | (0) | (0) |
| 18 | Total Taxes | (\$5,489,932) | \$248,158 | (\$5,241,774) |
| 19 | Net Operating Income Before AFUDC | \$19,989,882 | \$434,025 | \$20,423,906 |
| 20 | AFUDC | - | 0 | 0 |
| 21 | Total Available for Return | \$19,989,882 | \$434,025 | \$20,423,906 |

Otter Tail Power Company
Summary of Rebuttal Adjustments - Rate Base

| Line No. | Adjustment Description | (A) As Calculated Supplemental | (B) Petersen Remove Plant Held for Future Use (1) | (C) Petersen Ellendale Jur. Assignment Update (2) | (D) Adjustments Due to Changes in Allocation %'s (3) | (E) Total Adjustments | Rebuttal |
|---------------------------------|-----------------------------------|-----------------------------------|---|---|--|--------------------------|-----------------|
| PLANT IN SERVICE | | | | | | | |
| 1 | Production | 634,293,597 | | | (\$641,898) | (\$641,898) | \$633,651,698 |
| 2 | Transmission | 215,820,853 | | 680,610 | | \$680,610 | \$216,501,463 |
| 3 | Distribution | 329,751,162 | | | | \$0 | \$329,751,162 |
| 4 | General | 53,301,572 | | | (\$18,214) | (\$18,214) | \$53,283,358 |
| 5 | Intangible | 18,267,291 | | | (\$6,242) | (\$6,242) | \$18,261,049 |
| 6 | Total Plant in Service | \$1,251,434,475 | \$0 | \$680,610 | (\$666,354) | \$14,256 | \$1,251,448,730 |
| RESERVE FOR DEPRECIATION | | | | | | | |
| 7 | Production | (245,950,425) | | | \$289,483 | \$289,483 | (\$245,660,942) |
| 8 | Transmission | (62,608,627) | | | | \$0 | (\$62,608,627) |
| 9 | Distribution | (123,383,576) | | | | \$0 | (\$123,383,576) |
| 10 | General | (21,909,367) | | | \$7,486 | \$7,486 | (\$21,901,881) |
| 11 | Intangible | (7,538,299) | | | \$2,575 | \$2,575 | (\$7,535,724) |
| 12 | Total Reserve for Depreciation | (\$461,390,294) | \$0 | \$0 | \$299,544 | \$299,544 | (\$461,090,750) |
| NET PLANT IN SERVICE | | | | | | | |
| 13 | Production | 388,343,172 | \$0 | \$0 | | (\$352,415) | \$387,990,757 |
| 14 | Transmission | 153,212,226 | 0 | 680,610 | | \$680,610 | \$153,892,836 |
| 15 | Distribution | 206,367,586 | 0 | 0 | | \$0 | \$206,367,586 |
| 16 | General | 31,392,205 | | | | (\$10,728) | \$31,381,477 |
| 17 | Intangible | 10,728,992 | | | | (\$3,667) | \$10,725,325 |
| 18 | Total Net Plant in Service | \$790,044,181 | \$0 | \$680,610 | \$0 | \$313,800 | \$790,357,980 |
| OTHER RATE BASE ITEMS | | | | | | | |
| 19 | Big Stone Plant Capitalized | | | | | | |
| 20 | Utility Plant Held for Future Use | 4,921 | (4,921) | | | (\$4,921) | \$0 |
| 21 | CWIP | 780,993 | | | (\$49) | (\$49) | \$780,944 |
| 22 | Materials & Supplies | 14,737,429 | | | (\$3,766) | (\$3,766) | \$14,733,663 |
| 23 | Fuel Stocks | 4,495,117 | | | (\$8,545) | (\$8,545) | \$4,486,572 |
| 24 | Prepayments | 18,607,498 | | | \$7,390 | \$7,390 | \$18,614,888 |
| 25 | Customer Advances & Deposits | (709,884) | | | (\$282) | (\$282) | (\$710,166) |
| 26 | Cash Working Capital | 1,531,800 | | | (\$11,406) | (\$11,406) | \$1,520,394 |
| 27 | Accumulated Deferred Income Taxes | (134,067,242) | | | \$53,528 | \$53,528 | (\$134,013,714) |
| 28 | Total Other Rate Base Items | (\$94,619,368) | (\$4,921) | \$0 | \$36,870 | \$31,949 | (\$94,587,419) |
| 29 | TOTAL AVERAGE RATE BASE | \$695,424,813 | (\$4,921) | \$680,610 | \$36,870 | \$345,748 | \$695,770,561 |

- (1) Rebuttal Testimony of Petersen; Section II; Part B
Rebuttal Testimony of Petersen; Section II; Part B
- (2) This adjustment is the result of changes in allocation factor percentages between the 2024 Supplemental COSS, as filed, and the 2024 Supplemental COSS run with OTP's proposed rebuttal adjustments. OTP's COSS model calculates certain allocation percentages based on actual information entered into the COSS model and as a result any new adjustments can affect a variety of allocation percentage calculations which in turn affects the amounts allocated to the various jurisdictions resulting in different amounts being allocated to ND.

Otter Tail Power Company
Summary of Rebuttal Adjustments - Operating Statement

| Line No. | Description | As Calculated Supplemental | (A) Petersen Plant Outage Normalized Expense (1) | (B) Grenier 3 Year Average of Other Electric Revenues (2) | (C) Byrnes Aircraft Expense (3) | (D) Adjustments Due to Changes in Allocation %'s (4) | (E) Total Adjustments | Rebuttal |
|-----------------------------|-----------------------------------|----------------------------|---|--|---|--|-----------------------------|---------------|
| UTILITY OPERATING REVENUES | | | | | | | | |
| 1 | Retail Revenue | \$182,782,834 | | | | | - | 182,782,834 |
| 2 | Other Electric Operating Revenue | \$12,253,679 | | 429,864 | | \$403 | 430,267 | 12,683,946 |
| 3 | Total Operating Revenues | \$195,036,513 | \$0 | \$429,864 | \$0 | \$403 | \$430,267 | 195,466,781 |
| UTILITY OPERATING EXPENSES | | | | | | | | |
| 4 | Production | \$88,254,903 | (\$194,252) | | | (\$19,228) | (213,480) | 88,041,423 |
| 5 | Transmission | \$14,086,555 | | | | | - | \$14,086,555 |
| 6 | Distribution | \$8,393,231 | | | | | - | \$8,393,231 |
| 7 | Customer Accounting | \$7,295,595 | | | | | - | \$7,295,595 |
| 8 | Customer Service & Information | \$1,331,017 | | | | | - | \$1,331,017 |
| 9 | Sales | \$135,872 | | | | | - | \$135,872 |
| 10 | Administrative & General | \$20,770,596 | | | (9,322) | (\$7,785) | (17,107) | \$20,753,489 |
| 12 | Depreciation | \$33,165,285 | | | | (\$18,035) | (18,035) | \$33,147,250 |
| 13 | General Taxes | \$7,103,512 | | | | (\$3,294) | (3,294) | \$7,100,218 |
| 14 | Total Operating Expenses | \$180,536,564 | (\$194,252) | \$0 | (\$9,322) | (\$48,342) | (\$251,916) | 180,284,650 |
| Net Operating Income Before | | | | | | | | |
| 15 | Taxes & AFUDC | \$14,499,949 | \$194,252 | \$429,864 | \$9,322 | \$48,745 | \$682,183 | \$15,182,131 |
| Taxes: | | | | | | | | |
| 16 | Investment/Production Tax Credit | (\$2,939,618) | | | | (\$4) | (4) | (\$2,939,622) |
| 17 | Deferred Income Taxes | (\$2,550,314) | | | | \$248,162 | 248,162 | (\$2,302,152) |
| 18 | Federal & State Income Tax | (\$0) | 47,407 | 104,908 | 2,275 | (\$154,590) | (0) | (\$0) |
| 19 | Total Taxes | (\$5,489,932) | \$47,407 | \$104,908 | \$2,275 | \$93,568 | \$248,158 | (\$5,241,774) |
| 20 | Net Operating Income Before AFUDC | \$19,989,882 | \$146,845 | \$324,956 | \$7,047 | (\$44,823) | \$434,025 | \$20,423,906 |
| 21 | AFUDC | - | | | | | | - |
| 22 | Total Available for Return | \$19,989,882 | \$146,845 | \$324,956 | \$7,047 | (\$44,823) | \$434,025 | \$20,423,906 |

- (1) Rebuttal Testimony of Petersen; Section II; Part C
(2) Rebuttal Testimony of Grenier; Section II, Part B
(3) Rebuttal Testimony of Byrnes; Section III; Part C
(4) This adjustment is the result of changes in allocation factor percentages between the 2024 Supplemental COSS, as filed, and the 2024 Supplemental COSS run with OTP's proposed Rebuttal adjustments. OTP's COSS model calculates certain allocation percentages based on actual information entered into the COSS model and as a result any new adjustments can affect a variety of allocation percentage calculations which in turn affects the amounts allocated to the various jurisdictions resulting in different amounts being allocated to ND.

Otter Tail Power Company
Revenue Requirements Summary-North Dakota Jurisdiction
2024 Test Year Ending December 31, 2024

| Line No. | Description | OTP Supplemental Direct | OTP Rebuttal | Advocacy Staff Direct | Advocacy Staff Direct Recalculated With OTP Software | Difference from Recalculating Advocacy Staff Direct |
|----------|---------------------------------|----------------------------|---------------------|--------------------------|---|---|
| 1 | Average Rate Base | \$695,424,813 | \$695,770,561 | \$668,327,616 | \$668,216,741 | (\$110,875) |
| 2 | Rate of Return | 7.85% | 7.80% | 7.22% | 7.22% | 0.00% |
| 3 | Required Operating Income | 54,590,848 | 54,270,104 | 48,260,472 | 48,245,249 | (\$15,223) |
| 4 | Operating Income | 19,989,882 | 20,423,906 | 29,090,699 | 26,546,877 | (\$2,543,822) |
| 5 | Income Deficiency | <u>\$34,600,966</u> | <u>\$33,846,198</u> | <u>\$19,169,773</u> | <u>\$21,698,372</u> | <u>\$2,528,599</u> |
| 6 | Gross Revenue Conversion Factor | 1.322837 | 1.322837 | 1.322837 | 1.322837 | |
| 7 | Gross Revenue Deficiency | <u>\$45,771,441</u> | <u>\$44,773,005</u> | <u>\$25,358,486</u> | <u>\$28,703,410</u> | <u>\$3,344,924</u> |
| 8 | Percentage Increase Needed | <u>25.04%</u> | <u>24.50%</u> | <u>12.84%</u> | <u>15.70%</u> | <u>2.86%</u> |
| 9 | Riders Rolled In | <u>\$23,308,950</u> | <u>\$23,308,950</u> | <u>\$23,308,950</u> | <u>\$23,308,950</u> | |
| 10 | Net New Revenues ¹ | \$22,462,491 | \$21,464,055 | \$2,049,536 | \$5,394,460 | \$3,344,924 |
| 11 | Base Rate Revenue Requirement | \$228,554,275 | \$227,555,839 | \$222,856,402 | \$211,486,244 | (\$11,370,158) |

¹ Amount to be reflected in customer notices

OTTER TAIL POWER COMPANY
Case No: PU-23-342

Response to: ND Public Service Commission

Analyst: Karl Pavlovic

Date Received: February 15, 2024

Date Due: March 01, 2024

Date of Response: March 11, 2024

Responding Witness: Christine Petersen, Manager, Regulatory Accounting , 218-739-8541

Data Request:

Does Otter Tail utilize aircraft in the operations of its North Dakota gas utility operations? If so, please provide a detailed breakdown of the costs and the need for the aircraft for the periods 2022, 2023 and the test year 2024

Attachments: 0

Response:

OTP understands the reference to “gas utility operations” should state “electric utility operations.” Based on that understanding, OTP responds as follows:

OTP owns a 2009 Hawker Beechcraft B200GT turboprop aircraft, which was purchased in 2018 as a replacement of a 1987 King Air. OTP utilizes its aircraft in its North Dakota electric utility operations to provide transportation to business meetings and regulatory hearings in a time efficient manner. OTP serves approximately 130,000 customers in a large territory that spans approximately 70,000 square miles across all three states, with the majority of the service area being rural and without commercial air services. The plane is also used to travel within the Company’s service territory to conduct the ongoing needs of the Company.

Typically, managerial-level employees and subject matter experts attend regulatory meetings in person, which in our experience provides Commissioners and other regulators direct access and is of benefit to all parties. When employees from OTP attend regulatory hearings, they can attend the meeting and return to the office in the same day, which would not be true if employees drove to the meeting. Bismarck, ND, for example, is approximately an eight hour drive round-trip from Fergus Falls, MN. Use of the plane can avoid overnight stays or multiple days of driving. Flying can avoid driving costs and reduce the burden on employees of being away from home longer, which also reduces the risk of automobile travel.

Commercial air travel is not available from Fergus Falls, MN. In North Dakota, the only towns with commercial air service available to travel within the service territory are Fargo and Grand Forks. Flights from Jamestown and Devils Lake only fly to and from Denver. Commercial flights from Bismark, ND only fly to Minneapolis and Denver. Due to these limitations, commercial air service is not an option for traveling within the Company's service territory and is inconvenient when necessary to travel to other locations.

OTP shares the use of the aircraft with Otter Tail Corporation (OTC), which creates efficiency that benefits OTP's ratepayers. For budgeting purposes, OTP employees are anticipated to use the aircraft about 65 percent of the flight hours in a given year. Use of the aircraft by OTC reduces the fixed costs allocated to OTP. Fixed costs are all costs that do not vary based on the number of flights and include depreciation, licenses/fees/subscriptions, pilot salaries and benefits, repairs and maintenance and hangar rental. Each of OTP and OTC are responsible for their own respective variable costs, which include fuel, airport fees and travel expenses that are incurred or consumed based on an incremental basis for each trip.

Aircraft costs are allocated to OTP's North Dakota electric utility operations based on the P90, General Plant Factor, allocation factor of approximately 43.355 percent in the 2024 Test Year. The table below identifies total aircraft costs for OTC, OTP, and the ND share of OTP costs for 2022-2023 and the 2024 Test Year. Of note, the aircraft was not utilized from January to June of 2022. For context 2019 was added to this request, as that year is representative of normal usage of the aircraft before the COVID-19 pandemic when Otter Tail reduced usage of the aircraft.

In drafting this response, OTP determined the aircraft expense included in the 2024 Test Year was over by \$21,509. The correct values are shown below. OTP will incorporate this correction into its Rebuttal Testimony.

| Aircraft Total Cost Allocation | | | | |
|---------------------------------------|-----------|-----------|-----------|-----------|
| | OTC | OTP Total | OTP ND | OTP Hours |
| 2019 | \$820,150 | \$587,995 | \$254,927 | 110.2 |
| 2022 | \$354,734 | \$131,531 | \$57,025 | 9.9 |
| 2023 | \$606,829 | \$413,916 | \$179,455 | 100.2 |
| 2024 (TY) | \$607,135 | \$394,638 | \$171,097 | 93.6 |

OTTER TAIL POWER COMPANY
Case No: PU-23-342

Response to: ND Public Service Commission

Analyst: Karl Pavlovic

Date Received: February 15, 2024

Date Due: March 01, 2024

Date of Response: February 29, 2024

Responding Witness: Peter Wasberg, Director, Human Resources and Safety - (218) 739-8940

Data Request:

Please provide a vacancy ratio rate for the past five years 2019-2023

Attachments: 0

Response:

While not a calculation typically tracked, we have monthly and yearly average FTE data for 2019-2023. We also have weekly and year-end open position data for 2021-2023, and year-end open position data for 2019-2020. This information is provided in the table below for Otter Tail Power Company overall:

| Year | Avg FTE | Avg Open | Avg Vacancy Rate | YE FTE | YE Open | YE Vacancy Rate |
|------|---------|----------|------------------|--------|---------|-----------------|
| 2019 | 759.1 | N/A | | 745.4 | 21 | 2.8% |
| 2020 | 741.2 | N/A | | 734.2 | 20 | 2.7% |
| 2021 | 730.1 | 20.4 | 2.8% | 752.3 | 22 | 2.9% |
| 2022 | 726.3 | 31.5 | 4.3% | 724.5 | 39 | 5.4% |
| 2023 | 774.4 | 29.1 | 3.8% | 787.6 | 21 | 2.7% |

These years include the COVID-19 pandemic, where we experienced lower employee counts and longer times to fill some positions.

During the period 2019-2023, we noted a high of 49 positions open and a low of 11 positions open, demonstrating the fluctuation.

The open position numbers include only positions that were posted and unfilled at the time.